EUROPE'S BUSINESS NEWSPAPER

argument ties in with the U.S. be- er countries share this view, few

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Monday May 9 1983

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NEWS SUMMARY

GENERAL

Rebels get boost study

The strong feelings roused by President Ronald Reagan's "secret war" in Nicaragua have been intensified by the revelation that the number of U.S.-backed guerrillas lighting the Sandinista Government has ris-en from 1,500 in August to 7,000. That compares with the 6,000 leftwing guerrillas who are fighting against the American-backed Gov-

ernment of neighbouring El Salva-The House of Representatives in-telligence committee has already voted to end "covert" funding of the Nicaraguan guerrillas. Page 2

Walesa's phone cut

Lech Walesa, former leader of the Solidarity movement, was under surveillance by Polish police at his Gdansk home, with his telephone cut off. At least nine of his associates were detained after his Friday meeting with activists. Page 2

Sub spotting checks

Swedish navy investigated reports the periscope of a foreign subma-rine off the northern port of Sunds-vall on Saturday night. Swedish vessels escorted away a Soviet tanker Page 4

New Thai government

After three weeks of talks, That Premier General Prem Tinsulanonda named a 44-member coalition cabinet Page 2

iran recoups

Iranian Deputy Premier Manu-chehr Mohammadi said the country had recovered millions of dollars worth of property from the family of the deposed Shah, who died in

French arms trip

French Defence Minister Charles Hernu arrives in Abu Dhabi today for two days of talks expected to centre on increasing sales of French arms to the United Arab Emirates. Kuwait announced it was buying FFr 700m (\$95m) arms from France. Military imports, Page 3

Labour funds plan

UK Labour Party leader Michael Foot said a Labour government would seek agreement with major

Prominent UK Labour Party Leftwinger Tony Benn, former Cabinet Minister, was chosen as candidate for the new, marginal constituency Bristol East, Page 8

Argentine amnesty

- Argentina plans to grant an amnesty to security forces for crimes committed in anti-guerrilla opera-

South Korea 'no'

South Korea rejected China's request to return six hijackers of a

Expensive take-off

A 1000-yard (910 metre) runway costing £170,000 (5269,000) is being built at Mallow racecourse, County Cork, Ireland, to free a multi-million-dollar executive jat. It made a forced landing there carrying eight Mexican businessmen from the U.S. to Germany, and the ground is .oo soft for it to take off.

Briefly . . .

French police seized cocaine with a treet value of \$5.75m. Katmandu: UK five-man team ibandoned attempts to climb either of Himelayan summits Taboche

BUSINESS

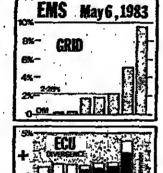
U.S. to back gas pipeline

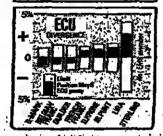
THE U.S. gave its backing for a feasibility study to be made of a plan for a \$10bo pipeline to carry natural gas from Nigeria and Algeria to Western Europe. Spain made the proposal at an international Engineers of the proposal at an international Engineers. ergy Agency meeting in Paris. Page

 AFRICAN Development Bank warns that African countries are facing increasing difficulty in managing their external debts.

• U.S. TEXTILE and clothing manufacturers and unions are demanding tighter import restrictions and are asking for a meeting with Presi-dent Ronald Reagan to plead their case. Page 4

• THE FRENCH FRANC was weaker within the European Monetary System last week after in





bility of another franc devalution. French interest rates were pushed higher and that helped the The Dutch guilder was also mderpinned by firm interest rates, while recent strength of the Belgian franc allowed the Belgian central bank to cut its discount rate by half

a point to 9% per cent. The D-Mark showed a small improvement, helped by a slight weak-ening of the U.S. dollar. The Italian lira remained the strongest member of the system.

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based would seek agreement with major insurance and pension funds to attract some of their money into a new national investment bank. Page 8

Benn chosen

Prominent UK Labour Party Left
Brown to the supper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may more more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

> • COAL reserves in Britain are enough to serve its needs and part of Western Europe'a for 300 years, said National Coal Board chairman Norman Siddail.

COMPANIES

Standard Indiana

sells Italian unit • STANDARD OIL of Indiana is understood to bave agreed to sell its subsidiary Amoco Italia to two Sau-

di-controlled companies, with its name being changed to Tam Oil. • MITSUBISHI TRUST and Bank-

ing bas launched the first fixed-rate certificate of deposit, for \$50m in two equal tranches, for a Japanese trust bank. Page 18

• ARGUS PRINTING and Pubwanness reserves and rub-lishing, South Africa's largest news-paper group, suffered a 40 per cent drop in trading profit in the year ended February, at R17.5m (\$16.2m). Page 18

• ROLLS-ROYCE, tha UK serongine maker, plans to spend £70m (\$111m) - £20m on computing and test facilities, £20m on manufacturing technology, and £30m on ad-

OECD sees improved prospects for world growth this year

PROSPECTS for economic growth io the industrial world have improved further, according to new estimates from the Organisation for Economic Co-operation and Devel-The OECD secretariat now pre-

dicts 2 per cent growth overall this year, compared with its December estimate of 1.5 per cent.
Ministers from the 24-nation group meet here today for two days

of talks on how best to sustain this fragile recovery. They are divided, bowever, on how to achieve their goal without rekindling inflation. The secretariat foresees 3 per cent growth in 1984. It is predicting a 2 per cent growth for the group of 24 indus-trialised nations, as opposed to 1½ per cent last December and 3 per cent for 1984.

wide disparities. The secretariat's forecast is that the U.S. economy will be expanding by 4-5 per cent in real terms next year, with Japan still showing a modest 3 per cent increase in GNP and Europe only 2 Inflation has, however, come is an indirect attack on the import

down faster than the secretariat ex- restraint agreements they have pected. For the six months to Feb- with Japan, and many Third World ment is also growing less fast. can-based recovery can help trigger expansion elsewhere if trade barri-

But that overall average conceals lief that industrialised nations should widen their markets to Third World goods to offset the contraction in trade caused by developing countries who have cut back on imports to reduce their indebted-But EEC countries fear that this

BY DAVID HOUSEGO IN PARIS

western economies brought infla-tion down at an annual rate to 2.6 France, supported by the Social-per cent, or below their 3.2 per cent ist and Scandinavian countries, is per cent, or below their 3.2 per cent ist and Scandinavian countries, is average of the 1960s. Unemployer expected to press for a more co-or-The U.S. view is that the Ameri-an-based recovery can help trigger that most significant U.S. contribution to sustaining recovery would ers are lowered, thus accelerating come from lower interest rates and the growth of world commerce. This a weaker dollar. Though many oth-

feel there is further mileage to be got over hammering the Americans on interest rates and on bringing down the U.S. budget deficit. The OECD secretariat will warn

governments of the danger that un-due emphasis on anti-inflationary policies carries the risk of putting a damper on the incipient recovery. It believes that the adjustments downwards of monetary targets last year in line with inflation, and the competitive cutting of budget defi-cits in Europe, bad an unintended deflationary impact on the world

It is proposing to governments a new approach to economic manage ment that would avoid the deflationary consequences of monetar-ism and the inflationary consequences of a Keynesian emphasis oo employment. This would consist

in governments setting mediumge targets in terms on nominal GDP, or in its equivalent of the monetary mass, multiplied by the

velocity of circulation Stable targets as defined in such terms would allow countries with unexpected gains in inflation more "growing room" to raise output. On the other band, in countries where fast, policy would automatically become cootractionary.

The OECD - which has already been selling the approach to gov-nance and indeberoments - believes that it provides clined to attend. an international economic framework while allowing different countries to adapt policies to their

The two-day meeting will be at-tended by 40-45 ministers, including Mr George Shultz, the U.S. Sec-

retary of State, Mr Donald Regan, the American Treasury Secretary. and Sir Geoffrey Howe, the British Chancellor of the Exchequer. It is seco as an important milestone in defining the issues before the Williamsburg economic summit at the

end of the month. In the wake of it the U.S. has invited trade and finance ministers from the seven summit countries to a dinner in Paris on Tuesday and o meeting the following day to discuss the related issues of trade, fi-nance and indebtedness. France de-

East-West issues are not expected to loom large at the OECD gathering partly because both the U.S. and Europe want to avoid a further dispute over these issues before

STALEMATE AFTER SHULTZ VISIT

Israel warns of war threat from Syrian build-up

BY REGINALD DALE IN WASHINGTON AND DAVID LENNON IN TEL AVIV

ISRAEL is not optimistic that Syria will pull its 40,000-strong army out of Lebanon after last week's U.S.-sponsored Israeli-Lebanese force withdrawal agreement, Mr Moshe Arens, Israel's Defence Minister, said yesterday.

On the contrary, he warned, Syria was getting ready for war with Israel, through a massive build-up of its armed forces with the most modern Soviet equipment.

Mr Arens was speaking as Mr George Shultz, the U.S. Secretary

of State left the Middle East at the end of a two-week peace mission, in which he failed to win Syria's support over withdrawal of foreign for ces from Lebanon. In an interview on U.S. television, Mr Arens repeated that the Israeli-

hoped would be signed very shortly, Mr Shultz has left behind beightens depended on a simultaneous Syrian the fears of renewed clashes bewithdrawal. If that did not occur within a few weeks, urgent consultations would have to be reconvened between the Israeli, Leba-nese and U.S. governments, he said. Syria refuses to leave Lebanoo drawal of Israeli and Syrian forces. They wanted the Israeli troops out At this stage, however, it was ties at the initiative of Damascus. of the country, regardless of any neither necessary nor useful to conMinutes after Mr Shultz left Beiagreement between Lebanon and template new Israel military action rut for Paris yesterday, fighting Syria.



George Shutz .

against the Syrian forces in Leba-

the fears of renewed clashes between Israeli and Syrian forces. Israel's army radio last night quoted

broke out again in the hills overlooking the capital. Artillery exchanges between Christian Maronite militias and leftist Druze for ces had ceased while Mr Shultz con-ferred with President Amin Gemayel. More than 25 people have died in the past three days of fighting. Earlier, speaking to reporters on a flight from Saudi Arabia and Tel Aviv, Mr Sbultz said Lebanon

would now have to try to negotiate with Syria and the Palestine Liberation Organisation on the withdrawal of their forces.
Mr Philip Habib, the U.S. Middle
East segotiator, and other senior officials, would remain in Lebanca to

continue work on matters that are still ahead of us." he said. President Hafez al-Assad of Syryesterday for talks with King Fahd. Although Saudi Arabia supports moves to get all foreign forces out of Lebanon, officials said they saw "security sources" warning that if no direct link between the with-

insists on taking her time

Thatcher

By Peter Riddell, Political Editor

MRS MARGARET THATCHER the British Prime Minister, is determined to take her time about deciding the date of a general election and may prolong the uncertainty for a little longer. Yet the strong expectation of senior Tories rethat it will be next month.

There was no indication last night of when an announcement would come. Yesterday Mrs Thatcher had a meeting at Chequers, the Prime Minister's country home, with seven senior ministers and political advisers. This lasted from before lunch until the early

Most of those attending believe that June has now become un-avoidable, although there are differences about the date, between June 9, 15 and 23.

in an interview on BBC radio, re-corded before the meeting, Mrs Thatcher was non-commital about the date. She said she would not be "pushed around" or hurried about the election decision. "I shall make think it is right for Britain to have an election and, of course, when I believe there is the best chance for this Government to continue for one or more terms."

She did not think there would be decision at yesterday's meeting and repeated her "hope and inten-tion" to go to the U.S. for the Williamsburg summit at the end of this

Continued on Page 16 A \$1.35bn oil refinery at Musi,

Indonesia to delay \$5bn oil projects

BY OUR FOREIGN STAFF

gas exporter, wants to postpone the completion of four large oil and petrochemical industry projects costng close to \$5bo in order to save foreign exchange.

The move, announced over the

weekend by Prof Ali Wardbana, the Economic Co-ordinating Minister, will have most impact on U.S., Japa- A S1.3bn aromatics plant at Plaju, nese and West German companies, also in south Sumatra, to come on but other European corporations stream by 1986. Pertamina, the will also be affected.

year 1983-84, which started last Pullman Kellogg Overseas of the

reoegotiate its contracts, he said, polyester and other synthetic fi-but none of the projects would be bres. scrapped.

modities, which include rubber, tin, Company and Tooeo Sekiyu Kaga-coffee, timber and palm oil. Company and Tooeo Sekiyu Kagacoffee, timber and palm oil.

ued by 27.5 per ceot.

INDONESIA, Asia's biggest oil and south Sumatra, due for completion by 1985. Four Japanese companies led by JGC (formerly the Japan Gasoline Company) won the contract last year to modernise and expand one of Indonesia's oldest refineries. The other companies were C. Itoh, Nissho Twai and Far East

state-owned oil company, signed Prof Wardhana said that resched-contracts last year with Thyssen uling the projects would save about Rheinstahl of West Germany for 54bn in foreign exchange in fiscal procurement of equipment and with month.

U.S. to design, engineer and opForeign contractors had been notified that Indonesia wanted to produce the raw material for oyion.

 A S2bo olefins complex in Aceh The move is a response to connorth Sumatra, also scheduled to tinuing pressure on the balance of begin production in 1986. Contracts payments, which has been hit by for four of the seven production unmand for the country's main com- ing Pertamina, Exxon Chemical

Unveiling an austere budget in A \$750m alumina plant on Bin-January President Subarto made tan Island, near Singapore. Techclear that the Government would do nology contracts went to Kaiser Al its utmost to continue financing ma- uminium of the U.S. and Kaiser jor development projects. At the Engineers, part of the Raymond end of March, the rupiah was devaltracts were woo by a consortium of The four projects facing delays four companies led by Klöckner of

West Germany. Amoco Italia to be sold, Page 16

German and UK producers criticise British steel pricing

BY PETER BRUCE IN LONDON

THE British Steel Corporation ticism as it attempts to improve on the 47 per ceot share of the UK steel market it woo last year.

The West German steel industry sels that BSC prices are too low. A group of private UK steel makers is also considering a formal complaint to the British Office of Fair Teach (OFT) about BSC.

Substantial discounts are being offered by BSC to selected custom ers, which demonstrate the tough stance the corporation has adopted to improve its market share. Some private steelmakers com-

plain that BSC is selling subsidised, plain that BSC is setting substance. In the UK market, issue has unfinished steel at preferential doubled, and in one case more than rates to finishing plants in which it trebled, the level of rebate off list

rates to finishing plants in which it has an interest.

The group preparing the complaint is believed to be particularly. Although the corporation inconcerned that BSC is supplying creased list prices for its main strip steel billet, at allegedly untain products by around 10 per ceot prices, to two or three companies in from April 3, to align itself with a which it has a 50 per cent interest: strengthening market after the The group has not yet publicly design have been increased dramatically decision has been made on going between the third quarter of 1982 ahead with the complaint. Not ever and the second quarter of this year.

German concern over BSC prices from £3 a tonne to £25 (\$39.45) per (BSC) has come under renewed cri- has also not surfaced in public. tonne now. Discounts on the same However, UK industry officials say
German producers feel that BSC
prices are too low and that the cordoubled, from £8 last year to £15 a poration allerdly shows little sign tonne now. For cold reduced coils of increasing its prices, in accord- and cut lengths, discounts to tube

> an average increase of about 3 per cent. The increases were believed agreed largely to accommodate the German steel industry. Prices in the Federal Republic have been much higher than those in the UK and France since the beginning of

In the UK market, BSC has

ahead with the complaint. Not ever and the second quarter of this year. eryone in the private sector expects. The rebate on hot rolled coils and a sympathetic response from the cut lengths offered to some tube OFT. makers, for instance, has risen

producers have risen from £10 to £18 a tonne and for racking manufacturers from £10 to £15.

Domestic appliance manufactur-ers, mentioned in the documents, are now being offered rebates of £10 per toone, from £5 last year.

Manufacturers of wheels and other automotive components, listed as eligible for rebates of £5 - and £8 for purchases of more than 20,000 tonnes a year - on hot rolled steel are now being offered between £10 and £15 per tonne off list price. The sector rebates are offered to customers who buy in large tonnage: of steel annually throughout the

While BSC claim that its pricing policies are not secret, and that customers selected for rebate are informed, individually, about discount movements in their sector, some BSC competitors believe that the rebates published in the documents are negotiable, and that even bigger price cuts than those listed are be-

Editorial comment. Page 14

How Grindlays in Europe and the Middle East assisted Krupp Polysius AG secure a turnkey contract for a cement plant

The Grindlays Bank Group was closely involved in the banking and insurance arrangements for a tumkey contract worth about DM 300 million for a 624.000 tonnes p.a. cement plant in Oman being built by Krupp Polysius AG for the Oman Cement Company (S.A.O.).
Through our offices in London, Ruwi, Bahrain and with the assistance of our representative office in Dusseldorf, Grindlays:-

in Oman.

banked on Grindlays - why don't you?

- Issued the tender bond. Issued performance and advance payment bonds.
- Participated in the consortium led by Arab Bank Limited opening the letter of credit for Oman Cement Company (S.A.O.).
- Joined Commerzbank AG in co-managing confirmation of this letter of credit to Krupp Polysius AG.

Through their insurance broking subsidiary, placed contractors all risk and marine insurances. Another international financial package from Grindlays. Krupp Polysius AG and the Oman Cement Company (S.A.O.)



Grindlays Bank p.l.c., Head Office: 23 Fenchurch Street, London EC3P 3ED. Tel: 01-626 0545. Telex: 885043/6 GRNDLYG.

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war" in Nicaragua intensified yesterday with the disclosure that the number of U.S.-backed Right-wing guerrillas fighting the Sandinista Government had

leapt to 7.000 from only 1,500 in August of last year. The increase means that the ragged 500-stroog guerrilla army, first formed with CIA support at the end of 1981, has now grown to ootmumber the 6,000 or so Leftwing guerrillas fighting to topple the U.S.-backed Government of El

The new strength of tha "secret army" was revealed by the Washington Post on the basis of figures that the Administration and the CIA have provided to confidential sessions of House and Senate Intelligence

The disclosures come ot

time of mounting congressional anxiety, not only over the extent of covert U.S. aid to the guerrillas and military support for the Right-wing Government of El Salvador, but also over the whole question of how far the President should be free to endorsa such secret operations without the full knowledge and control of Congress.

The House Intelligence Committee bas already voted to put an end to "covert" funding for the Right-wing Nicaraguan guerrillas and replace it with "overt" support for govornments in the area to conduct ments in the area to conduct their own operations against cross-border gun-running to tha Left-wing guerrillas in El Salva-dor. Its Senate counterpart has

THE HUE and cry over President Ronald Reagan's "secret months.

Committees over the past 18 set a time limit on the covert was to interdict arms supplies operations and called on Mr to the El Salvador guerrillas and undermine the Cuban "military infrastructure" in Nicaragua. to justify the action. The issue is clouded by the

suspicion that the CIA may not have been completely frank in its briefings to Congress and The latest estimates of their strength, up from 5,500 as recently as February, and 4,000 in December, will only fuel speculation that Washingtoo's real intention is to unseat the its hriefings to Congress and that Congressmen, for their part, may have been o little naive in believing all that they were told. Some Congressmen now believe that the affair could lead to a major confrontation between the White House and Capitol Hill over who should have control over U.S. foreign policy and the commitment of Sandinista Government, which would be a violation of U.S. law, but is the avowed aim of the guerrillas themselves Mr Reagan has denied this, policy and the commitment of U.S. military resources abroad.

saying that the purpose is to force the Sandinistas to keep Congressional concern was their promises by holding free exacerbated last week when Mr Reagan used tho phrase, "freeconcern on Capitol Hill, how dom fighters," to describe the Nicaraguan guerrillas. Hither-to, the Administration had in-sisted that their sols purpose ever, that the Administration may not have fully thought through the consequences of its actions and that Washington



may not have thought through consequences

may be in danger of losing con-

Iran publishes figures on war damage

Iran's economy suffered damage totalling \$90hn (£60bn) in the two years ending September 22, 1982 because of its war with Iraq, according to Irna, the official Iranian news agency, AB results from News 12.

The agency said details bad been published in a book prepared by the Planning and Budget Organisation of Iran "(as part of) war reparations sought by Iran from Iraq, because Iraq initiated the war."

Payment of war reparations is one of Iran's maln terms for ending the war, now in its 33rd

The book, entitled "A summary of the economic damages of the Iraqi-imposed war on Iran," gave figures of losses suffered only by the public sector of the economy, according to Irna. Nor was thore any reference to losses in military

A list carried by Irna showed tho oil sector suffered most at \$33.5bn, followed by ogricul-ture, at \$21.8bn.

Egypt, Gabon and Nigeria).

Balance of payments problems forced seven countries to rene-

CONTRACTS AND TENDERS

REPUBLIQUE ALGERIENNE

DEMOCRATIQUE ET

POPULAIRE

(Algerian Popular Democratic Republic)

MINISTÈRE DE L'ENERGIE ET DES INDUSTRIES

PETROCHIMIOUES

(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE DE FORAGE

(National Oil Exploration Company)

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NOTICE OF INTERNATIONAL CALL

Any tender arrieing after this date will be rejected.

ADB in gloomy review of Africa's debt problems

BY MICHAEL HOLMAN IN NAIROBI

AFRICAN countries foce in-creasing difficulty managing their external dehts, the African Development Bank worns in a gloomy review of economic con-ditions on the continent.

in its report for 1982, due to be released of next week's 19th annual meeting, the bank notes that momber countries continuing balance of payments problems have led to "signifi-cant increases in foreign borrowing," resulting in rising debt service ratios, increased difficulties in obtaining funds and an inability to maintain

payments.
In sub-Saharan Africa, the report says, total debt increased six times from 1970 to 1980. reaching 30 per cent of the continent's GNP. Out of \$626bn in new loans to the third world in 1982, only \$130bn (21 per cent) went to Africa. Of this \$55bn went to five oil-producing countries (Algeria, Congo. Congo,

gotiate their debts in 1981 (Central African Republic, Liberia, Madagascar, Senegal, Sudan, Togo and Zaire) and three more in 1982 (Malawi, Sierre Leone and Usanda) and Uganda).
"The accumulation of arrears

has become a growing problem in many other countries." Growth in real GDF in non-oil Africa fell from 4.6 per cent in 1980 to 2.6 per cent in 1981, and declined further to 2 per cent last year. Food production continued to

be inadequate. Output of rice, maize, we gat and other cereals and grains in 1982 was an estimated 54.9m tons, a 2.7 per cent fall on the preceding year.
In 1980, Africa's terms of
trade deteriorated by about 9
per cent compared with 1979:
"In 1981 there was a further worsening of about 5 per cent ond early projections indicate a decline of 3 per cent in 1982. The current account deficit of non-oil African nations averaged about 9 per ceot of their GNP in 1982."

Gen. Prem keeps army in new Thai Cabinet

THAILAND'S NEWLY oppoin- armed forces. ted Prime Minister, Gen Prem Tinsulanonda, announced a 44member Cabinet over the week-end which divides posts between four political parties and retains a significant role for tha military.

coalition government The emerged after three weeks of negotiations and hitter political wrangling following the indeci-sive outcome of the April 18

Gen Prem himself shocked tho nation by announcing that ba was quitting politics, only to change his mind and be re-appointed premier nine days

go. Tho Government has been formed under new constitu-tional provisions which reduce the power of the military and its formation in such circumstances is seen as a boost for civilian democracy in Thailand. But the composition of the Cabinet shows that Gen Prem, a former army commander, has en careful not to offend the

REPUBLIQUE ALGERIENNE

DEMOCRATIQUE ET

POPULAIRE

(Algerian Popular Democratic Republic)

MINISTERE DE L'ENERGIE ET DES INDUSTRIES

PETROCHIMIOUES

(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE DE FORAGE

(National Oil Exploration Company)

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Selection will be made within 120 days from the closing date of this Call for Tenders.

TOGETHER WITH MISCELLANEOUS SAFETY ACCESSORIES

BATCH OF MOTOR-DRIVEN PUMPS, 40 to 74 hp

Former military and polica officers bold 10 of the 44 posts, down from 16 in the last Government, but the posts in clude the poworful positions of dofonce, foreign affairs, homo affairs and two of the four deputy premierships.

Fifteen portfolios go to the

centrist Social Actions Party (SAP) lod by elder statesman oldest political party, the Demo-crat Party (DP) led by Mr Bichai Rattakaul, obtained nine posts, with six going to the military backed right-wing Thai Citizens' Party (TCP) of Mr Samak Sundaravej and three to the Nat-ional Democrat Party (NDP) Together, these four parties hold 209 saats in the nation's

324-member elected Lower House of Parliament. Agencies add: Vietnam said on Saturday it would consider withdrawing its troops from the Thai-Kampuchean bordor if Bangkok guaranteed security on both sides of the frontier.

Austrian pact on coalition likely this week

By Our Vienna Correspon A SOCIALIST-LIBERAL coalition to take over in Austria is likely to be agreed in principle this week. Both parties wish to come to terms well before May 19, when the newly-elected lower house of parliament will

Talks between delegations led by Dr Bruno Kreisky, the out-going Socialist chancellor, and Dr Norbert Steget, leader of the liberal Freedom Party, the smallest in the oew parliament, went well last week. They resume today.

At the last meeting, the delegation; tackled financial policy. It is common ground that the explosive growth of budget deficits must be arrested, though the liberals may feel more strongly about this than thair prospective partners. This year's deficit now looks as though it will come to Sch

90bn (about £3.4bn) — well above the budget estimate. An even greater deficit is in prospect for next year unless some

It will not prove easy to arrive at an agreement, since the Freedom Party campaigned against Dr Kreisky's proposals o close certain tax loopholes, Dr Kreisky Intends to call a special conference of the Socialist Party for May 17 to ratify the decision to go into coalition with the liberals.

Paris police arrest 54

PARIS—Police arrested 54 people, described as extremo Right-wing militants, during an armistice ceremony attended by

being prepared against 12 of those arrested. The other 42 were being questioned police. рà

Tho 54 people were arrested near the Arc de Triomphe daring a ccremony marking the 38th anniversary of the May 8, 1945. armistice that ended World War II. Police said they believed those

orrested were members of the extremo right-wing group, National Front,
Police have hlamed extreme Right-wing militants for dis-rupting two student demonstrations in Paris in the past nine days. An estimated 50 students and 90 policemen received minor injuries when the demonstrations ended in blood-

The students bave been pro-testing at a Government plan to reform the university system.

FINANCIAL TIMES, quilinhad daily except Sundays and holidays. U.S. nubscription rates \$420.00 par annum. Second Clear postage peid at New York, N.Y, and et additional mailing

> LADBROKE INDEX 690-695 (-2) based on FT Iodex Tel. 01-493 5261

Seoul deal with Peking on hijackers

By Ann Charters in Seoul

CHINA and South Korea, in an unprecedented accord yesterday agreed on the return of a hijacked Chinese aircraft, its crew and passengers. The six Chinese hi-jackers are to be put on trial in South Korea. Peking had requested the return of the hijackers, who

bad asked for political asylum in Taiwan.

The agreement is remark-able because China backs the Communist Government in North Korea and does not recognise the Seoul Govern-

ment. The Trident airliner. carrying 36 passengers and nine crew, was diverted on Thursday morning during a flight from Chenyang, north east of Peking, to Shanghai. It was the first time a civilian to the control of the control of the control of the carrying and control of the carrying and control of the carrying and lian aircraft has been successfully hijacked out of the

The agreement between Peking and Seoul is in line with provisions of the Hague convention on air piracy which stipulates that hiyanch stipulates that in-jackers may be extradited or tried in the bost country. Both China and South Korea are signatories to the con-

The Koreans have used the event as an opportunity to show off the prosperity and economic development of seconomic development of South Korez. Local papers have been filled with photographs of the Chinese passengers touring industrial facilities and shopping complexes. The crew declined the

The 33-man Chinese delerne 33-man Chinese dele-gation which was sent to Seoul on Saturday to handla the talks is expected to leave for mainland China today.

Eli Lilly inquiry

Eli Lilly, the major U.S. ethical drug company, is to be investigated by a U.S. federal grand jury following allegations that it failed to disclose "adverse information" about its autiarthritis drug, Orafiex, William Hall reports from New York.

The action by the U.S.

The action by the U.S. Justice Department is understood to be in response to a request from the U.S. Food and Drug Administration (FDA).

Setback for Mexico

MEXICO'S attempts to reduce its inflation rate below last year's record 98.8 per cent have received a fresh setback with the announcement from the Bank of Mexico that the consumer price index rose 6.3 per cent in April, William Chislett reports from Mexico Chislett reports from Mexico City. The increase was due largely to price increases for petrol and milk, which are government-controlled. The news is likely to encourage trade unions to press for gency wage inci

Argentine protest

An augry demonstration of ome 1,000 people charting unti-British and anti-U.S. anti-British slegans marked the end of a 10-day odyssey by relatives of the Argentine war dead at the weekend, Jimmy Burns reports from Buenos

The relatives, aboard the naval transport ship, Lago Lacar, returned to Bnenos Aires after failing to convince Britain to lift a ban on their planned trip to the Falkland Islands.

Soviet cable TV

The Soviet Union is to start testing four different systems of cable television in Moscow this year and is planning a cable-based data service, the daily Sotsalisticheskaya Industhiya said yesterday, Reuter reports from Moscow.

Ministers warned

anpples of consumer goods,
AP reports from Mescow.
Warned for "failing to
meet targets" were Mr meet targets. were Mr Nikolai Tarasov, Minister of Light Industry, Mr Ivan Pudkey, Minister of Machine Building for light and food industry and household appli-ances, and Mr Vladimir Listov, Minister of the Chemical Industry. The decree hinted the Ministers would be held accountable if shortages persisted.

Brussels marches

marched through Brussels yesterday in protest against Government plans to crack down on illegal immigrants and eucourage aliens to return home, Renter reports from Brussels.

Aluminium aid

The Italian Government has allocated L195hn (£85m) for a long-awaited reconstructuring plan of the country's troubled aluminium industry. John Philips reports from

L250hn voted for the rescue operation last month,

Stern's competitors have field day over 'Hitler diaries'

BY JONATHAN CARR IN BONN

WEST GERMANS were all WEST GERMANS, were all agog this weekend to know who really wrote the so-called "Hitler diaries," declared by experts on Friday to be forged. Speculation raged that the outhors might be ex-Nazis in South America, or Communst East Germans—or even extreme Right-wingers in tho Federal Repoblic itself. It anything, the news seems to have stirred greater interest than the original amouncement

than the original amouncement by Stern magazine that it had found the ex-dictator's writings. Stern's competitors have pounced on the luckiess weekly's discomfiture with unconcealed glee, offering variations on the

glee, offering variations on the theme "we told you so."
In today's edition, Spiegel magazine noted it had been sceptical from the start, though it had not expected the true picture to emerge so soon.

The mass-circulation Bild woundingly recalled Stern's statement last month that it bed made "the higgest journalistic

made "the biggest journalistic coup of the post-war period." Bild promised its readers from

today "the interesting history of this forgery. Among the long faces at Stern, two will in future be missing. Herr Peter Koch and Herr Felix Schmidt—two of the weekly's three chief editorssaid on Saturday they were

resigning. Herr Henri Nannen, Stern's ublisher, pledged there would be not one word from the "diaries" in this week's issue. On the contrary, the magazine would do all it could to reveal to its readers the background to the affair.

"I think we have reason to be ashamed of ourselves." Herr Nannon said in a televised interview.

Sterem has stressed that it asked several experts for their opinion before going ahead with publication of the "diaries," of which there are about 60 vol-umes. However, Federal Ger-man experts said last week the documents were clearly produced in the post-war period sove even as late as the 1960s



COMISION FEDERAL DE ELECTRICIDAD

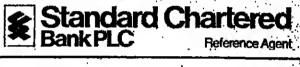
US\$100.000.000 FLOATING RATE NOTES DUE 1988 In accordance with the provision of

the Notes, notice is hereby given that

for the six-month interest period from

10th May, 1983 to 10th November, 1983

the Notes will carry an interest rate of 9½% per annum and the coupon amount per US\$5.000 will be US\$234.79.



BASE LENDING RATES

Hill Samuel 10 % C. Hoare & Co. 16 % Hongkonr & Shanghai 10 % Kingsnorth Trust Ltd. 11 %
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Mallinhall Limited 10 % Edward Manson & Co. 121 Midland Bank Bank Leuml (UK) pic 10 %
Bank of Cyprus 10 %
Bank of Scotland 10 %
Banquo Belge Ltd. 10 %
Banquo Belge Ltd. 11 % Morgan Grenfell 16 %
National Westminster 16 %
Norwich Gen. Tst. 10 %
P. S. Refson & Co. 10 %
Roxburghe Guarantee: 10 %
Royal Trust Co. Canada 10 %
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Trustee Savings Bank 10 %

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7-dey deposits 5.75%, 1-ments 7.00%, Short-term £9,000/12-ments 9.35%. † 7-day decosits on sums of: under £10,000 84%. £10,000 up to £50,000 74%. £50,000 and over 82%.

* Call deposits £1,000 and over 64%. 1 21-day deposits over £7,000 75%. Oemand deposits 61% 1 Mortgage beso rais.

Corporation organized under French Capital: French drants 135,042,000 Epitalise french drants 135,042,000 Epitalise french drants 135,042,000 French drants 135,000 French drant The Panna New Guinea Electricity Commission lewites Trenders for the Design, Manafacture, Delivery, Erection and Commissioning of one [11 25 MW Gas Torbine Geterating Plant complete with all necessary ancillary component, including step-up transformer to 66 M and extensions in the existing 66 M whitehyard and all civil REPUBLIQUE ALGERIENNE President François Mitterrand yesterday. A number of them were said to be carrying tear gas, brass knuckledusters and DEMOCRATIQUE ET **POPULAIRE** toy guns. Officials said charges were

(Algerian Popular Democratic Republic)

MINISTERE DE L'ENERGIE ET DES INDUSTRIES PETROCHIMIQUES (Ministry for Energy and Petrochemical Industries) ENTREPRISE NATIONALE DE FORAGE (National Oil Exploration Company) "EN.A.F.O.R."

NOTICE OF INTERNATIONAL CALL FOR TENDERS NO. IN 83.13

"ENAFOR" is launching an International Call for Tendem for the supply of the following oil application equipment: ANNULAR BLOWOUT PREVENTOR 131/" - 10,000 pai RAM SLOWOUT PREVENTOR 13% -- 10,000 pai

MANIFOLD AND CHOKE VALVES 134" - 10,000 psi

MANIFOLD AND CHOKE VALVES 13% — 10,000 psi

This Call for Tendem is intended for Manafactaring Companian only, and onclases emalpamations, regresentatives of compenses and any other intermediaries, in compliance with the provisions of Lew No. 78-02 of 11 February 1978, with respect to State Monogoly on Forings Trade.

OFPARTEMENT ENGINEERING O APPROVISIONNEMENTS (ENGINEERING & SUPPLIES OEPARTMENT). 1 PLACE BIR HAKEIM. EL-GIAR (ALGER) (ALGIERS), with affact from the date on which this Notice is outplaned. Tendors, of which six (6) copias should be projuted, mast pe sent in a doable scaled envology, by registered post, the dater invelope being completely anonymous and boaring no captions, logo or said of the tendered, nor any interpition indication the origin of the same, stalling simply "APPEL O'OFFRES INTERNATIONAL No. IN 8313 — CONFIDENTIEL

— A ME PAS OUVRIR" (International Call for Tendem No. 83.13 —
Canfidential — On not open, for the estention of "MONSIEUR LE CHEFT
OE OEPARTEMENT ENGINEERING & APPROVISIONNEMENTS" (Head of Enpianoding and Supplies Oepartment), to arrive by 11 June 1963 at the very latest.

Any tender arriving after this dats will be rejected. Selection will be made within 120 days from the cleaning date of this Call for Tanders.

PAPUA NEW GUINEA ELECTRICITY COMMISSION

Any tender arriving after this date will be rejected.

existing 66kV owitchyard and all civil works.

The Plant win be installed at the Mbirtis Power Station which is located amendmentally 18 km inland from the city of Port Moreastriable on 20 April, 1983 and can be procured from:

P. M. G. SLECTRICITY COMMISSION P.O. 80 x 1108

BOROKO Papes New Guinas
ATTENTION: Chief Supplies & Transport Officer Sipplies & Transport Sipplies &

PERSONAL

Fioral bribates lade, Your regard for desartes fremde lives on if you make a donation la their name to their the April 1998 of the second of the formal of the second of t

CONCERTS

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TRAVEL

TOKYO, Osaka, Secal, Telpel & Far East. Wide choice of discoam flights, Brochure. Japan Services Timbel. 01-437 5793.

COMPANY NOTICES

PAGNIE INDUSTRIELLE DES TELECOMMUNICATIONS CLT.—ALCATEL

FIRST NOTICE TO HOLDERS OF BONDS 101% 1980-1001 CONVERTIBLE INTO BEARER SHARES CONVERTIBLE INTO SEARCH SHARES

The holders of international convertible bonds 10 kg, 1980-1001 Issued by the consumer of the holders of international convertible bonds 10 kg, 1980-1001 Issued by the Consumers industrielle des TélécommunicaConsumers industrielle des TélécommunicaGrillary General in erre convende to in the selection of the consumers of the selection of the consumers of the conferred to the following appendix order to consulder the holders of 3 s.m. in the proposal to of Juni 20 1986, at the proposal to subscribe Schemurs convertible. Into common shares, the convertible into common shares, the convertible into common shares, the convertible of the proposal at their convertible the bonds or their osposit receipts, the date transfer for the meeting, at the Okcas of the convertible of the convertible of the convertible participated in the date transfer for the meeting and the tolling bands are proposed for the convertible to desire the convertible of the convertible to the convertible of the convertible to the convertible of the convertible to the convertible to the convertible of the convertible to the convertible of the convertible to the convert

represented.
THE BOARD DE DIRECTORS NOTICE TO SONDHOLDERS

CITY OF COPENHAGEN 7% 1978/1993 Bonds

Pursuant to the provisions of the Purchase Fants, aodice is hereby given that nominal U.A 2.250,000 have been our chased is cut starton of the Purchased in our mp like twice-month period from May 2, 1882 to May 1, 1005. Amoum outstandias: UA 23.250,000.

ART GALLERIES

30,000,000 European Units of

May 9, 1983.

ROWSE & DARBY, 10 Cork St., W1. 01-734 7994. PHILIP SUTTON Paintings LEFEVRE GALLERY, 30. Bruton SL, W1. 81-405 1577 J. CONTEMPORARY PAINTINGS ON VIEW. Moo.-Fri. 10-5 and Sats. 10-1245.

Three Soviet Ministers have been publicly criticised in a Communist Party Central Committee decree on boosting

Thousands of demonstrators

The money, voted at a meeting of the inter-ministerial industrial pelicy committee, comes in addition to a further

A Vision for the Blind

How do you manage your own life when you cannot see, when other handicaps have played havoc with your education and when you have no home or hope of work?



June is partially sighted and had polio and TB as a child additional physical handscap. She is learning the dimanual to enable her to help her blind and dear

The Royal School is about learning to be independent and to be responsible; discovering what is possible for each individual. We are looking forward to a future for 150 blind adults with additional handicaps. They have come to the Royal School for the Blind because no other place Offers such residential care and training and the men and women (like June in our photo) are being given the opportunity to make a tomorrow of their own choice. In gratitude for your sight this Christmas please send a donation or write for further particulars to: Sir Ronald Wates JP., DL., Chairman, The Royal School for the Blind, Leatherhead, Surrey K722 SNR Telephone: Leatherhead 75464.

Royal School for the Blind

resident: His Grace the Archbishop of Canterbury Registered Charity No: 255913

STATISTICAL TRENDS: THE EEC

Slowdown in growth causes problems

Community as a group of economies, has experienced slow or negative growth in the past few years, with falling investment and rising inflation and unemployment.

Inflation began to slow last year and is set to fall faster in 1983, but unemployment has since the community of the UK. Denmark, Irelaud and Greece have seen the opposite development, but their shares remain high. The EEC budget has grown substantially since 1973, but still represented only 2.7 per cent of national spending in 1981. For this reason it has no appreciable fiscal effect.

Problems with the budget Inflation began to slow last year and is set to fall faster in 1983, but unemployment has risen sharply. The modest recovery forecast for this year will probably fail to prevent a further rise.

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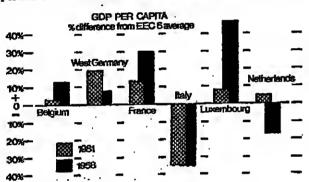
The rate of employment growth in the EEC bas been significantly worse than that of the U.S. and Japan since 1970, with the exception of last year. In sectoral terms, the trend towards a falling share of agricultural and industrial employment has continued.

The onset of lower growth, higher inflation and unstable exchange rates in the 1970s has created major problems for moves towards integra-

Commentary by Our Economics Staff; data analysis by Financial Times Statistics Unit; charts and graphs by Financial Times Charts Department.

tion. Some measures of convergence and divergence of the economies are given here, showing the increase in variability in the 70s and 80s. variability in the 70s and 80s.

The European Monetary
System has been one
response, but the fundamental divergences in the
economies have required substantial realignments in the
system. A result of the recession has been growing nontariff barriers to intracommunity trade and national
resistance to restructuring
major industries like steel
and chemicals on a community basis.



no appreciable ascal elect.

Problems with the budget centre on the Common Agricultural Policy, which takes the ilon's share of spending. The subsidies given to farmers have produced tensions internally and externally.

externally.

Within the community, the CAP resulted in the UK, which ranks sixth in gross domestic product per capita terms, making a net contribution to the budget, the only country apart from West Germany to do so. Refunds to the UK have been a temporary solution. But real farm incomes have tended to fall since 1974 (although they rose last year) and this is a major factor in the present farm price talks.

Externally, tha farm sur-

farm price talks.

Externally, the farm surpluses which are produced, especially of cereals and miliproducts, threaten to start a trade war with the U.S. over their export to third countries.

their export to third countries.

Negotiations over the entry of Spain and Portugal into the community centre on the problems which would be raised by two more Mediter ranean farming sectors with in the EEC.

The EEC's competitiveness

in the EEC.

The EEC's competitivenes declined in the period 1970 to 1980. But in 1981-82, relative unit labour costs fell bact to the levels of the early 700 thanks to lower wage rise and favourable exchange rate recoverity.

major industries like steel and chemicals on a community basis.

Since the establishment of the EEC, the original Six have all increased the share of intra-EEC trade as a proportion of total trade as have

		21	AI
1		Indic	ator
		E	EC ECO
			GDP
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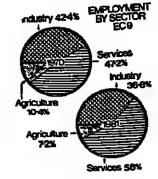
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_	EEC ECC	NOMIC INI % changes					RY INDICATOR	Elect. prodctn.
	Real	Real fixed	Consumer	Unempl.		Crude steel	Passenger Cars	Elect prodetm
	GDP	investment	prices	Tate -	1976	107.1	115.9	311.1
_	4.7	5.7	3.8	2.1	1977	100.6	120.0	105.8
	2.9	1.6	9.7	4.2	1978	105.8	· 121.3	1125
	3.3	4.0	10.0	5.4	1979	113.9	121,3	118.4
	1.4	2.3	14.3	6.0	1980	102.0	110.8	116.5
	-0.6	-5.6	12.8	7.9	1981	99.9	103.6	109.0
	0.3	-3.0	11.9	9.6	1982	88.2	106.5*	103.3*
	1.0	0.6	8.6	11.9		ary-September.		
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Sources: EEC Commission, OECD

Agriculture

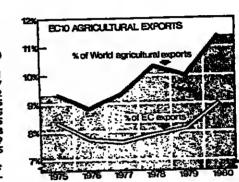
	احة	our for	changes rce	Employment				
	EEC	U.S.	japan	EEC	U.S.	Japan		
1970-79	0.5	2.7	0.8	8.2	2.6	8.0		
1980	0.8	1.9	1.0	-0.1	0.5	1.0		
1981	0.4	1.6	1.2	-1.5	7.1	3.0		
1982*	0.6	1.0	1.0	-1.1	-12	0.6		
1983†	0.7	1.6	0.4	-0.3	1.0	1.0		
	† Forecast.			Source	: EEC Cor	am i ss ion		



								Budget	: 					10
Inter	CONVERGENCI	P per Cap.	ENCE, EEC 1	borrowing standard	- ;		NTRA-EEC TRA total, 1981. Cha orts Change		orts Change	22 ^{9256 ba} 20— EEC BUDGET 18—		EXPENDI % of to	TURE otal 1973	1982
	PPPs	nt of variation† Exchange rates	deviation	deviation*	BLEU	70.0	+16.3	59.5	+13.7	4-		CAP	81.2 5.8	63.7 5.7
1961-70	15.4	21.5	1.5	1.7 3.5	OK	47.0 46.9	-11.3 +11.0	48.7	—10.9 +13.0	12-		Social fund	3.6	13.5
1971-80	13.8	29.1	3.7	3.9	GR GR	43,2	-73	51.2 48.2	+13.0 -2.1	- 212		Regional fund	_	
1980	14.2	26.2	5.2	5.3	F	48.2	+19.6	48.2	+21.5 +6.5	*III		Industry, energy,	1.5	2.1
1981	14.4	23.8	4.7	4.8	IRE	69.8 43.3	−13.8 +9.5	74.9 40.8	+11.0	6T-FFE	1 Kish	research Administration, oth		
1982	14.5	24.1	4.1	4.8	NL	71.3	+13.8	57.0 38.6	+1.9	4-17-14-19	43.44	Administration, oth	Sepres: (
1007	14.9	23.7	3.4		UK	42.8	+22.5	38.6 47.7	+18.3 +13.7	2-11111111				
	f sum of squares	of deviation fro	om EEC avera	ge.	EEC 10	51.2	+16.3		rce: Eurostat	973 75 77 79	81 83			
† Standar	rd deviation divide	ed by mean.	Source: EEC	Commission					700. 20.00.00					

	F	EGION Qu	IAL FUND otos
Bal	y 353	6	WestGerman
			Benetux 29%
			Greece 13%
Y	⋘		Denmark 1/1% France
Ų	K	4	13-5%

EEC 10 : SELF-SUFFICIENCY By product, % FARM SPENDING By product, % of total, 1982 1973 15.2 Cereals
Wheat
Barley
Sugar*
Wine*
Skimmed milk
Concentrated milk
Butter
Poultrymeat
* EEC 9. 30.2 Milk products Oils and fats 112 125 105 115 148 119 143 130 98 6.4 12.7 **MCAs**

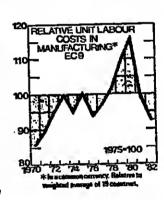


(1974=100)	
EEC ?	EEC 10
97.2	97.3
98.8	9 9.1
97.6	98.0
99.5	100.4
96.9	97.8
90.4	92.3
28.1 Sau	90.4
	97.2 98.8 97.6 99.5 96.9 90.4

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GDP	PER CAP	TTA 5 average	-	-	_
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CHAN	GES IN AR 1958- U.S	EA IMPO 81 % po	centrally		SHARE OF GOP, 1981 % At current prices and PPP:	SHARES OF	Exports 1973	E*, :		
	-2.6	+1.8	+0.7	-3.1	D	26.1	EEC	21-3	21.0	19
	-0.5	+1.6	0.6	+3.4	F	22.0	U.S.	7.5	15.4	13
	-6.2	+2.8	-0.1	-5.3	i	18.6	Japan	4.2	8.0	
	8.5	+2.9	-1.0	+13.7	NL	5.5			Imports	
	-2.7	+1.8	+0.9	-19.5	В	3.8		1963	1973	19
	+3.3	+1.5	-0.1	-5.3	UK	18.9	EEC	25.8	23.4	24
	-2.0	+1.1	+1.8	-0.9	Other	5.1	U.S.	12.6	15.2	35
	-10.4	+1.0	+2.1	+15	U.S.	118.8	Japan	5.0	8.6	
	-4.1	+26	-0.3	-14.9	Japan	46.0	* Excluding	intra-E	EC trade.	
	-20	410	+08	-1.7	* Purchasing power parities.				Source: L	uros

Per pe	PRODUCTIVITY Per person employed, % changes						
	EEC 10	U.S.	Japan				
1963-70	4.4	2.1	8.4				
1973-80	2.1	0.1	3.0				
1981-83*	1.2.	0.5	2.3				
1979	2.4	-0.1	4.1				
1980	1,5	-0.6	3.3				
1981	0.9	0.9	2.1				
1982	1.4	0. 5	1.7				
1983°	1.4	1.2	3.2.				
• Forecast.		Source: EEC C	Commissio				





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BY KEVIN DONE IN STOCKHOLM

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viet chemicals tanker was last night allowed to leave Swedish waters near Sundsvall on the country's northern Baltic coast, where for nearly two weeks. Swedish armed forces have been hunting for suspected Soviet submarines.

It is thought that at least two mi ni submarines are trapped behind barriers of mines laid across the fjords, close to Sundsvall and it was feared they might try to escape us-

The Soviet tanker had been discharging methanni over the weekend for a Swedish chemicals company and its departure was delayed for several hours.

As it headed out to sea last night it was led by helicopters trailing hydrophmes and was accompanied by Swedish patrol boats.

The bunt for foreign submarines off the Swedish coast, about 450 km north of Stockholm, reached a new pitch on Saturday when belicopters and patrol boats fired two salvos of

UNDER CLOSE naval escort, a So- around 10 depth charges at suspect

ed intruders. As in an earlier attack some days ago with mines and depth charges the Swedish forces again failed in their attempt to bring the suspected submarines to the surface.

The Swedish defence staff is be coming increasingly wary about releasing detailed information about its activities around Sundsvall because of fears that this could be relayed by radio signals to the intrud-

Mucb of the surrounding coast line was closed off the public at the

Investigations of the seabed by charges and mines have been exploded have also failed, so far, to yield evidence that could conclusively identify the submarines.

A spokesman for the Chief of Staff said yesterday: "It is likely that we are dealing here with mid get submarines. For the moment we are sure that we must continue

JOHN GRIFFITHS LOOKS AT PROSPECTS FOR THE ALTERNATIVE ENGINE

Diesel shifts to top gear in the car market

of a team of planning and research

"We cannot yet consign the petrol engine to retirement and it will re-main for many decades the prime power unit for cars. But the writing is on the wall," says Planning Research Systems, in its annual world ngines digest

Ford's announcement last week that it will start producing up to 150,000 1.6 litre car diesels a year at Dagenham in Essex from September, provides further proof that big-ger manufacturers think so too.

proceeding on other alternative ower units, such as gas turbines. The pressure of rising fuel prices has seen much development in the fuel economy of the petrol engine itself, and many are now as economical as the diesel engines of a few

But even short of a complete takeover, the potential demand for sel is such that a major manufacturer now ignores it at its

This is despite the fact that the diesel has several disadvantage compared with the petrol engine: it is innately more prone to vibration and barshness; it must be serviced more frequently; it is relatively heavier; involves some delay in

THE YEAR 2000 will see the start of starting up while its glow plugs the century of the diesel engine, achieve the tuel itself is unpleasant to handle on the forecourt.

A diesel version of any given car is likely to cost several hundred pounds more than its petrol equivalent. The engine is much more highly stressed - with compression ratios double that of petrol units - and more demanding in manufacture.
Ford has found that not even

tighter machining tolerances are sufficient to ensure the required durability. So when major components bave been produced, they are sorted into grades according to mi-nute variations in the finished product. A computer then selects the most closely compatible nnes for any given engine. Not only that, but 31 separate chiller rooms have been installed to keep the components as close as possible to ambient temperature to give accurate dimensional

With these difficulties and a total commitment of £140m, Ford must believe the effort is worthwhile - although it will not yet give market predictions for the Escorts and Fiestas into which the engines will first be fitted. Most manufacturers seem to hold the same view as Ford.

The UK, which for a number of sons has been most reluctant to accept the diesel, provides a good ilhistration of the growing commit-

veloped inintly with Perkins.

cedes were offering diesel cars in a motorist once had to travel to re-Britain By 1981, the number of coup his initial investment has manufacturers offering diesels had shrunk. At the same time, differengrown to eight; last year there were tial taxation on diesel and petrol 13. Ford's debut this year will be fol- fuels in some European markets

one main reason: the diesel will on petrol \$3.95. So if a petrol version of

lowed by BL in 1984 with a unit de- has led to soaring diesel sales. eloped jmintly with Perkins.

The growth has taken place for diesel costs about \$1.90 a gallon; THE PERKINS diesel engine company in Peterborough, and its par-

ent group, Massey-Ferguson, are to receive more than £100,000 (\$158,000) in agreed damages from Bence Equipment and Parts company (Bepco) in settlement of a dispute over the use of the Massey Ferguson and Perkins logos and trademarks. The out of court settlement was agreed after the two companies had initiated a High Court action alleging that Bepco had been infringing certain trademarks and copyrights and "passing off" spare parts for agricultural tractors and diesel engines as being manufactured by

Massey Ferguson or Perkins. Bepco has undertaken to modify the packaging of the parts it sells and make it clear that they are not manufactured by Massey Ferguson or Perkins. It has also agreed not to infringe trademarks and copyrights. The same undertakings have been given by two directors of Bepco, Mr John Albert Bence and Mr Christopher Jonathan Lea.

the large investments put into diesels bave produced engines which are quieter and generally more ac-

ceptable than initial offerings. Fuel economy was of little consequence before the first oil price exlosion. But as the absolute prices nf hoth petrol and diesel have risen, the many thousands of miles which

average travel about 25 per cant a given car averages 30 miles per further on a gallon of fuel than its gallon, and the diesel 40mpg, the petrol equivalent. At the same time. on \$1.50 worth of diesel fuel. against a mere 12 on petrol costing

> The diesel-petrol price advantage is not so great in other Continental markets, but does exist, with the main exception of Switzerland. So it is not too surprising that \$35,000 diesel cars found buyers in West

Germany last year, 215,000 France and 200,000 in Italy.

Altogether. West nanufacturers produced 1.177m diesels last year, and the arrival of Ford's unit alone is certain to push up output substantially in the near

Even so, since the attraction diesel is confined entirely to its meagre thirst, it is highly vulnerable to fuel price factors. Thus West Germany's recent upgrading of the diesel price against petrol is expected to produce a slackening of demand this year, while in the U.S., the stabilising effect on petrol prices of the current oil glut has badly dented predictions that diesels would capture 20 per cent or more of all new car sales by 1985.

Sales jumped sharply in the wake of the 1979 oil price rises to reach 509,000 in 1981. But they have since slumped to half that level (though another big factor was the poor esem in which General Motor's first diesel units came to be held). Japan's car diesel output, however, has gone from a mere 44,000 in 1978 to 214,000 last year.

So the long-term expectation must be that, when the current nil surplus dwindles, more fuel price rises will lead to a commensurate

The UK itself has been a laggard. This is partly because diesel prices have often been higher than petrol.

Currently, the situation is favour-able to diesel, which at an average £1.72p (\$2.7) per gallon is about 7

dici

But it has been a function, too, of the high proportion of cars sold to companies - about 50 per cent - and

British" policy. That has excluded all the UK manufacturers - at least until the arrival of Vauxhall and Talbot diesel models within the past 12 months (even if the engines are

built on the Continent). Now, however, sales are accele rating rapidly: only 2,600 diesels were sold in the UK in 1977; still only 5,800 by 1980. But in 1981 they strengthened to 9,700 and jumped by 50 per cent last year to 14,500.

In this year's first quarter they had risen to 6,565 and significantly, Vauxhall/Opel's share of those sales bad reached 29 per cent.
Vaunhall/Opel, following the launch of its petrol engined Cavali er, has become a firmly entreacher rival to Ford in the flest markets

and the signs are that its diesel version will give the diesel "respectability among the fleets.

The arrival of the Ford diesel.

and later, BL's, will enhance that respectability further. Vauxhall/Opel is already suffi-

ciently encouraged to predict that by 1985, its own diesel sales will have more than doubled to 35,000.

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More curbs urged on U.S. textile imports

BY PAUL TAYLOR IN NEW YORK

U.S. TEXTILE and clothing manu- were without jobs, Mr James Chap facturers and trade union are demanding tighter Federal im- said. Reagan to set out their case.

The manufacturers claim the Adcurb imports, particularly from

In the first three months of the

man, President of the Institute

port restrictions and asking for a Mr Chapman warned that if the meeting with President Ronald Administration failed to tighten import quotas and other restrictions, imports during 1983 could total lbm ministration is not doing enough to square yards more than the 1982

Separately, a Federal appeals court has upheld a U.S. Commerce Department decision in 1980 to setyear, imports of textiles and cloth-tie anti-dumping charges against ins into the U.S. totalled the equiva-importers of Japanese televisions. lent of 1,7hn square yards, a 17.8 The court ruled that the departper cent increase over the same pe-meot had the authority to compro-riod last year, according to the mise with 22 importers on the American Textile Manufacturers mount of anti-dumping duties to be assessed against them

Such an increase was "astounding" at a time when there had been hardly any pick-up in domestic producers' business and about 204,000 the Commerce Department had violence in the Commerce Department had violence in the Commerce Department and violence in the Commerce Department had violence in the Commerce Department and violence in the Commerce Department had violence in the Commerce Department and violence in the Commerce Department had been by a group of unions and electronics. U.S. textile and clothing workers lated trade laws.

Dip in UK share of roll-on, roll-off trade

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

oo roll-off traffic between Great ness. Britain and the European Continent fell to 48 per cent in the last

quarter of 1982. registered in the UK had been over-taken by foreign-registered vehicles 181,200 - the highest number of veregistered in the UK had been oversince the last quarter of 1974.

countries comprised 43 per cent of creased by 16 per cent to 171,200, the total powered vehicle traffic on the Channel and North Sea ferry crossings and other countries 9 per cent. Of the EEC total, France had the highest personates with 20 per cent. the highest percentage with 20 per cent, followed by the Netherlands (7 per cent) and Belgium (8 per cent), according to figures compiled by the British Department of Trans-

BRITISH hauliers' share of the roll- port and published in British Busi

The number of UK-registered powered vehicles - defined by the Department as lorries, lorries and It was the first time that vehicles trailers, and articulated trailers ince the last quarter of 1974.

Vehicles registered in other EEC any year. But foreign vehicles in51002

SPE.

(622,900 in 1981), the highest ever annual figure.

Traffic has increased by an average rate of 7.5 per cent per annum

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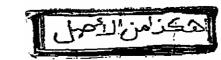
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U.S. report criticises sanctions policy

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By Nancy Dunne in Washington TRADE RELATIONS between the Allies and the Soviet Union are more likely to be shaped by domestic imperatives in Europe and Japan and by worldwide economic forces than they are by U.S. concerns, according to a Congressional report released by Senator Jake Garn, chairman of the Senate Banking Committee.

The report, "Technology and East-West Trade: An Update," assesses the impact and weaknesses of U.S. trade sanctions at a time when the House Foreign Affairs Committee and Senator Garn's committee are debating the renewal of the Export Administration Act Export Administration governing export controls.

U.S. export controls that were designed to delay completion of the Siberian gas pipeline raused a disturbing spectre, the report said. The U.S. Government's explusion of what is best for evaluation of what is best for West European security differs from that held in Western Europe.

It is "a bad precedent" for the conduct of U.S. foreign policy to use controls on exports to the Soviet Union "as much to inconvenience and modify the policies of its Allies as to inconvenience or exact concessions from the Soviet Union."

Although multilateral studies were agreed on when the U.S. lifted its controls in 1982, the report expresses con-cern that "continued lack of communication and persistent differences will lead to another public display of serious disagreement between the U.S. and its Allies on Soviet trade

The Reagan Administration believes there is a need for national security controls and says it has evidence of a coobtain Western technology for military purposes. However, the report says that more effective and consistent administration of existing controls may be more productive and controlling additional items or esteemies.

Pacing mathematical matters are improving, due to the draft restriction in the Panama Canal causing consideration additional items or esteemies.

Pacing mathematical obtain Western technology for Pacific markets.
military purposes. However, The U.S. Go

San Francisco rail contract

WESTINGHOUSE Electric, the U.S. electrical equipment manufacturer, bas won another major contract from Soferval of France to supply propulsion, brakes and other equipment for 150 cars for the fully-automated Bay Area Rapid Transport system in San Francisco, Pau Taylor reports from New York.

major sub-contractor to Sofer-val, the main contractor on the Bart project since 1969, when it won its first contract to supply equipment for 250 cars. The latest multi-million dollar order is for solid-state chopper propulsion, brakes and pneu-matic equipment.

Power advice

for Hong Kong THE HONG KONG Government bas appointed Lazard Brothers, the London merchant bankers, Belgium to advise on a plan for the colony to take electricity from the proposed nuclear power station to be built in Guang-

Mexico pitches to foreign investors

BY WILLIAM CHISLETT IN MEXICO CITY

SR ADOLFO HEGEWISCH, the mote new head of Mexico's Foreign Investment Commission, calls himself "a pitcher, not a catcher." His ability will come under scrutiny in Landon this week when he makes a pitch at small and medium-sized busi-nesses to try to encourage them to invest in Mexico at a time when foreign companies have been badly burned by the country's economic crisis.

Sr Hegewisch's predecessors were "catchers," who sat back and assumed that foreign investors, mesmerised by Mexico's massive oil wealth, political stability and growing market, would rush to the country.

This approach has not been very successful. Total foreign investment in Mexico is only \$11bn, about 4 per cent of total investment. The U.S. accounts for about 70 per cent of investment and the UK about 7 per

Since the financial crisis, which was largely caused by a quadrupling of the external debt to \$83bn in six years, foreign borrowing is no longer feasible. Depleted hard currency

SHIPPING REPORT

A CONSIDERABLE improve-

from the U.S. Gulf; and the U.S. Gulf/Continent grain trade has

porting a large amount of grain, for which a 29,000 tonnes vessel

is showing a lot of activity.

Dry cargo market

shows improvement

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

also been improving.

The brokers note that the Bangaldesh Government is im
discharge in the UK/Continent/
Mediterranean at Worldscale 41.

has already been agreed, while while Carabbean rates are the River Plate/Brazil market reported not to have shown any

World Economic Indicators

foreign actively. Sr Hegewisch, like many aenior financial officials, believes that Mexico's woes are

the result of structural im- strictions.
balances rather than falling oil Sr Heger prices or high interest rates.
For example, it is now beld
that Mexico should beve financed mora of its development projects through foreign investment and less through

Slight improvement in rates

Rates out of West Africa are

reported to have shown a definite improvement—a 100,000 tomes vessel to the U.S. being fixed at the improved level of Worldscale 52; and a 120,000 tomes vessel with options to discharge in the UK/Continent/

The Mediterranean trades are described as a "mixed bag."

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Ford and General Motors are 100 per cent foreign-owned, year.

The new approach is beginning to hear results. Sr Hegewisch said that Texas Instru-

ment projects through foreign investment and less through excessive foreign borrowing.

Mexico is now much more willing to allow majority or 100 per cent foreign ownership of companies, especially if they create jobs, boost exports and introduce new technology. Its 1973 investment law generally restricts foreign participation in a new joint venture to a maximum of 49 per cent.

Sr Hegewisch says that no changes in this law are planned, since it is already fexible enough to allow majority foreign ownership. "I do not believe that we should just being in favour of Mexico. If Mexico and now bas 80 per cent of the capital in the company.

In the past Mexico allowed are responsible for 30 per cent

reserves, mounting unemployment and a battered private
sector have led the five-monthold Government of President
Miguel De La Madrid to pro
to be much more realistic," ba allow it."

Foreign operations in Mexico
allowed are responsible for 30 per cent
devices allowed are responsible for 30 per cent
devices of majority foreign of non-oll exports, now a major
ownership — the most noted
priority since fall in the oil majority foreign ownership,"
miguel De La Madrid to pro-

try. Volkswagen, Chrysler, 15 per cent of lotal exports Ford and General Motors are in 1976 to 75 per cent lasl

Strictions.

Stric



Sr Hegewisch . . . 'a pitcher, not a catcher.'

The Government bas also balted the process whereby some majority foreign-owned companies have had to "Mexicanise" because very little Mexican capital is currently available.
Sr Hegewisch

Sr Hegewisch was personally appointed by President de La Madrid and has been empowered to make decisions which before could only be made by seven Ministers meeting together. Even permission to build a warebouse had to be approved by the seven Ministers. "The bureacracy was lerrible," be said.

THE MIDDLE EAST will to Iraq and Saudi Arabia.
import \$33.1bn worth of military Although the U.S. has
hardware in the next six years. dominated Saudi defence proimport \$33.1bn worth of military hardware in the next six years. according to a new report. It will also need to spend abroad another \$26.4bn for services, maintenance and construction.

The manufacture of military dominated Saudi defence procurement, the French have had a number of breakthroughs such as the signature in 1980 of a contract worth \$35n to supply naval vessels built by Direction Technique de Construction Technique de Construction Navale. Another contract for defence companies to increase their share of the market because of their role as principal supplier to Egypt, Saudi Arabia and Israel. The

Mideast military

imports weather

fall in oil price

BY PATRICK COCKBURN

more aggressive arms export policies of the Reagan Administration will also help defence

sales.
Spending on arms bas soured

In the Middle East since the Iranian revolution sparked off a renewed rise in oil prices in

1979. The overthrow of the Shah increased security fears

among the oil states.
Saudi Arabla's defence expenditure rose from \$6.7bm in 1975 to \$24.4bm in 1981. Between 1977 and 1980, no less than 40

per cent of the world's arms exports went to the Middle East

The fall in oil revenues over the last year is not likely to have a drastic impact on this

surge in defence spending. In many cases it will be the last item to be cut. Most countries

up. Non-American defence con-

tractors have also reacted to the depression in the West by stepping up their arms seles effort. For instance, two-thirds

and North Africa.

THE MIDDLE EAST

M CHARLES HERNU, the French Defence Minister.

arrives for talks in Abu Dhabi
today on increasing French
arms sales to the United
Arab Emirates, Reuter
reports. Diptomats said the two sides would discuss pros-perts of the UAE buying French Mirage 2000 fighters as part of an overall programme which may include Exocet missiles and naval

the delivery of two 4,000-tonnn frigates costing \$1.60n is being

early warning systems.

At a time when the market for civil contractors and suppliers in the region is stagmant, the arms market remains buoy-ant, though Britain is not parant, mongh string is not par-ticularly well placed to take advantage of it. In the 1970s Britain fell well behind as a defence supplier in the region.

Some Jaguars have been sold to Oman and British Aerospace Hawk light attack trainers are finding customers but this only totals 1 per cent of the combat aircraft sales to the region. Sales of lanks such as the Chieftaln are more successful, with 278 originally destined for Iran bought by Jordan and paid

of French arms exports worth for by a total of FFr 41bn (£3.5bn) Defe went to the Middle East and North Africa last year, mostly \$1,600. Defence Markets in the Middle East, Frost & Sullivan,

Gatt plan to find debt solution

cioser collaboration between the General Agreement on Tariffs and Trade (Gatt) and the IMF and World Bank as a means of tackling global trade and debt problems was the major topic in a lively two-day debate among the Gatt's consultative group of 18. Mr Arthur Dunkel, the director-general of Gatt was encouraged ment in the dry cargo market is reported in the past week by shipbrokers Denholm Coates. In almost every trade, there has been sufficient strength for shipowners to exceed the last levels in both the Atlantic and ability of Iranian crude oil, but the beautiful of the past week is reported by brokers. A number of VICCs and UICCs have found employment from Kharg Island in response to the sudden availlevels in both the Atlantic and ability of Iranian crude oil, but general of Gatt, was encouraged to reinforce existing contracts with these institutions, acific markets.

The U.S. Gulf/Japan-South to establish the rates at which

CLOSER COLLABORATION and developed countries and interest rates could only be the main geographical regions, found if debt and trade were The EEC was represented by Mr Leslie Fielding, the director-general for external relations.

The develo

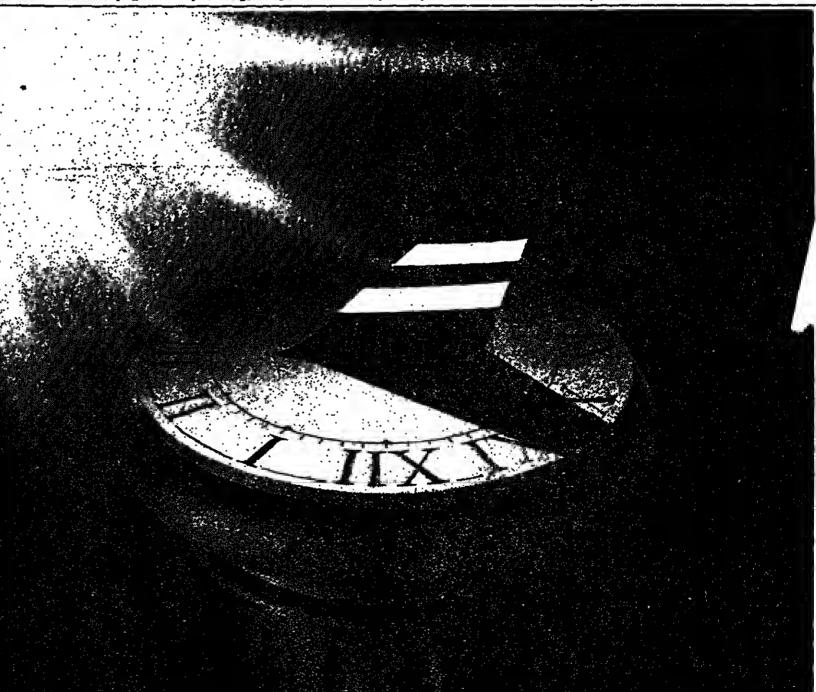
o reinforce existing contracts

\$500bn. According to Western an end to the recession was delegates it was agreed that any likely and whether it would rolling to the group brings together adultion to the problems prolead lo an increase in proctection officials from developing duced by exchange rates and tionism in the short term.

in the region are locked into new procurement programmes initiated two or three years ago and Israel's invasion of Lebanon last year gave added urgency to the military build-

eneral for external relations.

The debate was based on a kets open to the exports of Gatt working paper on trade and developing countries to help indebtedness, which for non-them pay their debts. The Opec developing countries was estimated in the range of posed co-operation was whether



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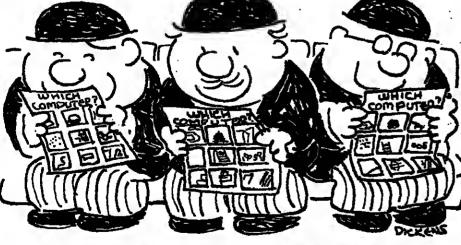
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BOLTON (I

business with Lloyd's and looks af-

ter the London end, were set up last

October by Mr Steve Collins, a for-

Cookman, both from Stewart

Patis/Carsons acts as a brokers'

broker - only handling clients' busi-

ness directly when no other broker

could easily do the same job - in the

professional indemnity, engineering and liability and fire and busi-

Mr Cookman describes his role as

When a smaller broker goes be-

periences problems and there is a

danger of a larger company coming

Jenner Fenton Slade (JFS) was

place \$100m worth of premiums in-

to the London and international

It started out processing its

Lloyd's business through Hogg

Lloyd's broker in its own right in

January 1983. Hogg Robinson re-

tains a 25 per cent stake in the equi-

The company came into being

ring and Co after its acquisition by

Marsh and McLennan, the U.S. bro-

They began independent life with

"It has gone exceptionally well despite the fact that the oil business

U.S. domestic market competition

Robinson, but became an approve

in and taking the business away,

helping a broker to retain an ac-

ness interruption fields.

BY CHARLES BATCHELOR

RECENT upheavals in the insur- the market are two linked compaance industry have caused the creanies, Patis and Co. based in Twicktion of a cumber of spin-off broking enham, and Carsons Associates of firms manned by refugees from the Exeter. larger grouns.

The acquisition by foreign, main-U.S. commander of land and acquisition by foreign, mainly U.S., companies of large or controlling stakes in British brokers is continuing to provide a stimulus to directors and other employees to mer director of Nelsons Hurst and break away and set up smaller. Marsh, and Derek Carr and Mike more personal organisations.

Those firms which have been set up in the past two or three years have been growing rapidly, while continuing realignments among the larger groups provide a constant supply of newcomers.

To describe the firms which have been establishing themselves as "new" is something of a misnomer since their partners or directors have usually spent many years in count which might otherwise be the market with their previous com-

This helps to explain why they have been able to develop their youd his normal parameters he exbusiness. But both clients and underwriters have welcomed a new force in a market which is increasingly dominated by a small number he says.

of large companies. The new entrants are frequently set up in July 1980 and expects to specialised and claim that they can often put more thought into devision to the London as ing an individual solution to a markets this year.

client's broking problem than their It was the takeover in February 1982 of Seascope, a medium-sized Lloyd's broker, by Henry Ansbachprompted Mr David Low and a ty, while the balance is beld by number of colleagues to establish JFS's nine directors.

their own operation. Tyser Low has been in business when six directors left C. T. Bow for eight months, concentrating on the marine and energy contracting insurance fields. It is oot yet an approved Lloyd's broker - two sets of accounts are now required - so it a major advantage - \$40m of busi-places business with Lloyd's ness from J. H. Blades and Co, a through the long-established Tyser major U.S. supplier of energy-relat-and Co. ed business to the London market.

"We have done extremely well, al-though the oil slump has meant we in itself a challenge," said Mr Keith have not been quite as successful as Cook, a JFS director. we would have hoped," said Mr

Tyser Low began with a staff of is a tightening market. There have 10 and has since expanded to em- been a lot of losses, while in the

Among other recent entrants to has grown," he added.

Managers back union moves to save BS jobs

BY DAVID GOODHART, LABOUR STAFF

THE trades union campaign to fight compulsory redondancy in British Shipbuilders (BS) - by mass occupations if necessary - was backed at the weekend by representatives of BS's 1500 managers in the ship yard section of the Engineers' and

Managers' Association.

Mr John Lyons, general secretary
of the EMA, told the annual conference of the shippard section that occupation of shippards by workers could not be condemned.

He said: "It is a call for help from those who see their industry being destroyed by a combination of market forces, incompetent top management and an ideologically indif-

Mr Lyons asked why BS workers should be faced with compulsory redundancies when the Government pays hundreds of millions of pounds to the National Coal Board to prevent miners having to face compulsory redundancy.

He also accused the Government of failing to tackle "unprincipled and unfair international competition, particularly from South Ko-

The union believes that of the \$55m to \$65m of U.S. aid to South Korea, at least \$400m goes directly into the shipbuilding industry, which is also supported by military personnel and research.

Union officials say that Sir Ro bert Atkinson, BS chairman, has stated that the corporation needs to cut its manhours by half, but Mr Lyons said this would simply hast-en the 'unilateral dismantling of a strategic defence industry.

The EMA says that yards like Go-wan on the Clyde and Austin and Pickersgill on the Wear are highly competitive by European standards but still cannot compete with the Far East

The union believes retaliatory action should be taken against South Korea and the Government should provide incentives to British shipowners to increase the proportion of their ships built in British yards

N. Sea divers seek support in row over union membership

BY OUR LABOUR STAFF

BRITAIN'S North Sea oil-fields action by 12 divers on the dive son-

recognise the Professional Divers' of Engineering Workers.

could be hit by sympathy strikes by port vessel, Tender Turpon. over 5,000 workers in support of 27. At a meeting in Aberdeen today, divers staging a sit in ou the Ninian Northern platform off Shetland. the PDA will be pressing for maxi-mum support from the two major unions on the North Sea oil plat-The divers are demanding that forms - the National Union of Seatheir employers - Sob Sea Offshore men and the Amalgamated Union

strike to close down the whole North Sea." The divers - who began their sit-

unitms will consider ordering

in last Wednesday - were due to be evicted over the weekend after the Chevron Oil Company was granted a court order by an Edinburgh court on Friday. But the weather has Association. They have already reMr Mike Todd, general secretary been too poor for court officials to ceived backing in the form of strike of the PDA, said last night. The make the journey to the platform. been too poor for court officials to

'Growth needed before cuts'

BY JEREMY STONE

HIGH rates of economic growth cent, assuming no change in the would be needed during the next cost of supporting the unemployed. five years before a re-elected Con-

economist Mr Walter Eltis - a long-standing advocate of reduced public mitments, while the rising average spending - after analysing the Gov- age of the population will lead to a ernment's likely spending priorities higher total of pension payments and the outlook for unemployment.
Writing in a bulletin issued by stockbrokers Rowe and Pitman, Mr Eltis forecasts a real increase in

Spending on defence, servative Government could make enforcement, pensions and the significant cuts in taxes or public health service are seen as adding ? per cent to the current total in real This conclusion was reached by terms. This would result in part

dards of care. These rises are only partially offpublic spending during the next set by cuts in education - thanks to Parliament of something like 5 per the falling numbers of school child-public expenditure.

ren and in public expenditure on industrial investment and subsidy to the nationalised industries. Mr Eltis expects real savings from these sources of perhaps 2 per cent.

If productivity grows at 2 per cent year, which Mr Eltis calls a middle-of-the-road projection, unemployment would remain steady provided there was a 2 per cent rise in and greater demands on the health

service, even at unchanged stan-That would cause tax revenues a unchanged rates of tax to grow, like output, by about 10% per cent over five years, 5% points more than

Disney canvasses the votes of industry

SNOW WHITE is going to the country. British MPs have been alerted. The City of Landon is beginning to rally to the cause. The lady's agent is hunched at his desk, snatching at telephones, behind an embossed leather plaque which reads: "It CAN be

The outcome is anybody's guess, and all Mr Keith Bales, the agent, will say is: "It will be most nteresting." Hi ho!

The decision to plunge Britain into its first Mickey Mouse election was not taken at Chequers yesterday, but on May 5, when Mr Bales, vice-president of Walt Dis-ney Productions' Character Merchandising Division, penned a letter to every British MP. It said: The purpose of my letter is to see if you would see merit in alerting your local businesses to the manufacturing opportunities that exist in Britain and, in turn, help them with unique new products which would increase their profits and create employment."

Ir Bales, it appears, has decided that, with all the surplus industri-al capacity about in Britain these days, there might be some mileage for companies in the manufacture of fantasy. He wants to sell Disney franchises to any body who makes anything.

Banks have also been approached and at least two, he says, have responded favourably to the idea. Disney already has nearly 250 li-censees in the UK, plastering their products - jam tins, sweets snack trays, cups, watches, roller skates, pullovers and pyjamas – with pictures of Mickey and friends. Mr Bales wants more.

We have about 125 characters that are really commercial," he says Disney made \$35.9m in revenues from character merchandising alone last year, and Britain is the group's third biggest market, behind the U.S. and Japan. Disney takes 6 per cent off whole

sale sales, says the letter to MPs, but the profits to be made by the key manufacturer can be as high as 50 per cent." In reality, Mr Bales concedes, profit margins in well run company might average 20 to 30 per cent.

Production boost as BL van sales leap

BY JOHN GRIFFITHS

FREIGHT-ROYER, BL's purpose and of 15 per cent in April built vans subsidiary, is to increase Freight-Rover is still train production for the second time in six months, mainly as a result of

vember. At the start of 1982, before the launch of a new range of Sher-pa vans. Freight-Rover had been building 180 a week and was on short-time working.
Society of Motor Manufacturers
and Traders statistics show that in

the first four months of this year 4,881 Sherpas were sold, a 55 per cent increase on the same period last year. Sales in April, at 1,474 un-

first four months of 18.9 per cent, (24,594).

Freight-Rover is still trailing well behind the market leader, the Ford Transit, 15,383 of which have been rising UK sales.

Output is to go up to 430 vehicles can expect a further pick-up later this year when it launches a model outly raised to 390 a week in No- to take it into the 35 tons sector its current ceiling is 2.5 tons - already occupied by Transit.

The increase in medium van sales helped to lift the commercial vehicles market overall last month by 10.8 per cent to 23,617 (21,317 in the same month last year). Over the first four months, total sales were 18.4 per cent higher at

The boom this year in sales of its, were 65 per cent up on April light vans (derived from cars) 1982 and a record for the month in a slowed last month, with sales eight

This compares with a rise in the less, for the first four months they medium vans market overall in the are 27.9 per cent higher at 31,452

BR sell £100m assets

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BEITISH RAIL (BR) raised about £100m from the sule of assets - principally property and hotels - in the financial year 1982-83.

BR has emphasised to the rail unions, however, that these oneoff sales do nothing to help a trading position which is de-scribed as "still very serious."

Board members told the unions at a meeting of the toplevel Rail Council jast month that the priority now must be to notain an improved position on trading and the Public Service Obligation (PSO).

If this can be achieved, it will

ce that BR is putting its rouse in order. It would also release internally generated fi-nance, including proceeds from asset sales, to pay for increased investment spending. The publication of the 1982 ac-

counts on Wednesday will show that BR made a group trading loss of £174m last year, after pay-ments from the Government in respect of the passenger business

BR believes that if last year's strikes had not taken place, it would have broken even after Government payments.

No bonanza for farmers

BY RICHARD MOONEY

BRITISH farmers have not enjoyed represented no more that a moderan incomes bonanza since EEC enate offset to falls in income in earlitry and consumers are not much er years." worse off than they would have been outside the Community, ac-cording to Mr Christopher Johnson, group economic adviser to Lloyds gave a better indication of the true

In the latest issue of the bank's turned to the 1978 level. per cent rise in UK farming income real terms.

In real terms farmers "broad

financial position, had only just re-

Economic Bulletin, Mr Johnson
Says last year's widely publicised 45

After being boosted on entry into the EEC, British farm prices fell in

The Ebic banks bring strength and experience to your financial operations

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investments in which either all or the majority of the member banks have important holdings. In Europe, for instance, there's European Banking Company SA Brussels and European Banking Company Limited in London which together, as the European Banking Group, wholly-owned by the seven



services throughout the world. In the States, there's European

Ebic banks, offer specialised

American Bancorp (EAB) with subsidiaries in New York and their affiliates and branches in Bermuda, Cayman Islands. Chicago, Los Angeles, Luxembourg, Miami, Nassau (Bahamas) and San Francisco.

> Then there's European Asian Bank (Eurasbank). Headquartered in Hamburg, it has branches in Bangkok, Bombay, Colombo, Hong Kong, Jakarta, Karachi, Kuala Lumpur, Manila, Seoul, Singapore and Taipei.

Ebic banks also have important participations in European Arab Bank in Brussels, Cairo, Frankfurt, London and Manama (Bahrain), and in Euro-Pacific Finance Corporation in Brisbane, Melbourne and Sydney.

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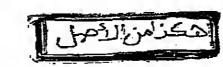
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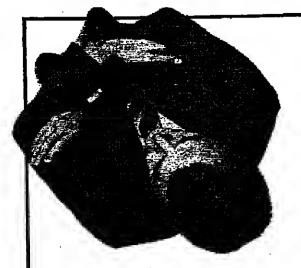
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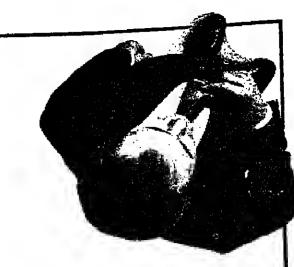


Tinancial Times Monday May 9 1983



SSets

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This isn't how the people in your company work. So why should the computers?

It is a short-sighted company indeed that fails to recognise how just one small computer can transform the performance of each department within it.

Yet it is an equally short-sighted company that is then content to let the people in those departments hide away in their corners and simply process information faster.

Look at your colleagues. You meet together.
You work together. You pick each other's brains. You pool
your resources.

And just as people work better when they work together, so should computers.

That is why ICL have developed complete systems of large and small computers, work-stations, terminals and word processors that communicate freely with each other.

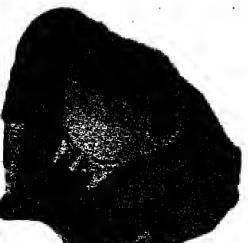
Any system, however, is only as good as the software you run on it. So, working together with ICL, you can match the applications to the information needs of your company.

An ICL distributed system means that information is not just a commodity to be stored and processed, but a valuable resource to be shared, exchanged and <u>used</u>. You may even now be thinking about investing in computer technology for key departments in your company.

Isn't it time the computers took a lesson from the people?

We should be talking to each other.





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KNOWS1

New Midland service for Poll fever makes corporate customers

BY MARGARET HUGHES IN LONDON

MIDLAND BANK is the first Britis is enhancing its computerised cash using ADP technology which pro-ish bank to offer corporate custom-management service with multila-vides balance and transaction reers an electronic funds transfer service. The new system, based on technology supplied by ADP Net-work Services, will speed payments transmission hy providing the corporate treasurer with a direct link through his computer terminal to Midland Bank's own payments pro-cessing system, which is being auto-

In the same way, the corporate customer will bave electronic access through Midland Bank to international multi-currency wire transfer systems such as Swift (So-ciety for Worldwide Interbank Fi-

nancial Telecommunications). The new system can be used for teral netting system, Multi-Net.

Such a system consolidates pay ments between a company and its subsidiaries, or amone the subsidiaries, reducing the number of funds transfers between them. As a result, a company should be able substantially to reduce its bank operating and foreign exchange costs.

As with other cash management services the aim is to assist the corporate treasurer to make the best use of funds available within his

These innovations put Midland ahead of the field once again in computerised services to corporate payments in any currency at any lo-cation. At the same time, again us-ing ADP technology, Midland Bank ised cash management last year, own.

It was quickly followed by Na-tional Westminster Bank, which is also planning to launch an electronic payments transmission later this

The other two clearers are further behind, with Barclays planning to introduce a system based on Chemical Bank's computerised package, probably launching both cash management and electronic funds transfer systems.

Lloyds Bank is keeping its plans very close to its chest. It is known to have had discussions with several software companies hut has made no commitment to any system and may well be developing its

'Little aid' for small business

the budget for not doing more to meet the "day to day" difficulties of

"Most of the measures only affect independent businesses once in their lifetime when they are starting up, expanding or being sold off," the Association of Independent Businesses (AIB) has told the Chancellor Sir Geoffrey Howe in its sub-

continues to monitor its progress.

A BUSINESS group has criticised mission on the budget and Finance the National Insurance Surcharge

"Few will help the immediate problems facing independent com-panies this spring and summer."

The AIB had hoped that its call for a reduction in business rates, with complete de-rating for empty

Notice to Holders of

Itel Finance International, N.V.

9%% Guaranteed Debentures due 1988

94% Guaranteed Debentures due 1990

101/2% Guaranteed Debentures due 1993 J. Henry Schroder Bank & Trust Company, as successor Indenture Trustee ("Schroder").

is giving this notice to Holders of the above-referenced debeatures (the "Eurobonds") concerning the Itel Corporation Chapter 11 case.

On March 22, 1983, the United States Bankruptcy Court for the Northern District of

California entered an Order confirming Itel Corporation's ("Itel") Plan of Reorganization (the

"Plan"). As provided in that Order, the Plan shall become effective upon the setisfaction of

certain conditions on or before July 1, 1983, unless an extension is obtained or compliance with these conditions is waived by a vote of two-thirds in number of the Unsecured Creditors'

Committee. The two principal conditions are: (1) the entry of an order by the United States

District Court for the Northern District of California providing for a settlement of the Itel Securities Litigation pending in that Court and (2) reduction of senior unsecured claims in the

case to \$844.8 Million. Hel is actively pursuing satisfaction of these conditions and Schroder

Plan. Pursuant to such Order, Itel shall, prior to the date the Plan becomes effective, deposit all cash to be distributed to holders of Eurobonds with The Bank of New York which shall hold

such cash in trust for Itel. Itel will also arrange for requisitioning by The Bank of New York of the new debentures, preferred stock and common stock to be distributed pursuant to the Plan. While the Plan provides for distribution of the cash and new securities on behalf of the holders

of Eurobonds lo be made to Schroder, Schroder will appoint The Bank of New York as Schroder's disbursing agent for the purpose of making the distribution to the bolders of Eurobonds. Pursuant to the Plan, distribution is to commence ten days after the Order

confirming the Plan becomes effective (the "Effective Date"). Prior to such date, a further notice to holders of Eurobonds will be published setting forth the procedures for participation

Pursuant to Section 503(b) of the Bankruptcy Code, the fees and expenses of an indenture trustee incurred in making a substantial contribution in the case are administrative expenses

payable by the estate. Schroder is making application to the Court under Section 503(b) for

payment by Itel of the full amount of its fees and expenses incurred for the period January 19, 1981, the date of the commencement of the Chapter 11 proceedings, through March 31, 1983, which total amounts to \$1,537,985.18. This sure consists of the fees and expenses of Schroder

in the amount of \$110,973.00, the fees and expenses of Surrey & Morse, lead counsel, in the amount of \$953,792.04, the fees and expenses of Murphy, Weir & Buller, special bankruptcy counsel, in the amount of \$278,491.26, the fees and expenses of Zielinski & Halley, Netherlands Antilles counsel, in the amount of \$16,526.00, the fees and expenses of DeBrauw & Helbach, Netherlands counsel, in the amount of \$1,347.85, the fees and expenses of S.N. Seidman & Co., Inc., financial analyst, in the amount of \$1,54,036.47, and the fees and expenses of Oppenheim,

Appel, Dixon & Co., accountants, in the amount of \$20,856. In addition to the foregoing, Schroder has incurred fees and expenses prior to January 19, 1981 in the amount of \$80,154.53. This amount represents fees and expenses incurred prior to the filling of Ile's Chapter 11 Petition. Schroder has filed a general unsecured claim, which includes this amount, in the Itel Chapter 11 case. To the extent such claim is allowed, Schroder will receive a distribution on a

Section 504 of the Eurobond Indentures provides that the Indenture Trustee may file a

proof of claim in any bankruptcy proceeding and is enutled to collect and receive any money or other property payable on account of such claim. Section 506 of each of the Eurobond Indentures provides for the application of funds received.

"In case of the pendency of any ... bankruptcy, the Truslae ... shall be entitled and

(1) to file and prove a claim for the whole amount of principal, premium, if any, and interest

(2) to collect and receive any moneys or other property payable or deliverable on any such claims and to distribute the same...."

"Any money collected by the Trustee pursuant to Ibis Article shall be applied to the

First: To the payment of all amounts due the Trustee under Section 607; and

Second: To the payment of the amounts then due and unpaid for principal of, premium, if any, and interest on the Debentures and Coupons. . . . "

Section 607 provides, in substance, for the payment of reasonable compensation and all

reasonable expenses, disbursements and advances incurred by the Indenture Trustee (includ-

ing the reasonable compensation and expenses and disbursements of its counsel and agents).

In addition, upon its succession as Indenture Trustee, and in consideration therefor, Chemical

Bank, the original Indenture Trustee, entered into an agreement with Schroder pursuant to which Chemical Bank agreed to pay Schroder the fees and expenses incurred for acting as

successor indenture Trustee (including the expenses of its counsel and agents). In turn, Schroder agreed to use its best efforts to recover such fees and expenses and to reimburse Chemical Bank.

assurances can be given that it has made a substantial contribution to the case, but no assurances can be given that the Bankruptcy Court will award Schroder all or any of its fees and expenses. Accordingly, on the Effective Date, Schroder intends to withhold all or such part of its fees and expenses as are not allowed by the Court or paid on account of its claim as a general unsecured creditor from the sums to be distributed to the holders of Eurobonds. The amount Schroder intends to withhold would be reduced to the extent fees and expenses are

allowed by the Court. However, no amounts will be withheld from the distribution to holders of Eurobonda in respect of fees and expenses which Schroder has incurred in the represen-

Under the Plan, the claim of the holders of Eurobonds is allowed in the aggregate amount of \$110,000,000. This amount is approximately 20% greater than the principal and accrued interest on the Eurobonds as of January 19, 1981, the date Itel filed its petition pursuant to

Chapter 11 of the Bankruptcy Code, and reflects the settlement of litigation commenced by the Indenture Trustee. Holders of Eurobonds will receive a distribution based upon such increased

A hearing on Schroder's application for fees and expenses pursuant to Section 503(b) of the Bankruptcy Code for payment of its fees and expenses by ftel will be held at 1:30 P.M. on June 17, 1983 before the Honorable Lloyd King, United States Bankruptcy Judge, Room 15427, United States Courthouse, 450 Golden Gate Avenue, San Francisco, California 94102. Objections to that fee application must be filed with the Clerk of the Bankruptcy Court in San Francisco, California and served on Schroder no later than May 31, 1983. Any holder of a Francisco, California and served on Schroder in later than May 31, 1983. Any holder of a few payment of Schroder is got and expenses (may the present to be

Eurobond may object to payment of Schroder's fees and expenses from the property to be

distributed to holders of Eurobonds by instituting appropriate proceedings in a court of competent jurisdiction before the Effective Date. The Order of the Benkruptcy Court providing for the notice contained herein does not determine what court would constitute such a court of

Any holder of Eurobonds having questions concerning this notice should communicate with George R. Sievers, First Vice President of J. Henry Schroder Bank & Trust Company,

One State Street. New York. New York 10015, telephone (212) 269-6500, or Joseph Chervin. Esq., Surrey & Morse, 485 Madison Avenue, New York, New York 10022, telephone (212) 935-7700, counsel to Schroder.

J. HENRY SCHRODER BANK & TRUST COMPANY,

as successor Indenture Trustee

Schroder is of the view that it has made a substantial contribution to the case, but no

pro rata basis with all other senior unsecured debt of Itel.

tation of any holders of securities other than Eurobonds.

claim on a pro rata basis with other senior unsecured debt.

competent jurisdiction.

owing and unpaid in respect to the Debentures. . . and

Section 504 provides in relevant part:.

Section 506 provides in relevant part:

The Bankruptcy Court has issued an Order Regulating Distribution Procedures Under the

opted in the hudget. tax position of those who work in The Exchequer cost of reducing independent businesses

industrial premises, adopted in the hudget. would be

by 1/2 per cent could have been used to introduce 20 per cent industrial de-rating, yet the benefit to the small sector would have been much greater than the measure you ultimately decided upon."

The association also wants to see an improvement in the day-to-day

bank interest rates a sensitive issue

BY JEREMY STONE

rates is a more sensitive issue than rowing in March was a twofold usual, as financial markets seem to have decided there will be a general election next month.

"The money supply figures will be awful," say some of the City of London's monetary economists.

There are no grounds for expecting a cut in clearing bank base

Others see it differently, saying: "A panic bas clearly set in, with people going overboard, scared of a repetition of last month's splurge in 19 per cent, way above the 11 per government spending. It won't hap cent upper target limit.

In an election campaign the au-thorities would probably be unwill-ing to do anything which increased bank interest rates for fear of triggering a rise in mortgage rates. But actions which seemed to lower rates might be regarded as "mone-tary gerrymandering" and imperil the recent recovery in the exchange

The underlying worry for sup-porters of the Government's medium-term financial strategy (MTFS) is the suspicion that policy has covertly shifted into an expansionary

Declining inflation figures, they fear, may have kulled policymakers per cent, still higher than the into relaxing their monetary stance.

From this point of view, the £2.8bn ring inflationary alarm bells.

THE MOVEMENT of bank interest total for ceotral government bor-

striking offsets in tomorrow's money supply figures. The market is expecting a rise of between 15 and 2 per cent for sterling MS - three to four times the seasonally adusted rate during the past five mooths. A figure at the upper end of that range would imply (with the 0.9 per cent rise in March) that £M3 was growing at an annual rate of nearly

Monetary growth of this order could present a serious threat of accelerating inflation next year, but this threat need be taken seriously only if the March spending spree has set e new level of overspending for the current year.

There is a less worried camp in the City which believes that the overshoot was packed with non-recurring items.
It could be, moreover, that the

April figure, due on Wednesday will show that some of the spending dooe in March actually related to the current year.

If this were so, the growth of EM3 might be running at more like 13 per cent, still higher than the target range but well short of e rate to

Pension cash to back investment, says Foot

BY PETER REDDELL, POLITICAL EDITOR

ance and pension funds to attract noted the pledge to set of e new Namoney into a National Investment Bank for use in financing investment, Mr Michael Foot, the Labour leader, promised yesterday.

In a speech in Droitwich yesterment, Mr Michael Foot, the Labour day, Mr Peter Walker, the Agriculture Minister, attacked Labour's

nical and Managerial Staffs in than any party since Britain enjoy-Bournemouth that the money ed a parliamentary democracy."
would give as good a return as the Mr Walker agued that Labour's funds' other investments.

A LABOUR Government would would stop large sums continually seek agreement with major insurbeing invested overseas. He also tional Planning College.

Mr Foot told the conference of foreign policy proposals. He said the Association of Scientific, Tech-they would be "more disastrous

platform would in its major essen-His speech was partly aimed at the Soviet Union and the Warsaw bour would pay for its plans.

Mr Foot said exchange controls

platform would "in its major essentials improve our relationships with the Soviet Union and the Warsaw Pact countries, and alienate, disillusian and depress our allies."

BCal to upgrade first-class services

BRITISH Caledonian Airways is to spend £500,000 on upgrading its excutive and first class services in an ttempt to win more highly profitable business passengers in the face of rising competition and a

slump in first-class traffic. The sirline has raised the stan dard of its executive class cabin service to "super executive." BCal described this at the launch of the new services as a "kind of first class," with new seats fitted sevenabreast, and free drinks.
It has also re-designed its tradi-

tional first class service, with refurbished sleeper seats, a range of free in-flight gifts and drinks and new long kilts for the senior air

The new services are to be intro-duced on May 16 on BCal's international operations. The changes are expected to generate an extra Elm net revenue this summer and 13m extra in the next full financial year, Mr Alastair Pugh, the airline's managing director, said.

Television centre

LEADING FIGURES in the British television and film industries are to act as advisors for a new research centre for television and film studies at Glasgow and Strathclyde uni-versities in Scotland. The centre has been set up in response to the growing demand for post graduate studies and higher degrees in this field.

Leyland deal

A REDUNDANCY notice to 800 workers at British Leyland's Aveling Barford engineering plant at Grantham in Lincolushire will be officially withdrawn today after a decision by the men to accept a pro-ductivity deal they had repeatedly

Italian contract

MARKHAMS, the Chesterfield engineers, has won contracts worth 22m to overcome a serious shortage of work and provide security for the 600 workforce until the end of the summer. The contracts include a £1.5m order for a boring machine for an Italian tunnel project.

Shoe manufacturers report orders and deliveries up

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

separate sectors within the textile field. Both shoe manufacturers and synthetic-fibres' producers have reported a more encouraging trend to trade in the early mooths of this

"orders and deliveries are now on a rising trend" and the British Manmade Fibres Federation has reported "some improvement" in both UK

Imports from Far Eastern coun-

sibon", the footwear manufacturers Romanie at "chronically dumped"

"A lot of shoes are being deliv-

The Man-Made Fibres Federa-resurgeoce, with some 57 per cent tion, equally carefully, points out of total deliveries going overseas. about a firmly-based recovery.

Deliveries also went up to 10.5m pairs, though by a rather slower 2.9

FURTHER signs of an upturn in dustry has also come to an end. The the economy have come from two number of employees is now 50,400 and while this is a drop of 5.8 per cent over the previous 12 months, it eppears that there are few notified

redundancies in the pipeline. A hig worry, however, is the level of imports. The numbers of shoes The British Footwear Manufac coming in from Raly continues to turers Federation has stated that rise et a staggering rate, having

production and deliveries in the tries, such as Taiwan, have also risfirst quarter of the year.

Both bodies are treating the imconcerned about them, because of en strongly, but the industry is less proved situation with great caution. trading agreements, than with We are very cautious about the po- those coming in from Poland and

On the synthetic-fibres' front, de ered but the bad spring weather liveries rose by 19 per cent in the could bave held back sales and we first quarter of this year, compared could see unsold stocks at the end with the same period of 1982. Export sales shared strongly in the

that one or two large contracts could have distorted the figures ation reports that output in the first and it is waiting for another three, quarter of this years rose by 6 per or even six mooths before talking cent, over 12 months earlier, in reach 97,408 tonnes. Within this Manufacturers' shoe orders in movement there was e drop of 15.

February reached 11.9m pairs comper cent in output of filament yarn pared with 6.7m pairs in January and a rise of 15 per cent in that of staple fibres.

Staple is the more important indiper cent rets of increase. cator, though, as it accounts for It would also appear that the long slide in employment within the input.

Cinzano puts wine in paper cartons

BY MAURICE SAMUELSON CINZANO INTERNATIONAL'S UK

subsidiary is to start selling wine in small paper cartons like those used primarily for soft drinks and fruit

The quarter-litre cartons will go on sale for about 79 pence each, with the aim, Cinzano says, of making wine "an everday low cost drink."

Its first customer is Tesco, which has offered to sell the Swedisb-designed Tetra Brik Cartons in 60 of its leading stores.

Although small quantities of wine in cartons are imported from Europe, mostly in one-litre nacks, this is believed to be the first time they heve been packed and sold here by a leading UK wine supplier.

The packs, which Cinzano calls.

Wine Cubs, will contain the equiva-lent of two full glasses of Gambina, Chianti Classico, Valpolicella or

Cinzano's Gambina wines were first launched in November 1981 in three-litre, bag-in-box containers.

Benn to fight marginal seat

LEADING left-winger Mr Tony Benn was selected yesterday as the Labour candidate for the new and highly marginal seat of Bristol

That followed his rejection on Saturday for the safer seat of Bris tol South, which will be fought for Labour by Mr Michael Cocks, the party's Chief Whip in the House of

There has been more than a year of involved manoeuvring in Bristol about who should fight each of the seats after the changes in bounda ries, under which Mr Benn's Bristol South-East constituency disap-

There have been accusations about the packing of constituency management committees by repre sentatives of centre-right trade unions determined to stop Mr

The result is to leave Mr Ben with an uncertain future. On the ba sis of Thursday's local election results Labour would have won Bristol East by only 1 per cent or a few hundred votes.

After his selection yesterday, Mr

Benn, in characteristically confident form talked of e "really big vic tory" at the general election. He pointed out that there was a turnout of 43 per cent in last week's lo cel elections, and be predicted a turnout of 85 to 90 per cent at the

Labour is now selecting candidates at a rapid rate, although there are well over 100 still to be picked

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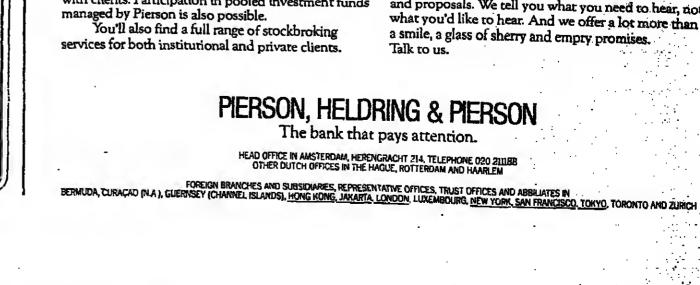
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The state of the s

BY MARK MEREDITH

EUROPEAN investors regard ven-

opment Capital, part of the Finance for Industry group. In the U.S. venture-capital companies have been behind such great success stories as Apple or Tandem Computers, where the value of investment has grown several hun-

The successful venture-capital company should be prepared to roll up its sleeves and become involved in management of the companies in which it invests, seeking to bridge whatever gaps appear.

The degree to which companies are prepared to become involved with the management of their in-vestmants - hands-on management, as it is dubbed by an industry fond of jargon - separates the purist venture capital specialist from the less refined.

The latter is much more likely to call in outside help, from retired company executives or part-time management consultants, rather than attempt to sort out problem in-

vestments itself. Mr Peter Brooke, sometimes described as the high priest of venture capitalism, and his U.S.-based company, TA Associates, would satisfy most definitions of what a venturecapital specialist should be. TA gathers investment from institutions, corporations and private indi-viduals. It is then pooled in a cen-

appliances.

Authorised

£750,000

In return for e management fee, TA invests the cash, on behalf of its ture-capital companies as though they were flashy imported Americlients, through a small, professional group of managers, usually with industrial and academic experience rather than e financial background. Each manager will have no more than five companies in his or her

RISE OF THE VENTURE CAPITALISTS WHO BRING PROSPERITY

In search of new entrepreneurs

charge, to prevent interests from being spread too thinly. The venture company would normally want to take an equity stake in the companies in which it in-

vests. A close working relationship is established between the entrepreneur and the venture-capital fund manager Questions of management, fur-

ther finance and other growing pains should be anticipated rather than dealt with after they occur. As it gets bigger, the venture-cap-ital company takes care to develop an investment strategy. It involves itself in companies at various stages of development and in various industrial sectors - such as biotechnology, computers, electronics

That form of investment, however, is mainly associated with high

An important corollary of this investment mechanism in high technology is that it may offer to large corporations a chance to explore new areas for development. Olivetti of Italy has a string of investment in the U.S. to gain just an insight.

Because most of the companies are unquoted on stock exchanges veoture capital relies on a sound marketplace in which to sell off instments and shed any bad losers A company's portfolio may be lifted into hig profit by only two out of 10

The thriving U.S. market in unlisted securities serves as this mar ketplace for companies that are not bought by larger corporations.

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BLOCKER EXPLORATION 1981 N.Y.

PRESS RELEASE REGARDING SPECIAL GENERAL MEETING OF SHAREHOLDERS SCHEDULED FOR

MAY 30, 1983

A Special General Meeting of the Shareholders of Blocker Emboration 1981 N.V. a Netherlands Astilics corporation, will be held at de Reviericade S. Willemstap, Curacio, Netherlands Antilics on Monder, Navy 30, 1983 at 1800 a m. Gratuo tima, to reconsider the proposal to clearly and which the corporation previously presented at 3 intering of the shareholders which and March 30, 1985 Tas meeting or Merch 30 ages commond without an March 30, 1985 Tas meeting or all the proposal to the corporation of shareholders present to get on such proposals.

The corporation was represented at the meeting help on March 30, 1983.

The articles of incorporation of the corporation further provide that if the required issued capital is not represented at the laintal meeting scholach black blac

om of shareholder's present to act on such proposation arounder that the probosal to the article pt incorporation of the corporation arounde that the probosal to piec the corporation must receive the afternative eoth of a majority of votes cast at a mosting at which at least one-fifth of the issued capital of corporation is represented at the meeting help on March 30, 1993.

elpt thereof at any tima orior to the commencement of the meeting.

The corporation has prepared an distributed a proxy statement containing those information about the corporation and the proposation be considered highes information about shares with any out received a copy of such great meeting encouraged to coasts the corporation at the following enter or containing encouraged to coasts the corporation at the following containing the proxy statement or containing the proxy statement of the proxy statement provided the proxy statement of the p

Copies of such proxy statement may also be obtained from Banque Genarsie Luxembourd S.A., the transfer agent for the corporation's shares, whose

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has the biggest headache.

"An entrepreneurial class has not emerged. Venture capitalists have not taken this into account," Mr Brooke told a conference on the subject in Edinburgh.

That is not to say that European entrepreneurs have not been cowed by industrial decline. Despite American anxieties about the inhibition of leftward moves in European politics, they appear to be gaining

The numbers very from country to country, according to definitions of venture capital, but the Netherlands, France, West Germany and Belgium have budding investment There are high-technology com-

panies beating the finance market at home at its own game by going abroad to seek the necessary monture capital companies has been laid by several European compa-

nies as they try to improve the cli-mate for small businesses and to

aies as they fry to improve the cli-nate for small businesses and to incourage entrepreneurs.

Austria and the Netherlands have systems by which some in-more attractive investment climate have systems by which some investment losses can be written off.

the U.S.

should not be directed towards the creation of jobs, according to Mr Stanley Pratt, of Venture Econom-

ics, the main consultancy in the U.S. for venture capitalism. He believes that venture capital must be oriented to the creation of wealth - then the jobs will follow. He points to eight leading venture-backed companies in the UK which have created 72,000 jobs in less

than 10 years. The movement en-

courages such ideas as stock op-

tions to ensure employee participa

tion in company growth.

The Edinburgh conference emphasised other problems in European development. M Herve Harmon, managing director of Softmova, the principal French venturecapital company, cited the con-servative nature of the banking community, rather than a Socialist y and investment planning.

Government as explaining slow
The right kind of seedbed for vengrowth in France. His company has laced many of its investments in

Co-op announces £17.3m profit and dividend cut plan

THE Co-operative Wholesale Society (CWS) has reported 1982 trading profits of £17.3m on a turnover of £1.98bn, compared with £18.8m on sales of £1.9bn in 1981 and has recommended that its dividend be cut by 50 per cent.

ever, reflects the strategy of the CWS in the past two years to cease making wholesaling profits and instead make profits on its manufac-turing and development work. Mr Denis Landau, the CWS chief executive, said yesterday the CWS
was looking for opportunities to expand the number of its sites. The pressing need of the Co-operative retail movement was for the intro-

The proposed dividend cut, how-

The CWS recently paid BAT In-dustries £14.1m for five Mainstop stores. Mr Landau said: "Similar retail development opportunities are now being sought actively." The accounts for the year to January 8 show that the food division accounted for Cl.4bn of sales and a £12.7m trading profit, the non-food division £322m and a loss of £8m,

duction of new and larger stores.

velopment division had a turnover of £59.7m and profits of £5.2m, and the retail division a turnover of £181m and a trading loss of £3m. Consolidated sales were up 4.4 per cent and reserves increased by £16m to £243m.

The CWS board recommends a cut in the dividend to its member retail societies from 25p per £100 of purchases to 12.5p per £100 of purchases. However, credit terms to the retail societies have been inproved and there was e substa increase in the level of debtors.

Mr Landau said that the CWS planned capital spending of around 550m in 1983, compared with £44m in 1982. Some £30m is planned for mamifacturing this year. He identified three main areas for the CWS the creation of major regional Co-operative societies; the rapid devel-opment of modern retailing facilities: the re-establishment in the eyes of the consumer of a clear Cooperative identity. The percentage of own-label products sold in Co-op erative stores is 30 per cent and the up from a £3m loss in 1981. The de-



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COMMUNICATIONS IN BUSINESS AND SOCIETY

NOMURA: Good Research **Good Communications**

By Geoffrey Murray

When Tokushichi Nomura in 1925 founded the securities company that still bears his name, he laid down two basics for management: sound research and a firm commitment to internationalization. Both aspects remain fundamental to the Nomura Group in the 1980's. There are more than 150 specialists involved in long-term economic research and investment research, both within the Nomura Research Institute and the Institutional Research and Advisory Department of the Nomura Securities Co., Ltd. As early as 1927, Nomura was established overseas-in New York. Although it did not move into London until 1964, it has expanded rapidly ever since. Nomura International Ltd. established in 1981, together with Nomura Investment Banking (Middle East) in Bahrain, now coordinates the full range of financial services and research activities that Nomura provide throughout Europe and the Middle East. Masaaki Kurokawa, president of Nomura International Ltd. and director of the Nomura Securities Co., Ltd., discusses the management philosophy of the operation.

Murray: Do you regard yourself as a Japanese company in London or as a local entity?

Kurokawa: I think that Nomura International Ltd. is now very much accepted as a locally-established company. But, at the same time, we cannot escape from our Japanese identity. I think we should stay as we are: namely, a locally established strong financial service company with a very, very strong base back in Japan. I believe these two factors combine to create a somewhat unique organization.

Murray: How do you want the public to see

Kurokawa: We would like to be looked at as a well diversified financial service company. Because demarcation between banking and securities in financial markets is much less clear in Europe, we have more flexibility to do things which we cannot legally or institutionally undertake in Japan.

Murray: In Japan, the atress is normally on the company nama rather than the individual. In doing business overseas, do you find any difference in this respect?

Kurokawa: I would say that personal credit is just as important as a company name in Japan. But, certainly, in a business of our kind the human element is very important. The personality element is slightly as important on the international side as in Japan. But at the same time, I would like to stress the company name as well.

Murray: How far have you promoted localization of your London operation?

Kurokawa: We now have 40 Japanese and 130 British atali. And I thiok we have now reached the stage where we will have to rely more on locally-hired professionals. We have been pleasantly surprised to find people with very high qualities and qualifications willing to make a very strong personal commitment to a company like Nomura which has a somewhat different cultural background.

Murray: Japanese workers tend to identify very strongly with their company. Can you expect the same sort of commitment from your locally-hired staff?

Kurokawa: I think that this is something that will have to await the future. But I personally believe these people will enjoy working for Nomura more than you might expect, and more theo they would probably be prepared to admit.

Maintaining national identity

Murray: So, what specific steps are you taking to motivate them?

Kurokawa: Well, we have a constant iohouse training programme. It is a process of constant adjustment between ourselves and the local people, who obviously have a com-



Masaaki Kurokawa President of Nomura International Ltd. Director of the Nomura Securities Co., Ltd.

pletely different cultural background. I don't mind both sides recognising that there are differences... because there really are. For example, the language is completely different. This is a very important point to realise. In fact, I would rather encourage both sides to keep their national identity. Based on that, we have to find ways to develop mutual understanding and accommodate each other's views... to find the best possible way to create the most productive organization between the two sides. I believe this is

Murray: But do you think your local staff can identify with the larger Nomura entity in

Kurokawa: I think it depends on how you treat them. We seot eight people from London to Tokyo for a aix-month training programme and they returned home io March. I think this was enormously helpful for them in identifying with Nomura as a whole rather than just the tocal operation. They were able to see the big picture. Without this, they would have trouble recognising how large we are, what kind of husiness we are doing and io which direction the company is going. Io the past few years we have sent many locally-hired people back to Japan for temporary training, but the six month training programme is a new approach. This will be supplemented by short training programmes in specific areas, like administration, marketing and finance. in April, for example, people were brought to Tokyo from all over the world for a short course in ad-

Murray: Last year, you hired a oumber of graduates from several of Britain's best universities. What was the reason behind that?

Kurokawa: Very simple... we needed more good people. Previously, we had hired a lot of people with previous experience to help develop the organization. Now we have reached the stage where we want to combine this with freshman recruiting, just like other city-based financial institutions. We will train them in our own way and hopefully it will be very successful. I regard this as an ongoing programme and we will probably take in about 10 freshmen a year.

Murray: How do you promote good communications within the company, both horizontally and vertically?

Kurokawa: This is a very important aspect. Because of the language problem we have to put in a little more effort. We do expect the local staff to understand the way we manage the company, which is a sort of "bottom-up" rather than "top-down" approach. At the same time, they are more accustomed to the "top-down" method. At Nomura in London I think these people have adjusted very well. I try very hard to keep this communication very much alive by establishing an internal system of regular communication between our level and the working level. For example, we have a moothly meeting devoted to free conversation. And they make a positive contribution. For example, one professional who joined us not long ago came from as entirely different business area than financial services. But I have been very pleased by the way he has demonstrated from the very beginning an awareness of his own progress and the contribution he can make to the company. I think the people who undergo the training course in Tokyo will be the same.

Murray: Is there any significant difference in management philosophy between a Japanese manufacturing company and one in the financial services sector?

Selling human services is different

Kurokawa: One important point to remember is that we are selling human services. For us therefore there is a difference between doing business in Japan and overseas. On the other hand manufacturing companies basically depend on brand name image and the quality of their own products no matter where they do business. The main point is that, as soon as we go overseas we are dealing with local people. Certain Japanese banks have been trading in Londoo for the past 100 years, while Nomura only went there io 1964. That is an important point: we do render our services and undertake business with any Japaoese company in London and of course there are large Japanese customers in various ways. But our main contact is with British and other European financial institutions. So, probably, we were the only Japanese outlet that immediately had to deal with local clients.

Murray: What has this experience taught

Kurokawa: We should not be spoilt by foreign tolerance because we are Japanese and do not speak English very well. We have to try our very best. But at the same time, we cannot forget that we are Japanese. We have to be able to speak English well enough and have enough intelligence to understand what our counterparts are talking about. It's enough to have a good business sense, which is common to both east and west. I don't think you have to forget your Japanese identity. Rather we should keep it. If you believe you are completely westernized, you are either misguided or suffering from delusion. I would like to be understood in London as a typical Japanese... that's fine with me, But what is much more important is how much we can contribute to each financial community as a foreign financial institution. Our commitment to overseas activity will certainly keep up with the future growth and development of various financial centres such as the City of

Murray: The competition is becoming intense now in the financial services sector with the borderlines between various types of institution becoming blurred. Hou do you

Kurokawa: The most important thing is

not to attempt more than you can achieve. If you do make a commitment to render a wider range of services then you have to consider not only the extra expense but also the moral commitment. Competition depends very much on how far you feel you can commit yourself. For us, research is by far the largest commitment in both quality and quantity. Our founder's philosophy was always that research should come first. An entire floor at Nomura House in London is allotted to 15 staff from the Nomura Research Institute. They maintain a two-way flow of macro-economic and money market information and others on Japan for our European clients, and on Europe for our clients in Japan. This will be strengthened within this year by the launch of a global on-line information network called 'CAPITAL' (Computer-Aided Portfolio and Investment Total Analysis 1. CAPITAL comprises four major sections: the investment environment (e.g. macro-economic) analysis. the equity investment analysis, the debt securities analysis, and the investment portfolio analysis. The macro-economic section includes not only the detailed analysis of the Japanese economy and other major Asian countries but also international comparisons with major advanced nations. The equity section also compares the investment returns of the major stock markets in the world as well as detailed analysis of all Japanese shares publicly traded. The debt securities section provides extensive analysis of the foreign exchange on top of the securities analysis. The portfolio analysis section not only conducts the analysis of investors portfolio (such as risk analysis) but also presents an alternative asset mix (e.g. international diversification) using optimization models. Our overseas clients will have instant access to our information data bank in Tokyo through desktop electronic terminals. One important aspect I want to stress is our desire to tailor our communication systems to the needs of clients. So we are relying on a strong customer feedback and specific requests to help us make further refinements. I think this marriage of the latest communications and electronic technology with Nomura's traditional stress on outstanding research will undoubtedly enable us to offer a useful service to our many clients in the City of London and throughout Europe.

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BUILDING AND CIVIL ENGINEERING

Building Development Committee, backed by the Depertment of the Environment, is to oversee a campaign designed to increase the use of British Standards for construction products.

The move is not only designed to increase the efficiency of the construction industry in eerving domestic markets but also to improve the international marketability of British huilding products.

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During the coming mooths the Building EDC will be working to increase the use of British Standards and independent certification schemes by public and private pur-chasers and specifiers and to improve the involvement of users and manutheir preparation. manufacturers in

Lest November, the EEC dis-cussed British Standards in gesting it should make relation to the international resources available for the precompetitiveness of UK construction products. It looked to the British Standards Institute "to produce British Standards which provide more positive support and stimulus for British exports" and also noted

criticism of the slow pace of some standards work. A report just put before and approved by the Building EDC says the BSI should help promote the more widespread use of British Standards in the UK. thus giving them greater cur-

The BSI, it adds, should also assist in the preparation of international and European standards where UK industry identifies e trading interest. The report also has words of

gesting it should make resources available for the preparation of the standards it needs, use the British Standards it has helped to produce and encourage their use by UK consultants working overseas.

According to the BSI report considered by the EDC, the government should clearly adopt the policy—set out in the White Paper on standards, quality and international competitiveness—of using British Standards for its purchasing requirements. In addition, it should promote—through the Department of Trade, British Overseas Trade Board and the Overseas Development Administration — the use of British products and services in strategic overseas markets.

Raising product standards Building from the roof downwards

In a direct reversal of traditional building wisdom, a new top-to-bottom building techlogy is enabling the erection nology is enabling the erection of multi-storey, reinforced commercial operation under the commercial operation under the name Lift-Form by Kipszer, the time, with no tower crames and only a fraction of the labour force normally required. The time savings are such that build building technologies, mono-foors in a downward direction,

The new system is the brain-child of Mr Istvan Nagy, head from the ground up, forms can of a development team at the only be stripped away when the deadweight and long before it Institute for Building Science concrete has reached its full had reached its final strength. (Epitestudomanyi Intezet) of strength because each comBudapest, and has been put into pleted floor has to support the labour and materials. The conpleted floor has to support the formwork for the next, higher, floor.

In a Lift-Form construction,

ERECTING BUILDINGS from ings which would have taken little construction is slow, the same formwork could be the top downwards is creating two years to build can now be labour-intensive and requires used for each floor and, particularly for Hungarian contraction. The new system is the brain-

tha toundation, staircase core and concrete bedding are made in the same way as in conven-tional mone: hic construction. But from this point onwards, everything is different.

Firstly, positions are pre-pared on the bedding for a number of tubular steel the number height of which depend on the floor area and height of the finished building. These pre-fabricated columns are erected into position.

When this stage is completed, a number of hydraulic lifting units are positioned at preunits are positioned at pre-determined points on the base floor. The formwork, large enough to cover the whole floor area, is then assembled on top of the lifting units and around the columns and monolithic staircase. When this is com-plete, the lifting units are operated from a central control position and tha formwork is raised to the height of the building's roof.

crete is then pumped up from ground level. When the concrete reached stripping strength the form work is lowered to

S&C: a head for heights.

the level of the next floor and the plastic moulding elements are removed and transferred to the formwork. This sequence of

operations is continued until the first floor is complete. From the moment the upper most floor is built, all work is carried out under cover. No tower cranes are required, and there is no need for a large ground area for the storage of equipment or materials as these can all be accommodated on the ground floor of the huilding, a particularly useful feature in building on vacant plots in built-up areas.

At present, Lift-Form can be used to erect buildings up to 56 metres in height and with a floor area of up to 2,300 sq m. The optimal height of building is eround 40 metres with the advantages of the system coming out best in buildings with between five and 15 storeys. Experience has shown that the system can complete about one floor a week.

floor a week.

Some 18 Lift-Form buildings have been completed in Hungary since the technology was first introduced in 1976. ranging from multi-storey car-parks to cultural/recreation, office and factory blocks. The When the formwork is in office and factory blocks. The position, the plastic moulding Building Institute and Kipszer elements are installed together with the reinforcing bars. Conmore Lift-Form buildings in Hungary this year and they are actively looking to foreign

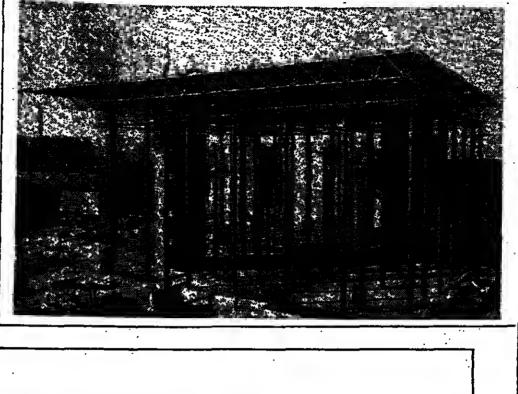
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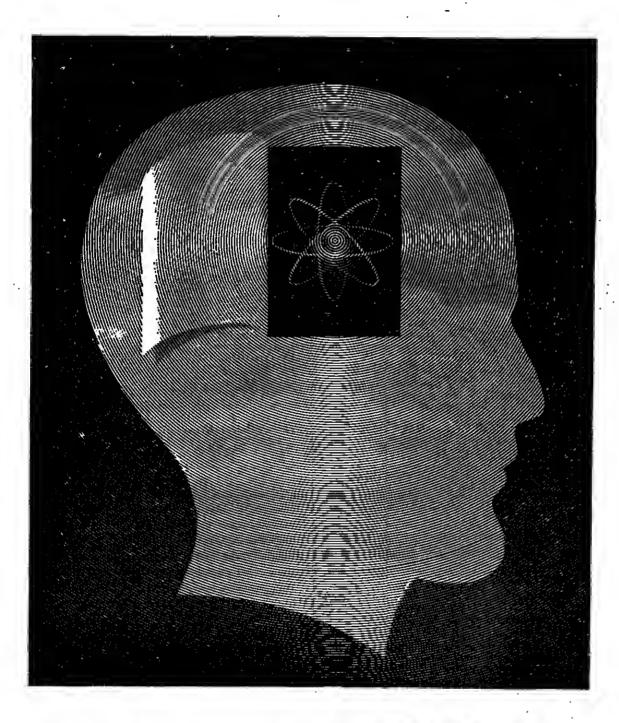
"WHEN THE going gets barely making ends meet, tough, the toughs get going," is decided that it must react apparently one of the maxims by which Mr John Watts, chair- of the market. man of LPH Equipment, runs
If therefore hired a research
his company. He has "got organisation, IFF, to survey the going" to creete a fresh image and capture more business.

plant hire industry. After more than 250 interviews with con-

there were no alternative there were no alternative sources; while a further 6 per cent fially said they would not hire such equipment in any circumstances. This substantial sector of the market, nearly all large construction companies with hig spending power, provided Mr Watts with an obvious target. Hence the change of name and livery.

An aggressive sales campaign than 250 interviews with construction companies, local Lovell Plant Hire under e new banner, with a new livery and a much wider remit. Faced with the hardest recession that the industry has experienced for many years, the company,





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available in the market led Orion Royal to develop the world's first floating rate deposit note.

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THE ROYAL BANK OF CANADA

Controversial estate to be demolished

THE controversial Bonamy Estate in South Loudon is the latest local authority housing estate due to be demolished because of structural faults.

told that the estimated cost of demolishing and re-building the low-rise flats in Rotherhithe. in the borough of Southwark, will be about \$45m over a fiveyear period.

It would cost about £44m over an eight-year period to carry out major rehabilitation on the estate, which was hufit between 1964 and 1970.

There has been serious concern over the estate, containing over 900 homes, since 1980 when a report on conditions was first submitted to the was first shomitted to the council. In 1930, the cost of structural repairs to the Bonamy, designed by Southwark's own architects' department, was put at £11.5m.

Faults range from leaking roofs to corroded water mains, while the concrete slabs are not strong enough to stand the

S.5 metre spans. The result is deflection of the slabs, loads appearing on non-load bearing party walls, and water penetra-

Other major problems include cracks and signs of movement in concrete slabs and poorly executed construction joints while the cover to the external exposed concrete is generally less than that stipulated by codes of practice and London building by-laws.

Some 2,500 people live on the

estate, which is mede up of a combination of low-rise flats and massonettes. The develop-ment also includes flats for old people, shops and a public.

The council has decided the only sensible course of action w demoition and is approaching Mr Tom King, the Environmen Secretary, for special capital provisions to enable the provisions to enable the removal and re-building of lowdensity low-rise houses on the

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OVERSEAS

CONTRACTS

UK

Work starts on £11m Oman job

E14.6m M25

THE BOVIS CIVILS/PETER DIRSE joint venture has won the cootract for the 8.54km Leatherhead to Reight Sake section of the M25 London orbital motorway for the Department of the Environment with a tender of £14.6m. When completed in 19 months time this section of motorway will complete the M25 between Heathrow Airport and Sevenoaks. Work inclodes 8.64 km of dual three-lane motorway and alterations to 2.5 km of subedidiary roads. The route, from TIME BOVIS CIVILS/PETER DIRSE joint venture has won the cootract for the 8.54km Leatherhead to Reigate section of the M25 London orbital motorway for the Department of the Environment with a tender of £14.6m. When completed in 19 months time this section of motorway will complete the M25 between Heathrow Airport and Sevenneaks. Work inclodes 8.64 km of dual three-lane motorway and alterations to 2.5 km of subediary roads. The route, from the existing M25/A217 interchange at Relgate, runs mainly across agricultural or common land and through two woods to link up east of Leatherhead with a section of motorway currently being built. a section of motorway currently being built.

HENRY BOOT BUILDING has been awarded contracts totalling fill.6m Largest is a management contract to build a 59m hotel, to be named the Harrogate International Hotel. The 12-storey 214-room building will be linked to the upper foyer of the adjacent Harrogate conference centre and will be completed by the end of 1984. The company is also to undertake two management contracts, valued at £1.6m, for London Transport executive. The first is for restoration work on Baker Street, Great Portland Street and Euston Square underground stations. The second is the conversion of a former public house at the entrance to Baker Street into a recruitment centre.

G. E. WAILIS AND SONS (southern division) has been awarded a £397,118 design and build contract for the conversion of workshops into offices at Chatham for the Southern Weter Authority.

ISE Canadian Finance Ltd. 94% Guaranteed Debentures due 1966 Notice is hereby given to De that during the twelve munth pe 1, 1963, there was purchased \$50

May 9, 1983

BRAN & LUEBBE OIL.

AND GAS DIVISION based at Market Harborough, has been awarded a NKr 14m (£1.3m) cootract hy Statoti the Norwegian state owned oil company and operator of the Guifaks "A" project. The contract covers the design and engineering of what is thought to be the largest offshore chemical injection unit ever built. Bran & Luebbe is to design, engineer, and manage the project, using British-built pumps. Structural fabrication and assembly of the unit will be carried out by P. Hoivold Mek Verksted Kristiansand, and the tanks will be fabricated by Maritime Servees, also of Kristiansand. Both are members of the O.I.S. Group. Completion date is November 1984. THE COMPLETE

1983-84

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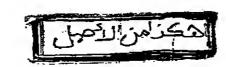
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TECHNOLOGY

U.S. MANAGEMENT TOOL NOW AVAILABLE FOR UK COMPANIES

Strategy for information in large companies

BY ALAN CANE

Yet the scatter graph showed clearly that the company was in severe danger of losing its policy masterfile stored on the mainframe computer.

turned, aghast, to his manage-ment services director: "Tom, why haven't you told me about

puter-based management tool which has just become available

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Mark Carling

or rate please 60 o 600 THE CLIENT was a large New Needs Survey, and it is the viders (data processing depart-York insurance company, result of research carried out ment) and the information users absolutely dependent for com-at the Sloane School of Manage-mercial survival on the insurance ment, Massachusetts Institute and success of the systems. In the example above, the systems managers clearly under-

what it sets out to do is stood the inality of the com-provide a technique for pater masterfile, but the user olicy masterfile stored on the nainframe computer.

The chief executive officer that would mean companies importance to their arrieties. large companies—in the UK AII, however, understood the that would mean companies importance of complete loss of with a turnover of £500m and customer files to the company. more.

"John," the director replied wearity, "I've been trying to tell you about this for two years."

The story is true; names have been changed and omitted for obvious reasons. But it illustrates the power of a new, computer-based management tool

systems and so on, And, it aims to show where

the UK.

It is called the Alloway User the information systems pro-

and coded, provide an expert is obvious disagree database of what all those most diste action may qualified to know (those actuation as in the exactly running the business) con-insurance company.

M. Alloway.

Systems managers clearly underWhat it sets out to do is stood the ivality of the com-

more.

The Alloway approach is based on a detailed questionnaire which is completed by and mathematical analysis—its 200 or more key (and hand-

According to Dr Alloway the research on which the questionnaine is based resulted from interviews with more than 1,000 managers. The results showed that there was generally good agreement between information tem providers and user managers on the factors leading to systems success.

between the importance of individual factors and corresponding information systems systems performance.

Where user managers and corresponding information systems systems provides agree, their congruence can be used at the congruence can be used at the congruence can be used at the congruence can be used as the congruence can be used as the congruence can be used to be us

Dr Robert Alloway: the two scatter graphs show, on the left, a company where users and providers agree on the strengths and weaknesses of their information systems; on the right there is marked disagreement. Each point represents a feature such as management reports or system security. (1/8: Information systems providers).

EDITED BY ALAN CANE

and costs in less than 10% of INBUCON PRUBUCTIVITY
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simply mount up. And if a com-pany has no idea how to tackle their solution one year, it will have no better idea the next." The 30 or so companies which have already used the Alloway approach in the U.S. include Burroughs, AT & T (pre-reorganisation) and General Motors.

The Alloway programme has been licensed in the UK to Butler Cox and Partners, a leading business systems con-sultancy. Mr Tony Brower of Butler Cox said charges for the work, including survey, analysis and consultancy, would typic ally start at £50,000.

He was convinced of the value of the Alloway approach: We are convinced from an intellectual point of view-there is resonance with our own opinions—and we are impressed with the calibre of the companies in the U.S. which have used Alloway.

failures and importance of their liferination systems.

Where user managers and systems provides agree, their congruence can be used at the basis for strategy. Where there is obvious disagreement immetis of the variables.

Dr. Alloway says the entire process can be accomplished for taken as in the example of the insurance company.

Sophisticated mathematical reduced to only six weeks or of information systems—moves data processing, installation of any companies still do not have a coherent strategy for the and many companies still do not have a coherent strategy for the information systems—moves data processing, installation of any companies still do not have a coherent strategy for the information systems—and many companies still do not have a coherent strategy for the information systems—our questions are quaranteed automation systems—and many companies still do not have a coherent strategy for the information systems—will face in the next few years at the problems most large companies.

The importance of Dr. Alloway is currently and free of bias; there is a difference hetween the U.S. have a coherent strategy for the information systems—moves data processing, installation of any many companies still do not have a coherent strategy for the information systems—will face in the next few years and many companies still do not have a coherent strategy for the information systems—and many companies still do not have a coherent strategy for the survey: "Alloway is currently and free of bias; there is a difference hetween the U.S. Many ignore the problem as they use at present.

Many ignore the problem implementation of information systems—moves data processing, installation of any many companies still do not have a coherent strategy for the survey: "Alloway is currently any from centralised to distributed at a processing, installation of a distributed by the information systems—and many companies still do not have a coherent strategy for the survey: "Alloway is currently out and many companies in a distributed by th

Speed up in office automation

signs that the pace of progress in office automation is quickening are beginning to appear.

According to a new survey conducted by the Policy Studies Institute, some 62 per cent of a sample of 225 companies which are likely according to the sample saw investment in the sample which replied to a postal ques-tionnaire now make use of word processing equipment; almost four-fifths of the offices in the sample were using microcomputers

The study observes. This was more than double she propor-tion of only three years before and the incidence of increased spending on them was much the greatest of any of the electreme office products.

Seventy per cent of the sample reported increasing their spending on them in the pre-vious 12 months, and 69 per cent expected to increase thems in the next 12 months." Why do companies invest in

word processing equipment? The survey suggests that im-provement in text quality (better service to customers and to managers) and in the economics of text production

Only 2 per cent of the sample suggested they bought word processors to replace worn-out typewriters, and one 1 per cent said it was a defensive response to their acquisition by rivals.

The fact remains that almost one-third of the sample had not installed word processing equipment; for most of those, their work load was insufficient; others were adopting a wait and see approach. About 25 per cent said the high cost of word processing equipment (£2,000-£7,000 a station) was an im-

metion, although this attitude was most prevalent among the larger companies with 20,000 or more employees and revenues of

In the past two years or so in me past two years or so, the growth of the market for electronic typewriters, electro-mechanical machines with some of the advantages of word proof the advantages of word pro-cessors at little more cost than an electric typewriter, has been dramatic; the PSI study detected the first signs that these machines are beginning to lose ground to the all-electronic word processors. Why invest in electronic office products at all? Replies

Why invest in electronic office products at all? Replies included: "More reliable and cheaper than people"; "Relief of boredom, job satisfaction and better quality to our customers"; "Improve accuracy, improve speed of communication, reduce repetitive copy typing, ability to link text and data in reports."

So the message — and clearly.

So the message - and clearly the respondent interpreted that message liberally — is getting across. But no thanks to the government, according to PSL per cent of its sample thought IT'82 had made no im-

CELLULAR RADIO

Plessey release on its new chip

IN VIEW of the likely impact on the design of cellular radio equipment, Plessey Semiconductors has decided to release early samples of its new NJ\$820 EXP chip, described by the company as "a new generation of radio synthesiser control eirenits."

Modern mobile radios are allocated only a certain num-ber of chancels from the overall range of many hun-dreds by means of specially programmed PROM (programmable read-only memory). However, the circuits that control the frequency syn-thesister do not easily inter-face with a PROM, says Plessey, and it often takes three or four more chips or even a micro to complete the

The new design obvintes this and the NJ3820 EXP chip can interface directly with most micros. In addition, the overall settling time has been reduced to a few milliseconds as opposed to hundreds in

is important in cellular radio to allow vehicles to be "handed on." from one cell to the next without notice-able interruption of service. More details from the com-pany on 0793 36251. Thinking again about PERA Training Courses in 1983

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financing. Under an agreement clinched just before Chevenement departed, CGE is being allowed to boost its capital re-

sources by FFr 896m this year. But the bulk will come from

issues of interest-yielding "par-

ticipatory certificates"—inter-mediate in function between

which Cite, along with other state enterprises, will be issuing on the domestic capital market.

Only a small part will come from an actual cash injection

from the state to provide capital

Brunet says: "It is true that we are in competition with the less profitable enterprises for available funds. One is never

satisfied with the amount of money allocated by the Govern-

ment. What we have decided in terms of financing and invest-

ment is just an interim measure

Although they have strong positions in "future-oriented" sectors like information technology or optical fibres, CGE companies are also present in a bost of markets—headed by

nuclear engineering and con-struction—which are feeling the plach from the world

But the group's confidence about the future is underlined by its plan roughly to double tunuover over the next five years to FFr 135bn in 1987.

Under the medium term planning contract signed with

ning contract signed with Chevenement in February. CGE also committed atself to

doubling exports over the next

Emphasising the drive into the American market, Alsthom Atlantique plans to bid for contracts for high-speed trains

in the U.S. (where it will be in

competition Japanese groups) by setting up a special U.S. subsidiary along the the Francorail railway

The U.S. is also a particular

target for CIT Alcatel, which with its E.10 system has a world bead in manufacturing

electronic telephone switching

five years.

to back up expansion plans.

bonds and non-voting shares

Living with state control in France

David Marsh on CGE's first year as a nationalised company

AMONG FRANCE'S battery of chemicals. state-owned enterprises, Com-pagnie Généralé d'Electricité, the fast-growing electrical con-glomerate which is the country's higgest industrial concern out-side the motor sector, is the closest to the Socialist Govern-ment—geographically, thet is. The splendid art nouveau headquarters of CGE, which has grown from its beginnings in 1898 into an international empire with annual sales of FFr 66bn (\$8.9bn) are just down the road from the Elysee Palace in the bustling 8th

In political and decision-making terms, there is certainly able number of private share-holders and are quoted on the Paris bourse—giving them a small degree of independence more distance—thanks to the fact that, unlike the rest of the nationalised sector, CGE is still piling up profits. Pébereau, who is also chair-man of CIT Alcatel, says e pro-The company's ride into the

post-nationalisation era (it is the largest of the five big industrial companies taken over in February last year) has not been entirely smooth. But its well-heeled financial position and the the dialogue was "more formal, more precise, more evident efficiency of its man-agement have protected it from some of the more excessive of the CGE group, permitting Government interference that individual subsidiaries relative has plagued other state com-panies.

Georges Pébereau, CGE's managing director, who is himself a symbol of continuity—he has been number two in the has not esked us to change our strategy. We make money, develop our activities in a way which you can't say is bad." group's hierarchy for 11 yearssums up the company's position like this: "You don't change a

like this: "You don't change a state has been of vital importance since well before the nationalisation. Group comtate have been, ironically, panies have pleyed an important winning strategy." caused by the group's relative success. CGE has faced growing government pressure to use its financial muscle to absorb loss-making companies, and it has been irritated about the minimal amount of fresh capital it is receiving this year from its state shareholder, which is reserving the lion's share of available budget funds for the plentiful array of loss-making nationalised companies in hardint sectors like steel and



tracts, which reduces its ability to respond forcefully on more competitive markets. Péberceu, 51 (he shares a birthday with Jacques Delors, the Finance Minister, who is six years older), is a sharp-talking elite civil engineering academy, who also had experience in government as a top civil ser-vant in the Equipment and

and 1968.

Housing Ministry between 1966

is of a very different back-ground: Jean-Pierre Brunet, 63, a former ambassador to Japan

The man in overall command

exports.
Total orders won abroad last year came to FFr 40bn (48 per cent of total group orders of FFr 83bn) included power station equipment for Korea, Indonesia, Brazil, Iraq and Sandi Arabia; a housing project for Malaysia and telephone seles to India.

Indeed, one of the criticisms levelled at the group is that it has become too dependent on government-sponsored con-



sounds as though he has just descended from taking tea at All Souls' in Oxford, takes a philosophical view of state intervention in French industry.

"The Government has always meddled in France My pre-decessor (Ambroise Roux, who had good relations with Presi-dent Pompidou, less good with President Giscard) was told one day to get out of making boiling water nuclear reactors, another day to get out of main-frame computers—under the Giscard government. I have never been

towing nationalisation last year.

The donnish Brunet, who can't really complain."

speaks impeccable English as

Nationalised industry bosses Nationalised industry bosses have been relieved at the government reshuffle at the end of March which saw the spectacular departure of Jean-Pierre Chevènement, the former Industry Minister, after a dispute with President Mitterrand over industrial intervention.

> CIT Alcatel, hopes that his successor, Laurent Fabius, the previous Budget Minister, who has said he will follow a more "pragmatic" line, will give more backing to the company's tele-

The CGE group's main bone

CIT Alcatel is also talking with major European countries

—Italy and Spain, for instance
—on sales of the E.10 system. Other export targets, according to Pébereau, are the Far East and Latin America, where ITT has traditionally had a much stronger position than

equipment consortium.

French manufacturers, Pébereau says CIT Aicatel'e estimated 30 per cent share of the world market for digital ing material sold in France) would no doubt fall over the

of contention with the state has, next flew years as competity, however, been the issue of increased. But the company taking a family unruffled line over the competitive threat from the new grouping between American To One area where CIT Alcatel

co-operation is through e link Orivetti of Italy. Negotiations have been going on for months although without results up to

Bronet, who praises the negotiating talents of Offivetti chairman, Carlo de Bendedetti, says: "We are the only two European companies making money in the automated office equipment market—that's undoubtedly a good reason for joining hands."

Enside observers doubt whether any speedy Olivetts. CGE link-up is probable. "Pébereau is like de Bendedetti—he wants a lot and does not give away very much," says one Office equip-ment has been one of CGF's weaker points up to now. The group has often shown a masterful touch in foreign acquisitions in other product areas, but the takeover of the Romeo office equipment group of the UK two years ago has not so far been a success. Both Roneo and Friden, the U.S. office equipment group (which like Roneo is a substitiony of CIT Alcatel) made lusses last

The French Government is keen on an Italian link-up to swathe of industrial projects. In other areas, there has heen less meeting of minds. Alsthom Atlantique was irri-Attacked by interference from Chevenement's Ministry, which held up for more than six months the company's just-completed takeover of Compagnie Electro-Mécanique, a French electrical engineering company with strong interests in power station engineering formerly owned by the Swiss based Brown Bovers group;

One other case of governmen intervention preys on Brunet's mind — a company he had to give eway. This was the elec-tronics terminal-manufacturing company Transac, a former part of the CIT Alcatel group which has just been transferred to the Honeywell Bull as part of the tronics strategy.

With the nearest a former diplomat can get to betraying a trace of bitterness, Brunet says: "I was told to kick it out.

The CGE group is centred around a holding company which has stakes in 350 companies across the gamut of elec-tronics, electricity generation and transmission, transport, and transmission, transport, engineering and construction. Last year the group chalked up earnings of FFr 500m to

leading role in the develo of France's high-speed train. With 40 per cent of tumover last year coming from foreign

sales to India.

tor infrastructure projects which gramme (where Alsthom sup-plies the classical generating part of N-plants) and the pro-gressive modernisation of the telephone system (CIT Alcate) important supplier of electronic exchanges)

FFr 600m—the only national-ised company to make a profit.

The best known subsidiaries are Alsthom Atlantique in engineering and shipbuilding and CIT Alcatel in telephones and electronics. Both com-

panies, although mainly owned by CGE, also have e consider-

cess of "strategic concertation" with the Government had

always gone on in the past. Now the dialogue was "more

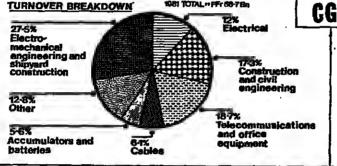
But the decentralised nature

autonomy, had not changed, says Pébereau. "It could

Close co-ordination with the

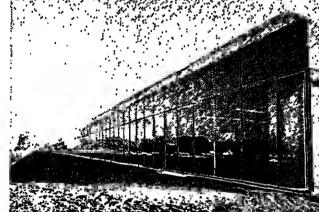
which they value.

Alsthom has also played the



and West Germany, who was plucked out of the diplomatic listings to chair the group fol-CGE PROFITS+TURNOVER RECORD net group 455

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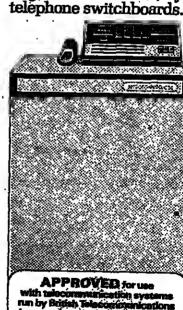
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THE ARTS

Design/Colin Amery

A new look needed for British industry

It was kind of the Queen to invite Sir Terence Conran to one of her Buckingham Palace lunch parties tast week olthough rumours that the old place is to get the Habitat treatment hove to be discounted ment hove to be discounted immediately. Her Majesty wos oo doubt conveying the thanks of a graleful nation to Sir Terence for his undoubted iofinence for the good in all matters

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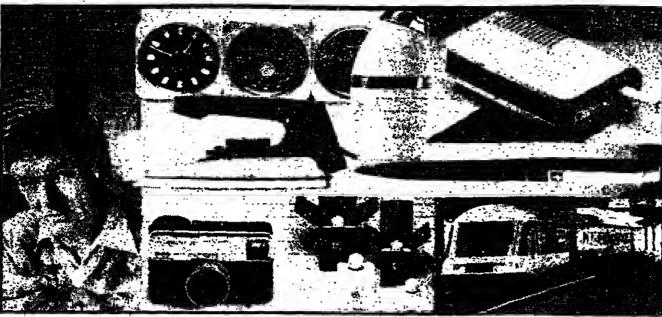
ils or ff

We should all be grateful because in Britain, rather than in Europe or America, it is so difficult to inspire industry with a real spirit of devotion to design matters. My colleague Christopher Lorenz has long Christopher Lorenz has long been writing on the management page about the importance of good design for British industry and lost week be and fhoth met the subject of one of Sir Terence's Bollerhouse exhibitions, Mr Kenneth Grange of Pentagram designs. Pentagram designs.

First of all I would like to asy a few things about the Boilerhouse Project which is funded by the Conran Fouodation and directed with considerable panache by Mr Stephen Bayley. At the moment it occupies a basement space in the Victoria and Albert Museum and has hosted a series of exhibitions about the work of industrial designers—most of them

It is not, like the Design It is not, like the Design Council, daynted to the promotion and protection of purely British designers. Like the V and A itself it aims to do the impossible—to present the best of all design to the world in the hope that emulation will follow. Stephen Bayley puts the aims Slephen Bayley puts the aims very clearly and they are worth restating particularly as I do not think that they were made cry-stal clear when the Boilerhouse opened in January 1982.

He wants the place to be unashamedly educational. Following the objectives established by Henry Cole when the V and A was founded, the Bollerhouse Project Intends to inspire, promote and drive bome by all possible means the principles of good design. I would not call Mr Bayley a natural preacher, his approach is much closer to



Montage by Robin Coles

Kenneth Grange with a selection of his designs ranging from domestic appliances to the high speed train.

In his introduction to the catalogue of the present exhibition Mr Bayley writes that the design profession is exactly where the architectural profession. sion was 100 years ago—"no one ceally being oble to decide whether it should be a science or an art." I would say that things have not changed much in the architectural profession today—although my readers know that I am firmly on the

shown the how of design as well as the why. I think that it would he a good idea if the exhitions actually showed side of architecture as an art.
I think also that the Boilerhouse exhibitions simply tell us that sometimes good design approaches the quality of a work of art but most of the time more about the processes of de-sign—and indeed the popularity of the Ford Sierra show would seem to bear me out. The great mistake of the first exhibition. "Art and Industry." seem to bear are out.

The great mistake of the first exhibition, "Art and Industry," was that it appeared to elevate a very eclecule range of consumer speed to the first of the first exhibition of a work of art. There is a difference between a type-a very eclecule range of consumer speeds to the create of the first of the first

sumer goods to the status of The present exhibition de-He writes as much about his good and had—or will the fine art objects. This was a voted to the work of one failures and difficulties with undece just show us why worrying trend. Mr Bayley says designer, Kenneth Grange (at adventurous British firms as be often weakly compromise?

designed for industry since the the design standards of com-festivat of Britsin, which he panies like IBM, Braun or sees as the "opening of a Olivetti.

golden two decades of British design." His designs far the high speed train, the parking country to a corporat patron meter, the Keowood mixer and the Kodak camera are all fami-

liac and understated. There are moments of fishlike the sherry bettle with the swellen neck hased on the Japanese saki flask, and the exciting post-modern light fitdrawing board, with tool makers slandards and disgustingly low and the mambers of the various boards.

Kenneth Grange writes the catalogue in his own unassum-

that of the world of advertision that he knows what good design is good for you. The Boilerhouse is the only non-commercial centre in London for the regular display of consumer reads of consum

"the nearest we have in this country to a corporat patron of the arts." But it is even more depressing to read that, in Europe, Grange feels that the major corparations are drifting towards lower, rather than higher standards of design.

. This is where the Boilerhouse project has already proved its ting that geoerates a warm worth—now perhaps it should draught from its stem. But most aim more aggressively than ever of this work is the result of at those in British industry who solid bours of struggle on the are responsible for poor design visual standards. I am looking forward to its brave venture in the autumn when Mr Bayley is tackling the delicate area of ing words—and he is refresh taste—can he tell us with con-ingly bonest about his real role, fidence the difference between He writes as much about his good and had—or will the evi-failures and difficulties with un-

Swan Lake Covent Garden

Clement Crisp

term of political abuse — is an accusation to be buried at almost every producer who seeks lo have his way with the 19th century dance classics. Twisting and tormenting the old Twisting and tormenting the old ballets, turning them into exploration's of the princely hero's psyche or, favourite game, giving us "the ballet Chatkovsky tntended". has become during the past two decades an activity meriting the attention of a league against cruel theatrical sports.

An hooourable exception, and probably the only one, is the Peter Wright/Galina Samsova receosioo of Swon Lake which the Sadier's Wells Royal Ballet has now brought to Covent Garden. I admired it greatty at its Manchester première 18 mooths ago, and Saturday night's performance confirmed hat first impression.

From the moment when the

curtain rises during the over-ture to reveal the royal funeral procession with Stegfried mourning his father's death, dramatic logic and poetically apr visual imagery are the declared intention of the staging, and these are main-tained throughout the evening. Philip Prowse's superlative designs propose a setting of bold curtain rises during the over-

massive and opulent costuming proclaim a darkly brooding Gothic magnificeoce, and establish o world in which tracedy and magic find their proper emotional weight; the producemotional weight; the produc-tion, the new chorcography and, where necessary, the revisions to the established lext, are sensitive, purposeful withour becoming wilful.

Above all cise, the presenta-tion is expected to the

tion is expertly tallored to the forces and capabilities of SWRB. Some 50 dancers ore so skilfutly deployed that their number might seem double, and though the company coold with advantage be permacently increased by another dozen dancers, we are never subjected to that ludierous "Aida-procession" phenomenon, when supernumeraries come round a second time io different hats to

plump out o staging.

This presentation is important as o companion piece to the Royal Ballet's historically more correct (albeit porlant as o companion piece to the Royal Ballet's historically more correct (albeit artistically moribund) version which, alone in the world today, provides a decently credible account of the Margaret Barbteri was an Odette/Odile too sweet for my eredible account of the Marginsky Ur-text. But how in nobility, was Siegfried; the welcome are Peter Wright's two leading swans, Mandy-alternatives in the court scenes to the usual run of scampering French, were very fine. to the usual run of scampering French, were very fine.

Revisionist! - that ballowed architectural shapes in which peasantry and the dead wood of goblet-waving nonentities with their mad hats and bent knees and disaffected smirks, and how skilled the introduction in the third act of the diverlissements and the prospective fiancées. At every moment Mr Wright and Miss Samsova have pro-

vided dramatic coherence, and their innovations — the insistance on von Rothbart as a powerful evil force; Beano brioging the drowned figure of Stegisted from the lake—assert the prince as a pivotal figure in the drama without minimising, as do most of the recent Prince's-Lib stagings, the fact that Swan Lake is a ballerinavehicle no different from any other of Petipa's Maryinsky spectacles.

There will be much to report about tater showings this week. hut I record that on Saturday night SWRB's artists were on their best form; that the corps

Iain Hamilton's Passion

Max Loppert

Hamilloo's development as a composee of tonal music to be marked, at 5t John's, Smith Square on Friday, in the first performance of his Passion According to the Gospei of St

Mark. This full-length work for chorus, soloists, and chamber orchestra, constructed upon the baroque model, is bulked out by the deployment of hymns, ome well-known, where Bach might have positioned his Lutheran chorales; and hy a selection of poem texts (by Vaughan, Crashaw, and Donne) to serve for the arias of reflec-tion for the solo quartet. The work runs in two almost equal ports and almost con-

tinuously. The manner of elid-ing recitative into aria and chorus, carefully and unobtrusively done, is only one sign of a mature and experienced composee at work: the com-

The latest stage in Ialn pression of so much text, none of it repeated, into a relatively short space of performing time is onother,

This St. Mark Passlon is, no doubt of it. a "well-made" work—it is filled with music, clearly laid out, that is obviously grateful to sing, and the London Chorale, supported by the New London Sinfonia under David condon sinonia under David Coleman, rose to it with palpable enthusiasm. But at no point in its passage does it feel like a necessory work. The problem of Hamiltoo's current musical language is not its reahsorption of tonal processes (widerend at the year) (evidenced at the very opening, lo which C and E provide poles of tonal conirast), but rather the want of tension in the working out of those processes.

There is, indeed, no sense of real dramatic iension anywhere in the piecs; one appreciales

foe any genuine acquistion and lie pressures, in fact, the whole experience was o decidedly curious ooe: a lext charged with the most potent spiritual burden and poetic intensity, and here reduced by music to a level of bland, superprofessional neutrality.

The vocal quarter, all mem-bers of the English National Opera (and all eniployed there, not so long ago, in Hamilton's Anna Korenina), were Lois Marie Owens (mezzo), Geoffrey Pogsoo (lenor and Frangelist), and Alan Opie (haritone and Jesus). All delivered themselves with

a commitment that one must assume to be entirely sincere; Miss McDonall's top Cs, in the ensemble that closes the first part, were strenuous, but they the formal construction as a notherwise notably unexciting solution to a chosen task, not

Hamlet/Theatre Royal Bath

sumer goods. I always feet that the Design Council is a com-promised body now that it selis

such good coffee and such bad

How do you educate the world to the idea that good design is something that can be learned and mastered, that will make a difference to the whole

of industry? The Boilerhouse exhibitions in the first year have

B. A. Young

The production, with one interval falling (too soon) before the play, lasts four hours, although the text is pretty beavily cut. This is mostly due to the slow playing of the company. Donald Pickering's wears a suit that he is speking verse. I should like to see him as Coriolanus. Ha is accompanied by a Horatin (Stuart Fox) bespect to the slow playing of the company. Donald Pickering's wears a suit that picks him as the fashion is, who wars a suit that picks him as the fashion out the slow playing of the company. Claudius—handsomo in his at Court as one of lower class, smart gear—presents the a mature student, perhaps. Hard King's feelings impeccably, but to see what prompts Hamlet's. smart gear—presents the a mature student, perhaps. American king's feelings impeccably, but to see what prompts Hamlet's at half speed. Even the arrival special affection for him, which of two riflemen with fixed Mr McRae makes discreetly bayonets to support Laertes's clear, more than he does for insurrection doesn't arouse him Ophelia.

from being "armed at point good in the excited nonsense be exactly," is a dancee wearing has to speak after the Ghost has very little and speaking only hy danced off, but bettee, in, for way of a tape. His threatening example, "How all occasions" attitudes towards his son when he shows enough control that he is an "honest ghost."

The chost (Boo Smith) I ar cloud-tormations, Me McKae is crowday in the condition of the control good in the excited nonsense be exactly," is a dance wearing that the six an "honest ghost."

pechaps because he Sarah Swingler, making hec knows how languid that young debut as Ophelis, has some way man fJohn Sommerville) is to go yet. She sings her mad likely to be in carrying out his songs as prettily as if she threats. The slim, active little Prince sitting at the piano, and her with a mop of curly hair is Hitton McRae. He is bad tempered and excitable, missing the fun in Hamlet's comie lines, apt to hreak into a hoarse shout too often. He enjoys throwing people to the ground; Rosencrantz, Guildenstern, sitting at the piano, and her is sitting at the piano, and her sit situation of wild flowers, earning at the piano, and her sit situation of wild flowers, earning at the piano, and her sit situation of wild flowers in a distribution of wild flowers, earning at the piano, and her sit si

Christopher Fettes's touring Laertes and Ophelia are sent best obey you, madame," in a Hamlet for the New Shakes sprawling in their turn, and tone of insolent fury, with his peare Company, which I saw even poor old Poloniua (amiably last week at Bath's pretty played hy Trevor Baxter) is agreed with the King that this Theatre Royal, is in modern gripped in a wrestling hold was a loving and a fair reply, dress but not the modern world, when he is quizzed about the The Ghost (Bob Smith) far cloud-formations, Mc McRae is Hamlet claims he can see her late bushand, when the Ghost (now correctly dressed "in his habit") visits them in her

> The set by John Otto curtains an acting area centre stage. isolating the principals, and leaving spaces in the wings for characters who are just listen-ing hehind an arras.

The fooling is deliberately

artificial throughout. The dumb-

show is a little pas de trois, to which the Ring pays no attention. When he calls for lights, Hamlet obliges with the huilt-in flashes of a pocket camora. Rosencrantz and Guildenstern wear similar overcoats and carry cases in all circumand carry canes in an execution stances. There is loud incidential music from taped orchestras; at moments of tension, a kind of electronic pedal note supports the speech.
I folt that in one way you could eompare this production with Peter Brook's Dream; if you know the play well enough, you can ignore the visual contradictions of what it is really saying. The production moves on to Brighton, where it opens



Hilton McRae and Sally Ann Howes

Christian Blackshaw/Elizabeth Hall

Max Loppert

Christian Blackshaw offered Schnabel's famous record, the in saund, of gillter and leger-on Thursday an intelligently miniature is gauged and flicked demain, sufficient to turn the planned programme, which he off, how taut the rbythms and reading into a superior tech-

What was missing in his playing of Schubert, Mozart, Liszt, and Schumann was any sense n spontaneous impulses, any intimation of dramatic pressures on the performances, any animal heat; and so all the undeniable technical mastery on display very soon began to seem one-dimensional, the fasti-

Mr Blacksbaw stretched nut, at a slow pace and with a scattering of long, "meaningful" A new version of Mnby Dick, ond the Stors, directed by pauses, well beyond its natural adapted and directed by Michael Gregory Hersov, will open at expacity. (Hnw perfectly, on Elliott and starring Patrick the Exchange on February 9.

planned programme, which he off, how taut the roylums and executed with unfailing autholight libe colour-llots!)

The Mozart sociata, K310 in A finished in the mood he had precision. The impression of micor, was similarly careful, duliness that the recital left, thoughful, charmless: and though quick to be caught, is though io Liszt's Venezia e one that could be rather less one that could be rather less were precisely traced, there was graphs of blography was priced words.

The Mozart sociata, K310 in A finished in the mood he had begun, with Schumann's containing two-and-a-half small pages of noies and four parameters.

Autumn season at Royal Exchange, Manchester

display very soon began to seem one-dimensional, the fastidiousness of tnuch and seriousness of approach rather too easily mistaken for a limited emational range.

The opening soon alerted the listeners to the prevailing manner: Schubert's little C minor Allegretta, D915, which Malan, starring Edward Pox and Jill Bennett Homlet, directed by Braham Murray with Robert Lindsay in the title role, McGoonan, plays over the McGoonan plays over Robert Lindsay in the title role, Dick. opens on October 27.

The Royal Exchange Theatre McGoohan, plays over the

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Arts Guide

Music/Monday, Opera and Belief/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guids to all the Aris appears each Friday.

Music

Affred Brendet, piano. Beethoven.
(Mon. Thur). Carnegie Hall
(2477459).

Philip Glass with Philip Glass Ensemble. Paul Zukofsky, violin (Tue).
Carnegie Hall (2477459).

Goarneri String Quartet: Brahms festival (Tue, Thur). Kaufman Hall
(1395 Lexington, at 92nd. 4274410).

Music from Mariboro: Beethoven,
Hindemith, Mozart (Mon). Alice Tully Hall (3621911).

WASHINGTON National Symphony: Peter Maag conducting, Emanuel Ax piano, Haydn, Mozart, Brahms (Tue, Wed, Thur). Concert Hall, Kennedy Center

(254 3776). Peabody Symphony: Peter Eros conducting, Ciao Pagano piano. Prado, Pone, Enriquez, Gould (Mon). Concert Hall, Kennedy Center (254 3778).

(254 3778).
Ferrance: Pamela Coburn, soprano
recital. Schubert, Wolf, Puccini,
Rachmaninoff, Bizet (Mon): Orpheus Chamber Ensemble, Richard
Goode plano. Haydo, Mozart,
Strauss, Bartok (Tue); John Browniog plano recital. Debussy, Ravel. (Thur). Kennedy Center

CHICAGO Chicago Symphony: Leonard Slatkin conducting. Donald Peck Rute. Fin-zi, Telemann, Shosiakovich (Wed, Thur). Orchestra Hall (4358122).

New York Philharmonic, Andrew Davis conducting Vaughan Williams, Elgar, Dvorak (Wed, Thur). Avery Fisher Hall (8742424).

Alfred Brendel, piano. Beethoven. (Mon. Thur). Carnegie Hall (2477459).

Phillip Glass with Phillip Glass Ensemble. Paul Zukofsky, violin (Tue). resenting minimal and new mosic. Ensemble 13 (Tue and Wed); Terry

Riley (thur). LONDON Philharmonia Orchestra and Chorus conducted by Vladimir Ashkenazy with Sheila Armstrong, Soprano, Ryland Dovies, tenor and John Shir-ley-Quirk, baritone. Rachmanlany and Sibellus. Royal Festival Hall (Man) 1988 1810.

(Moo). (9283191). hilharmonia Orchestra conducted by Vernon Handley with John Lill vis vernon rianney with Juan Lili, pa-no. Rossini, Rachmaninov and El-gar. Royal Festival Hall (Tua). cournemouth Symphony Orchestra and Chorus and Bournemouth Sinand Chorus and Bourteinbuth San-ionietta conducted by Uri Segal with Sheila Arrastrong, soprano and Al-freda Hodgson, contratto, Mahler's second symphocy. Royal Festival

Hall (Wed).
English Bach Festival: London Oboe
Band. Purcell Room (Wed).
(9283161). ducted by Kurt Masur with Elisa-beth Leonskaja, piano. Tchaikovsky and Bruckner. Boyal Festival Hall

nglish Chamber Orchestra and Tallis Chamber Choir conducted by Mi-

chael Tilson Thomas, Mozart and

May 6-12 Beethoven. Barbican Hall (Thur). (638 8891). PARIS

Chamber Music - Sylvie Carbonnel, piano, Nina Bodnar, violin, Herve Derrien, cello: Mozart, Chopin, Brahms trios (Mon) Radio France, Grand Auditorium (524 1516), Inger Soedergen recital: Scarlatti, Beethoven, Schubert (Mon) Theatre des Champs Elysees (723 4777).

Arocea - choral festival 1983 (Mon) Salle Plevel (563 8873)

roces - choral lestival 1983 (Mon)
Salle Pleyel (5638873)
Soncert Lamoureux conducted by
Jean-Claude Bernede: Mozart's corcontion mass, requient (Tie) La
Madeleine Church (5834434 11am -4pm)
Orchestre Colonne conducted by P.

Dervaux, Mark Zehser, plano, Jean-Michel Vinit, horn: Fouad, Roch-maninov, Strauss (Tue) Theatre des Champs Elysees. Ensemble Orchestral de Paris conducted by Claude Bardon, Sequeira Costa, piano, Jean-Pierre Wallez, violin: Beethoven, Hindernith, (Tue) Salle Gavesu (583 2030). Orthostre National de la BRT conduct.

ed by Yengeny Svetlanov. Victor Tretiakov, violin: Beethoven, Glaz-oanov. Tchatkovsky's Pathetique Symphony (Tue) Salle Pieyel. Nouvel Orchestre Philharmodique conducted by Jerzy Semkov. Stephen Bishop-Kovncevich, piano: Stephen Bishop-Kovacevich, piano: Mozart (Wed) Radio France, Grand

ZURICH Tonhalle: Tonhalle Orchestra conduct-ed by Moshe Atzman with Karl En-gel, piano. Brahms and Mozart. (Tue gel, piano. Brahms and 8.15pm). (01–201 1580).

F.T. CROSSWORD PUZZLE No. 5,166 ACROSS

1 Firm provision for retirement (7, 4)
7 Objective I am out to set

(3)
9 Just correct (5)
10 What he wants is no good to another (3-6)
11 He parades, representing the most advanced troops (9)
12 No head on the beer, that is strange (5)

13 Unit to be an emineut person? (7) 15 New star could make a comeback at Stratford (4) 18 Use the wrong sort of tackle, perhaps (4)
20 Of Romanic origin, he was

involved in early radin (7)
23 A joining of hands in
marriage or work (5)
24 Flew round in a miraculous way (8) 26 It isn't slow to lift itself out

out by the bill (3, 2)
28 The French way to feel regret (3) 29 Got lineages from him? Yes!

of the water (9)
27 Behave awkwardly when put

DOWN

1 Carefully going through a South American country to make notes (8) 2 Gives a slight omission? (8) 3 Nicre, perhaps, put into the

ground (5)

4 New native quarter shows
simplicity (7)

20 Paper used to wingying ground (7)
21 Moving spirit behind drug siles (6) 5 Led n nun astray, but not charged! (7) 6 Come round by car, but not via the underpass (5, 4)

7 Join a number in this place

8 A wave from Proust? (6) 14 Swedish striker who won't be seen in court any longer 16 Paper thrown at the match

17 It had lilerally a very small population (8) 19 Common knowledge (3-4) 20 Paper used for wrapping a

22 It may be used to sort out a difficult problem (6) 25 Time to muse (5)

The solution to last Saturday's

prize puzzle will be published with names of winners next

May.

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Monday May 9 1983

Lifeline for Ravenscraig

thing distinctly odd about the idea of loss-making, nationalised British Steel helping to finance the modernisation of a 30-yearold Pennsylvania steelworks be- works, including the longing to United States Steel Corporation. Yet the proposed joint venture, which has been under discussion for some weeks and is now nearing the point of decision, could provide a neat eolution to two pressing problems—on the British side. e surplus of modern steel-making capacity and, for the Americans, a need for a sacure source of competitively priced aemi-finished steel. Whether the finished steel. deal makes commercial sense for the British taxpayer depends on details yet to be revealed, but it would be e pity if trade union and political opposition on both sides of the Atlantic frustrated what looks like an imaginative attempt et international rationalisation. British Steel has five major steel-making sites — which is et least one too many for the foreseeable level of demand. Last year the management wanted to close Ravenscraig in Scotland and to loed the other four plants more fully, at a saving then estimated at £100m insisted on keeping Ravenscraig open. As there is no reasonable prospect of selling anything like the full amount of finished steel that Ravenscraig is cap-able of producing, BSC is carry-ing a heavy financial burden. Yet a great deal of money has been spent at Ravenscraig in recent years, particularly on primary steel-making and continuous casting. While its location for handling imported iron ore and coking coal is not as good as that of the plants In Teesside and in South Wales,

it is a great deal better than most coutinental plants, which are situated inland. British Steel has already supplied semi-finished steel to the U.S. from other plants; an important contract was won early last year to supply slabs But in that case British Steel was one of several suppliars; there was no guarantee of continuity of husiness. The pro-posed agreement with U.S. Steel is more ambitious. Fairless is an old works which has not been kept up to date in equipment or technology; it even makes steel by the open hearth pro-find a market cess, which has virtually dis-British steel?

appeared in Europe and Jepan. But it has the great advantage or being well situated to supply steel consumers in the eastern

modernise the entire To works, including the steel-making facilities, would be enormously costly and, it appears, not financially attractive. U.S. Steel wants to clos steel-making, invest in modern-ising the finishing plants and buy semi-finished steel from outside. It could buy from a variety of sources; the UK is not the only country hungry for business. But it would apparently prefer an arrange-ment with a single supplier who would provide all the steel needed at a consistent quality and would have a long-term commitment to the venture, through an equity interest in the Fairless business.

In order for BSC to meet the volume requirements, it would have to dedicate the entire steelmaking capacity of Ravenscraig—about 2m tonnes a year— to Fairless and supplement this with up to another 1m tonnes from other works. Ravenscraig's the loss of some 1,200 jobs. but the other 2,800 jobs there would be put on a more secure basis than they are now. The rest of BSC would reap the operational and financial benefits of hetter plant loading as well as son significant new orders from Fairless. The extra business, consisting of semi-finished steel. would not run foul of the production quotas laid down by the European Commission.

Realities

The scheme eeems to be an mercial realities of Fairless and Ravenscraig; whether it meets the political realities is another matter. British Steel has to explain to a bewildered workforce and to sceptical politicians why investment in the U.S. is good for jobs in Britain. U.S. Steel, having led the campaign again subsidised steel imports, has to explain why it is joining forces with Europe's most heavily subsidised producer. Hard-headed industrial logic may in the end be overwhelmed by nationalism and protectionism, but oppo-nents of the scheme in the UK will have to answer one difficult question: where else will they find a market for 3m tonnes of

Consequences of a sugar surplus

INTERNATIONAL commodity countries which are agreements have so far proved members of the ACP group have a rather ineffective means of even more cause for complaint stabilising raw material prices
but there is a lot more et stake
than usual in the present talks
in Geneva seeking to negotiate

which there cause for complaint.

In particular there has been
intense criticism of the Encircular
refusal to join the International
Sugar Agreement, which is supnew International Sugar

For the first time in commodity pact negotiations the EEC is playing a leading, not to say dominant, role. The result could be important both to the European Community and to the many countries in the Third World which depend export earnings.

The world sugar market is in a mess. A huge surplus of sup-plies has built up and prices are depressed well below the cost of even the most efficient production. The EEC has come under increasing criticism as being largely responsible for this situation. During the past 10 years the high prices paid to beet growers under the Com-mon Agricultural Policy heve transformed the Community from being a net importer of sugar into by far the biggest exporter on the world market. EEC exports account for over 5m tonnes out of total world free market sales of some 20m free market sales of some 20m tonnes. At present the Community is paying exporters over £200 a tonne to bridge the gap between the high internal guaranteed price and the very low world price, depressed mainly by the surplus of EEC

the EEC has come under The mub of the criticism mounting pressure to do some directed et the EEC over sugar thing. Compared with the and other agricultural products, dairy sector, the budgetary is that by paying too high cost of the sugar regime is prices to producers it enfairly small. In theory it is self-financing in that the cost of the export subsidies is re-claimed by levies on producers, while production has appear.

membership, the Community imports 1.3m tonnes of cane Sugar from the ACP (African, caribbean, Pacific) group of developing countries. But they justly complain that the EEC courtol. It can then move on is undermining the price they to deal with the even greater

even more cause for complaint Sugar Agreement, which is sup-posed to regulate the market with a system of export quotas that are varied according to price movements. The existing agreement does

The not work. This is partly be-both cause its basic structure gives unrealistically high export quotas. But the main reason for its failure is the refusal of the EEC, now the biggest exporter, to join. The Community has been

forced by political pressure to change its mind, but it is in a strong position virtually to dic-tate its own terms for joining. It has come up with an alternative approach that may set an interesting precedent. The EEC has proposed that the main burden of controlling the world market should be left to the 10 main exporting countries, which account for about 80 per

cent of total sales.

They would undertake to regulate their exports not by quotas but by accumulating stocks in times of surplus and releasing them in times of short-age. The stocks would be held nationally, but would be inter-nationally controlled under the agreement. It sounds simple, but what is not clear yet is what action would be taken to prevent surplus stocks simply building up to insupportable

The obvious inference is that
It is an absurd situation and output would have to be cut. the export subsidies is reclaimed by levies on producers.

In fact it is EEC consumers
who are really paying and the
cost to the budget is far from
insignificant.

Under the special arrangement forced on the EEC by
Britain as e condition of life-blood for the economies of

many poor countries. With or without a new interget for the rest of their sales problems in the dairy and grain to the world market. Those sectors. HIS is the first time in our history that we shall be embarking on a col-

Patrick Jenkin, Secretary of State for Industry, in the House of Commons on April 28. He was giving the Government's backing to the Alvey report—a set of proposals designed to ensure that the UK has a fighting chance in the international information technology was

laborative research project ou anything like this scale." Mr

words, delivered with conviction and enthusiasm. Yet he was discussing an area of industrial ently, from everyday life and existing markets that one senior Department of Industry official muttered afterwards: "It is all speculative. We are talking about technologies that do not vet exist." But the importance Ministers

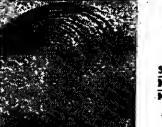
attach to the Alvey plan is underlined by the fact that the Government—in an unusual policy departure—has agreed that it must play e key role in creating the framework for collaboration between industry information technology.

The report—drawn up by a team headed by Mr John Alvey, technical director of British Telecom concerns advanced computer systems of such power and sophistication that they appear to behave in an "intelligent" manry. The Japanese call these "fifth generation " computer systems. The first generation of computer systems used valves; the second, transistors; the third, integrated circuits (what we know as silicon chips).

Now computer manufacturers are moving to fourth generation machines, using chips with e million or more components written on to a sliver of silicon The combination of very powerful chips and highly sophisticated computer software (the lists of instructions which can make the machine behave as if it possessed intelligence) which will characterise the fifth generation simply does not exist So great are the commercial

rewards, so great will be the national advantage to any company or country making a significant breakthrough into fifth-generation-like systems that the Americans, the Japanese and the French are all pouring large sums of money into the area. The U.S., for example, spent

research and development in information technology, of which 49 per cent was provided by the Government. When Japan launched its quest for the fifth generation



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COMPUTERS: THE NEXT GENERATION

By Alan Cane

Britain enters the great race

SUPPORT FOR INFORMATION TECHNOLOGY

or Europeans thought they had

nuch to fear from them on the conceptual side of dvanced computing.
The Japanese fifth generation proposals showed they had an acute understanding of what these machines should do and of their strategic sig-nificance even if they did not have the blueprints to start counter this last weak-

ness, the Japanese suggested that fifth generation developments should be carried out in conjunction conjunction with other countries, made proposals for collaboration with the U.S. end with Europe and invited visits from potential collaborators. The plan was met with a

mixture of suspicion, enthusiasm and a range of competitive schemes from a world fearful of losing the biggest video gama of them all — a world market worth e possible £150bn a year by 1990. In the U.S., the Pentagon warned of the dire conse-quencies of letting the

Japanese steal a lead.

The EEC Commission put up set of proposals for a collaborative research programme in electronics research and development called Esprit Backed hy about £25m, this has the support of a dozen European companies such as Philips, Sie mens, GEC and ICL. Half the funds will come from industry and half from the EEC.

In the UK, the Alvey Comcomputer two years ago, it mittee called for e directorate announced it was prepared to which would take the command-invest epproximately \$454m ing role in commissioning pro(1981 prices) to achieve its goal, jects, e steering committee and 1981 prices) to achieve its goal, jects, e steering committee and This Japanese initiative £350m in funds over five years tartled and frightened the to support four technologies

communicate with machines; Thatcher. and the incorporation of artifirelief that the Government is —so-called expert or know-ledge based systems.

The latter involves feeding as

much expert information as possible about a given topic into a computer's memory. The computer is then equipped with a set of rules, also derived from the experts, to use the information to reason and make deduc-

The committee also asked for 100 per cent funding for academic research and 60 per

The precedents for co-operation between industry and research centres are not encouraging

cent funding for industrial collaboration, "the exact amount varying from 90 per cent to 50 per cent depending on the particular activity." The Government agreed to a directorate, to be headed by Mr Brian Oakley, currently secre-tary of the Science and Engineering Research Council, the principal channel for diverting Government money for scientific earch in the universities and nolytechnics Alvey also got its steering

committee, to be chaired by Sir Robert Telford, chairman of GEC Marconi. It even got its £350m-to be

squeezed from existing budgets in the Department of Industry, Department of Education and Science and the Ministry of Defence. While academic startled and frightened the to support four technologies before the computer systems basic to advanced computing world. Jepan had already the febrication of super-power per cent, industrial work will shown it could fabricate silicon ful silicon chips; improved ways only be supported to the time chips as good as or better than of writing computer software; of 50 per cent—apparently a enthusiasm, no. As Mr Alex the ebove shows the West, but few Americans betters means for humans to personal decision by Mrs d'Agapeyeff, a computer expert

of Logica, a leading software house and also an Alvey member, takes the opposite line: It will make collaboration between companies much more difficult than we had imagined. 50 per cent funding may mean the directorate will simply give grants rather than drive the. Director-elect Brian Oakley

Mr Philip Hughes, chairman

While there is unanimous

generation projects, there is dis-

sufficient incentive to industry.

Mr Derek Roberts, research director for GEC and an Alvey

member, finds the Government

"This is an improvement on the

original proposals. Asking industry for a 50 per cent con-

tribution is essential to ensure

very satisfactory:

funding

original

agrees that 50 per cent funding will work against the small soft-ware houses, without capital resources and living on their cash flow, while the GECs of the extent I agree that it will make collaborative projects that much more difficult; but what is significant is that the vital importance of fifth generation



MR PATRICK JENKIN

with e special interest intelligent systems, says: "The brutal fact is that the City and industry at large are not con-vinced about fifth generation

systems, The Japanese are."

Consider the following: At Unilever's Port Sunlight laboratories, a team working under A. G. (Tony) Baker has developed an expert system to help its scientists interpret infra-red spectrograms and thin-layer chromatographs. "These are not experiments," he argues, "these are working systems. They are very important to us in terms of competitiveness and as a way of ensuring expertise is retained. If one of our experts retires, we keep his knowledge in our system."

At BL Systems in Redditch, Mr Brian Johnson and his team have an expert system called "Why my car will not start." "It is a bit like do-it-yourself brain surgery," Mr Johnson says deprecatingly, but all BL senior management are aware of the advantage the U.S. or Japan could gain by building cars using expert systems or build-ing expert systems into their Mr John Leighfield, managing

director of BL Technology, one of the UK's major users and creators of advanced information systems, says: "We have been flirting with expert systems for about 18 mouths; now we believe it is going to be an extremely important area." • The Department of Health for the directorate, and Social Security has e major problem with records and Sling. Now, with the help of the Government's computer agency, it is experimenting with an benefits are paid.

have already arrived, albeit in rough-an-ready form. Every-body seems to agree that for rapid progress greater col-laboration will be necessary.

The UK has research strengths in the key areas chosen by Alvey. Edinburgh University, Southempton University and the Rutherford/Appleton laboratory at Didcot at the control of the contro in Oxfordshire are good at chip fabrication, Edinburgh, Cam-bridge and Imperial College, London are good at knowledge. based systems. (Prolog. a computer language for artificial intelligence proposed by the Japanese as the base language for fifth generation work, originated at Edinburgh). The precedents for co-operation between these research centres and industry are not encourage

In Europe, an EEC Commission initiative to create an independent computer industry based on Philips, Signers, Telefunken and CII quickly

In the UK, collaboration between GEC, Plessey and STC in the development of System X. the new generation of digital telecommunications equipment, was plagued with delays and difficulties: (Some might argue that if such slow progress was made when the end product was well defined and the value of the eventual market never in doubt, what chance is there of collaboration in a hazy co like fifth generation machines?)

The old National Enterprise Board tried to market UK soft-ware expertise abroad through an umbrella marketing com-pany. Insac, which fell apart disastrously through lack of any common aim among the partners. Problems of collaboration

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aside, there are worries about. commercial confidentiality, whether UK subsidiaries of foreign multinationals should be allowed to contribute to the programme, whether indeed, as Dr. Frank Land of the London School of Economics has School pointed out, it is more imant to encourage international collaboration hased on a strong domestic industry. Nevertheless there are some precedents that collaboration can work.

Lord Flowers, rector of Imperial College, points to Imperial Software, a software engineering company sponsored by the college, Netional Westminster Bank, Plessey and Pactel as the model for

Mr David Fairbairn, director the National Computing Centre, believes that Focus, a Department of Industry computer standards committee chaired by Mr John Butcher, a junior minister, is the model Inevitably, the success of

stantially on Brian Oakley's strength and determination. expert system to determine the of the value of expert systems basis on which social security put it: "The crying need is to enefits are paid. get people bloody well using The ebove shows that fifth these systems. The talking just

Men & Matters

No space

For months now it has been whispered that Luxembourg's ambitious scheme to launch its own TV satellite was being squeezed out by the equally ambitious projects of its powerful neighbours, France and Germany.

Tha abandonment of the Grand Duchy's plans now seems to be confirmed—Paul Heiner-scheid, the man in charge of satellite development at the Luxembourg broadcasting com-pany CLT, has left his job and has gone to work for a U.S. satellite company.

During his work for the Compagnie Laxembourgeoise de Telediffusion, Heinerscheld vigorously defended the idea of

s separate Luxembourg satellite beaming commercial TV
But the plans became progressively bogged down in cross-border politicking. France in particular objected to the Grand Duchy's scheme, fearing former.

foreign encroachment on national broadcasting. With its



"And for God's sake try not to crack the superstructure

own plans to put up TV satel-lites in 1985 and 1986, Paris was able gently to discourage CLT shareholders (including the a certain cynicism within the French state-owned advertising agency Havas) from putting up money for the FFr 2bn Luxembourg project.

Now France has offered the Luxembourgers a channel on the French TV satellite if they give up their own idea — an option which (although CLT is putting a brave face on things) the Grand Duchy is almost sure to follow. In frustration at the impasse

Heinerscheid quit last month and is now working in a more free wheeling environ-ment better suited to his entrepreneurial talents — the U.S. Satellite Broadcasting Company in St Paul, Minnesota, where he is in charge of technical development.

Butcher's hook

Little honour for a prophet in his own country — as John Butcher, the junior Industry Minister, has been discovering since he was given special responsibility for the West

Tory MP for Coventry SW. Butcher was educated at Birmingham University and was a member of Birmingham City Council. But that does not seem to have made his job any easier. In a local radio interview the other day, he was talking about the need to rida the punches.

Press reports dubbing him "Minister for the West Midlands" have already led to several retukes from his Govnt superiors. Apparent 1 treatment for one region has brought complaints from other parts of the COURTY. Inside the region, Butcher

has had to contend with unrest among one-time colleagues on the Tory-controlled Birmingham Council who protest thet he seems too well-disposed towards

business community about his role with e general election nminent. The chief executive of one

leading Midlands company com-mented at the last meeting of the regional council of the CBI that "Mr Butcher thinks we are too thick to fill in the forms asking for Government assistance . . . and is sending a team of experts to help us."

The laughter was followed by a pensive silence as the dis-tinguished company pondered the presented. tinguished co

Out of gear

A resignation of some conse-quence at BMW, West Germany's sports selson and motor bike maker: Dr Karheinz Radermacher, men-agement board member for research and development, is to leave at his own request.

Apparently Radermacher and

the supervisory board did not see eye to eye over the next generation of BMW cars. Some observers suggest that his departure now heralds a more revolutionary approach to BMW to car design. Radermacher. who is 51. joined BMW in 1978 from SKF, the Swedish bearings group, and three years later was appointed to the supervisory

board. He has been dubbed "father of the BMW 3-series and 5-series cars." But there has been some criticism following the launch of the latest 3s and 5s about the minimal changes made to the body styles. Radermacher in the past has frequently expounded the philosophy that society—and

At a recent BMW conference Labour-controlled West he declared himself in favour of

a "conservative" technology policy—"maintaining and up-holding what has proved to be holding what has proved to be technically, economically and socially good, and introducing changes only where they are required and useful and at a pace that does not overtax man kind's powers of adaptability."

Spy story Stockbroker Robin Bruce Lock hart, former member of the Financial Times staff and ex-

Besverbrook executive, now with Penney Easton, hopes to be dealing in roubles before the year is out.

The film and TV rights of his

The film and Iv rights of his 1967 best-selling book "Ace of Spies," the true story of Britain's super-agent, Sidney Reilly, were acquired by Thames Television which has spent £4.5m on adpting the book into one of the most ambitious small-screen productions ever astempted.

Twelve hour-long episodes are to be networked this autumn and the series has already been sold to the United States and

But 62-year-old Bruce Lockhart has now opened negotia-tions with Thames to reacquire the film and TV rights in the Soviet Union.

Although — or perhaps, be-cause — the name of his father, the late Sir Robert Bruce Lock.

the late Sir Robert Bruce Lock, that, was linked with that of Reilly in the eo-called "Lock-hart Plot" to assassinate Lenin and overthrow the Bolshav's. he maintains contact with various members of the Russian media and believes that he can get the Russians to buy the

When the book was firs published, Isvestia considered serialising it; and Reilly and the "Lockhart Plot" have been that includes the motor the "Lockhart Plot" have been the subjects of et least one play, and direction of technical one film and a TV series in progress to the real needs of Russia.

Observer

Unit trust investment made easy.



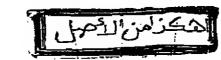
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FRANCE

The strains come to the surface A new look at

By David Housego, Paris Correspondent

THE FRENCH have had an next legislative elections are

ionaly hope.

fondly hope.

The demonstrations over the past two weeks—by doctors, farmers, students and retailers among others—have had very disparate roots. On the Left the general belief is that the common thread which links them is that they are being exploited by some rightwing groups. Last week, for example, Le Monde claimed in a front-page article that the Government had evidence of clandestine funding of the doctors' strike.

The Mitterrand Government

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The Mitterrand Government does not for a moment regard the present demonstrations as a threat to it, but is on the watch to ensure that they do not get out of control and snowball into a movement that

snowcall into a movement that might pose a threat.

In January, former President Giscard d'Estaing listed the possibility of increasingly disorderly demonstrations and street violence as one of four alternative scenarios for France over the medium term. France over the medium term.
That was being recalled last
week, after one of his former
colleagues, M Michel Poniatowski, his Minister of Interior, raised the spectre of "a May

M Jacques Chirac, the Mayor of Paris, and known to be among those who believe that Mitterrand could be forced to choose between street vio-lence and early elections, broke his silence on the demonstra-tions a few days ago to call for "a cooling down."

of the dollar against the French franc since mid-March. Even the official statistics institute [NSEE] has east doubt on the feasibility of meeting the

He added that the sources of discontent were manifold and

political conflict is the frustration of an opposition which sees the electoral horizon as disappointingly far away. The

the smell of tear gas has lingered in the streets.

Nobody really believes that there will be a repeat of May 1968; hut nobody totally rules out the possibility that street demonstrations could one day force President Mitterrand to call early legislative elections are not scheduled until 1986, and the presidential election not till 1988. Circumstances now, it should be said, are very different from those of 1968. The revolt then was of a generation bored with prosperity and growth. By contrast, the economy has now ground to a halt, living standards are about to take their sharpest dip since the war and unemployment is likely to move upwards again—a combination that in other Western democracies has effectively dampened down ment is likely to move upwards again—a combination that in other Western democracies has effectively dampened down militancy.

In 1968 what posed the real threat to the Government was that thousands of strikers added their weight to that of the students. Today both the pro-Socialist CFDT union and the Communistled CGT are appreciately suggest that if they appear that if they agonisingly aware that if they take to the streets as well this could be the flash-point that brings down the same left-wing Government which they have fought so long to establish.

In the difficult months ahead, the Government's strongest card is the reinctance of the unions and their rank and file to risk strike action that could get out of control—and also their readi-ness to match the Right if the battle does shift to the streets.

If the demonstrations are a sign of a growing challenge to the Government's authority, they are as yet by no means the worst of its headaches. Almost nothing has gone right for the administration in the seven weeks since the devaluation of the franc and the courageous austerity nackage that followed. austerity package that followed. The goals then set of bringing inflation down to 8 per cent by the end of the year and halving the trade deficit to FFr. 45hn (£3.9hn) now look like pipedresers. They have been borned. dreams. They have been bowled off course by the unexpectedly sharp 8 per cent appreciation of the dollar against the French

original targets.

The franc is egain under pressure, victim of the market's judgment of the economy and its unease at the degree of dis-content reflected in the demonhas been enough to re-open within the Socialist Party the



Police clash with demonstrators in Paris last week.

whole question of France's continued membership in the EMS. It was an issue that had apparently been buried by the realignment of Europear currencies in March, but it has already resurfaced to haunt the Government.

Iliberal/conservative neighbours while fully aware that it has a great many more hurdles to cross as its deflationary measures begin to hite into household incomes and jobs. The measures were designed to weigh most heavily on the Government.

The Administration insists that it has put its economic strategy in place, that in time the defiation of demand will bring down prices and imports, and that it will hold to this course. This was the message drummed home by President Mitterrand when he visited the north a fortnight ago and it was repeated by M Pierre Mauroy, the Prime Minister, last week. The problem is that the Administration, having muffed its lines during three previous devaluation crises and having left e damaging impression of indecisiveness, now has a difficult credibility gap.

There is little doubt that over The Administration insists

There is little doubt that over time — "the difficult six months" that M Jacques Delora referred to in what President Mitterrand has already characterised a likely to be the most difficult as likely to be the characterised as likely to be the most difficult year of his presidency—the austerity package will slow down imports and inflation. The waiting is is that the decision on what agonising for the Government action to take could be removed from their hands by a Me. and its supporters. The Socialist and Communist

strations on the streets. This parties are already uneasy at has been enough to re-open applying deflationary recipes within the Socialist Party the which are applauded by their

the Government's future policies should be—have revived all the eld divisions within the all the eld divisions within the party. Worse still, the Government's policies have come under fire from such Mitterrand "loyalists" as M Christian Goux, the Socialist President of the Finance Commission in the Netional Assembly, who wants direct limits on imports to safeguard jobs; and M Jesu Poperen, the number two in the party, who has said the Left party, who has said the Left risks losing its popular support

For the unions the dilemmas are just as difficult. Without much doubt the CGT would under any other government, have by now brought out its rank and file to forestall further steel closures in Lorraine. But they are nailed to the cross of the Communist Party's memberfrom their hands by a dis-illusioned rank and file who suddenly vent their impotent frustration in violence.

The Government is mean-

to measures were designed to weigh most heavily on the middle and upper income brackets—in other words social groups which stretch across butchers and bakers, cafe owners and hotel-keepers, the self-employed and the small husinessmen, executives and government servants. In meeting this "establishment " head on, the Government knows it risks stirring up the corporatist feelings that were et the heart of the Poujadist agitation in the 1950s and that all these groups could follow each other on to the streets. The Government's hope is that it can prevent them linking up.

From the autumn it will start negotiations with the unions over salary claims. It is critical over salary claims, it is critical
to the Government's whole antiinflationary strategy that it
holds wage levels this year to
the 8 per cent norm (thus
resisting additional increases if
inflation should be above that level) and brings wage settle-ments next year down to around 5 per cent. The first test will be the 4m civil service workers.

In the autumn, also, the Gov-ernment faces the first Socialist Party Congress in two years. M. Jean-Pierre Chevenement, the dismissed Industry Minister,

seems likely to press his view for an alternative policy based on more industrial interven-tion, a "national independence" policy that implies higher levels of protection and pos-sibly a withdrawal from the

a far stronger position to enforce more moderate wage settlements and to ward off challenges at the Congress if it could demonstrate more effectively that its policies are work. tively that its policies are working. Inflation and the trade deficit should be coming down by then—but quita possibly not at a pace to ward off speculation against the franc and renewed talk of a devaluation. Hence the growing belief—fanned by remarks hy both M Delors and M Mauroy—that the Government will resort to further measures.

The radicals in the Socialist Party, some of whom have the ear of President Mitterrand, have convinced themselves that these will eventually take the form of direct restrictions on form of direct restrictions on imports through an import deposit scheme or use of the EEC safeguard mechanisms. The advantage of these is that they would accelerate the contraction of the deficit and please a majority in the party. On present trends the pres-sures for another devaluation are strong, because the strength of the dollar has badly undermined the austerity package. And there is no way that France in the short run can match West Germany's anti-

inflation performance. President Mitterrand cannot be expected to ge through again the nightmare of mounting speculation and falling reserves that prefaced the last two devaluations. He turned down pulling France out of the EMS last time partly because the foreign exchange reserves by then were so low that the Government could not have defended a free floating franc. Now the reserves have built

up again and it is open to him to make a pre-emptive strike against speculation on the franc by withdrawing from the system. But there are still powerful elements within the Government who helieve this would be a serious mistake and would fight it all the way.

Lombard

summit issues

By Samuel Brittan

THE PARISBASED Organisation for Economic Cooperation and Development is attempting to find a new approach to questions of world economic growth and inflation, which if adopted could lay the foundations for a more constructive Williamsburg summit than at present seems likely.

At the moment the climate of

present seems likely.

At the moment the climate of relations between some economic policymakers in different countries is, frankly, had-tempered. The argument between those who want to control the money supply, and those who want to set a target for real output (hoping thereby to promote employment) is still going on as if nothing had going on as if nothing had happened since the late 1980s. The OECD secretariat has

been working very hard to de-velop a different approach, which would enable both sides to take on hoard some of the lessons of the intervening period. The old-style Keynesians (not altogether unrepresented in the OECD itself) have sented in the OECD itself) have to take on board that so-called "reflation," geared to output targets, has in the past proved the royal road to an inflationary explosion; and that simply setting a moderate growth path will not avert this danger, as we will not know what "moderate" is until it is too

late.
The monetarists have to teke on board the fact that their policy proved much more re-strictive in both the U.S. and Britain than the monetary numbers suggested and stop taking an ostrich-like ettitude to last rear's unexpected falls in velocity.

The OECD's staff suggestion is that policymakers should set their aims in terms not of money itself, but money times velocity. This is identical with the money value of the national income or money GDP. An objective set out in these terms keeps in place the underlying monetarisi alm—the refusal to finance inflation. But it does leave scope for a faster growth of output if inflation falls suffi-

intellectual encestry. What is undershoot can be assessed. Is new is that it has been seriously it too much to hope that the put forward by the secretariat European representatives will of an international body; and a seize the opportunity presented

substance, for example, the insistence of the U.S. Treasury
Under Secretary, Mr Beryl
Sprinkel, that fiscal policy has
no significance for nominal
GDP. This can be skated over.
More difficult is the sheer incomprehension of many politicians and businessmen in the
face of an Rea which has not
already become a cliché.
In fact the idea would be
easier to popularise than either
old-style Keynesienism or technical monetarism, once leaders

nical monetarism, once leaders and opinion formers make the and opinion formers make the chort. The idea of a national "cash limit" or objective does make sense. So does the idea that the Government has a responsibility to keep total spending growing at a rate consistent with economic recovery; but that it should not step up this still further to accommodate faster inflation. The notion is not neutral between monetarism end Keyneslanism. It is much nearer to "monetar-

ism without mumbo jumbo."

Concentration on it would be a great deal better than last week's unfortunate meeting of the OECD's Economic Policy Committee, when the chairmen of the U.S. Council of Economic Advisers, Proi Martin Feldstein, was fiercely attocked for his agnostic views on the correct velue of the dollar by the OECD's senior adviser. Mr Stephen Marris. The latter was cheered on hy most continental delegates, while the Germans and British indicated their middle-of-the-road position by ao embarrassed silence.

A nominal GDP target has already been advocated both by Prof Feldstein and the OECD secretariat, and the one hope of defusing the exchange rate row is to concentrate on the appro-priate growth of the U.S. national income, when the conciently.

The suggestion will not be national income, when the connew to readers of these columns tribution of the state of the and it has e highly respectable dollar to any overshoot or dollar to any overshoot or undershoot can be assessed. Is reference to objectives in terms by the secretariat and make of of nominal (that is, money) this meeting a new beginning?

Letters to the Editor

Greater personal control and freedom of choice in pensions

Martin Paterson Associates Sir,-" Freedom in pensions" (Leader, May 4) justly exposes hope that all employers will be the principal weaknesses of encouraged to move from final most private pension schemes, namely in disregarding the full arrangements. Thirty or more effect of inflation on benefits years ago money purchase when the link with salary schemes were quite prevalent when the link with salary schemes were quite prevalent increases is broken on leaving and they were changed to memployment or on retirement, and elso in standards of disciousre of information. But in looking at alternative systems which give employees greater retirement income which bore e myloyees greater retirement income which bore e myloyees greater retirement income which bore e myloyees and retirement income which bore e my real improvement will have closure of information. But in looking at alternative systems which give employees greater personal control and freedom of choice in respect of their of choice in respect of their retirement saving, it is worth And they failed this test in spite of levels of inflation well below remembering that the principal object of all pension provision is to provide en adequate income on retirement and that the test of this adequacy is normally measured by the stan-dard of living reached at thet

The proposals put forward by the Centre for Policy Studies do not go so far as to recom-mend that all employees should he allowed to opt out of existing schemes in favour of personal tion rather than hy good de money purchase arrangements Martin Paterson. to which the employer con- 10 Buckingham Place, SW1.

tributes. The recommendations are restricted to early leavers.

Rut the report does express the Information Centre But the report does express the salary to money purchase reasonable relationship to the pay it was intended to replace.

5 per cent. It therefore seems somewhat ironic that the Conservative Government should now be contemplating, perhaps, accelerating a return to the point at which many pension schemes started, so that we all have an epportunity to re-experience the shortcomings of money purchase schemes, especially when they come about as e negative reaction rather than hy good design.

The same of the first of the second of the s

Sir.—The writer of the Leader of (May 4) claiming that representatives of the private pensions business have been slow to recognise the depth of feeling, seems to have been ignoring the contents of a real price tag attached to it.

The Occupational Pensions Board spent a considerable time investigating the problem and carefully considering the evidence submitted by a wide range of interested parties. It concluded that there were no easy answers.

contributions are sufficient to buy all the pension they have earned so far. The legislation on preservation already requires, in certain circumstances, that if they leave they 7, Old Park Lane, WI.

must be given a pension based on what their own contributions will buy if this is more than the pension based on their pay and completed service at the date of leaving. If you are to provide them with more than this where will the extra money

come from? Not every employer in the present difficult economic climate can afford to increase his overall expenditure. his overall expenditure on pen-

If, on the other hand, you tackle the problem without increasing overall expenditure increasing overall expenditure you can only do more for younger people by cutting back on the pensions of older people who are precisely those most worried about their pension. You talk of "reducing the subsidy to long service employees," but are you really advocating pears have been achieved although the resultant fruit is not particularly tasty. have at present?

At present younger em-ployees may be costing their afford to spend e great deal on employer nothing if their own pensions for both younger and pensions for both younger and older employees, is it entirely surprising if older employees rank higher in his priorities than younger ones? Lord Byers.

Apples and

From Mr J. Newman

There

Sir,-The directors of S. G. Warhurg and Thomas Tilling have placed advertisements (May 3) comparing Thomas Tilling to a large apple and BTR to a small pear with the slogan "there is no compari-

between epples and pears as they are both fruits of deciduous trees which are very similar in nature being edible and having stalks, skins, cores and pips. Indeed I am told that epple trees in pear orthards and pear trees in apple orchards are very effective ways

although the resultant fruit is not particularly tasty.

My wife advises me that the calorific value of both fruits is relatively similar and my taste buds tell me that a good William Pear is infinitely preferable to the rather nasty looking golden delicious (or is it perhaps an old cooker) that the Directors of S. G. Warburg have chosen to picture. Indeed in my copy of tha Financial in my copy of the Financial Times the apple is infected by a rather nasty rust which would certainly demand heavy chemi-cal treatment or destruction of

the apple itself.

The size of the fruits is also worth comment: are the areas covered by the pictures of the apple and the pear strictly or what? Or are we talking about the volume of the respective fruits? The only conclusion that one can come to is that the viaw of both companies by S. G. Warburg and Thomas Tilling is of fruits that should be eaten. Can we ask for the name of the third party predator? John A. Newman, 11, Garrick Street, WC2

Change of address

Schroder Unit Trust Managers Sir,—I refer to the letter from Mr J. Hartsborn (April 30). There is an ideal solution to his problem—he should exchange his large number of small shareholdings for units in one of our unit trusts. Then, rescend of receiving scores of reports etc, via his old address, he would simply receive two each year, albeit also sent probably to his old address!

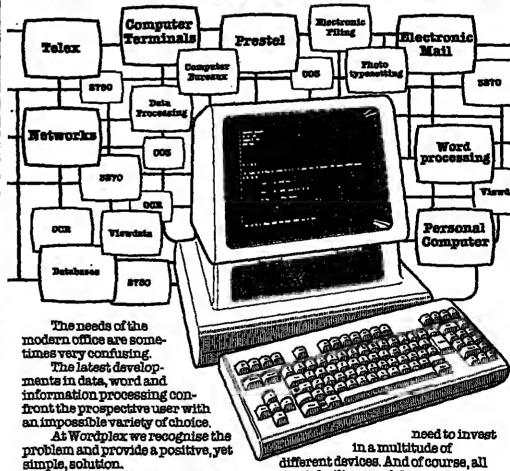
I. G. Sampson.

48 St Martinia I am 1997 instead of receiving scores of 48, St Martin's Lone, WC2.

From the Managing Director,

Morablex

Simplifies the electronic office



Into a single workstation we have embodied all the functions, facilities and services of the electronic office essential to today's business needs.

A workstation so well connected that there is simply no different devices. And of course, all this is built around the most

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Wordplex - the well connected workstation

Contact Roger Winder, Director of Marketing, Wordplex Ltd., Excel House, De Montfort Road, Reading, Berkubire RG1 SLP.

Cellular radio delay

From the Chairman, Mobile Radio Users' Association Slr.—The MRUA is concerned at the serious delay in cellular radio development, when one recalls that the first proponent of cellular radio in the UK had declared a willingness to provide such a network in 1979.

The Department of Industry's onsultative Committee on The Department of Inharty's Consultative Committee on Telecommunications (CCT) radio telephone working party—(RWP) reported as a matter of urgency in March 1982.

MRUA was a member and supported the unanimous view that a minimum of 24 months would ported the unanimous view that a minimum of 24 months would be required to develop and manufacture suitable equipment and to carry out the installation and to carry out the installation slow moving committees and and commissioning of an oper-information blackout?

maps showing even minimum data such as a predicted percentage of reliable grade of service or signal levels in micro volts/metre, with "in service" dates are available.

It is essential that a specification should be agreed and issued by the British Standards Destitution forthwith and the

new innovative service against P.O. Box 15, the same old background of London, SW1.

and commissioning of an operating system.

We have recently been informed that another British Telecom monopoly dominated committee had been formed—the joint radiophone technical interfaces group "JRTIG". The predictable result after 3 months, is that potential users and manufacturers have to write to a BT address in Ipswich sending £50 for a draft copy of

sending 250 for a draft copy or a specification for comment.

The proposed specification is however still incomplete as parts are marked TBA — "To he agreed". No a tio coverage in fact spent many years supporting several rival cellular action for comment.

Users want to see the rapid development of cellular radio if details matter then surely, for Chancel Street, even more so, must principles. Blackfriara, SE1.

maps showing even minimum present manufecturer suppliers. For the principles on which our producing similar equipment X-voting system is constructed for the home and export mar have had the effect of ensuring centage of reliable grade of service or signal levels in micro volts/metre, with "in service" dates are available.

It is essential that a specification should be agreed and issued by the British Standards Institution forthwith and the equipment approved by the British Approval Board Telecommunications (BABT). The BSI committees have yet to be consulted.

A further delay of another three months is anticipated by BT. Even then no date for the radio coverage details is in prospect. How can British industry and users invest in a new innovative service against response in properties.

In the formidable reach UK country has been placed in power hy between 35 per cent and 45 per cent of those who would be a significant benefit to British manufacturers and to British deep on join the formidable research and supplier at the right price.

The formidable research and would be a significant benefit to British manufacturers and to British manufacturers and to British manufacturers and to British could dees not join that long list of expensive popead by nearly two-thirds of the adult population.

In many constituencies the people have been represented by MPS elected by e sharp minority of those who actually confine general election will show us many more such examples.

In his report in connection

sending £50 for a draft copy of in fact spent many years sup-a specification for comment.

The proposed specification is systems.

In his report in connection

with the Scottish and Welsh Assemblies, Lord Kilbrandon's

real anomalies in our system of democracy would be

distr

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SPANISH PLAN FOR \$10BN NATURAL GAS LINK WITH EUROPE

U.S. supports African pipeline study

THE U.S. gave its support yesterday to studying the feasibility of building a \$10bn pipeline to transport natural gas from Nigeria and Algeria to Spain and other West European Countries. ropean countries.

The ambitious proposal was made by Spain at the ministerial meeting of the International Energy Agency (IEA) in Paris yesterday.

The IEA meeting appeared to be turning out yesterday into a diplo-matic success, with Mr Nigel Lawson, UK Energy Secretary, welcoming the consensus reached by Western energy-importing countries on natural gas imports, reached last

Referring to his visit to the Gulf earlier this week, he claimed rela-tions between the oil producers and oil importing countries bad made considerable progress. There is much greater identity of views than ever before and a better under standing of each other's position, he said. Mr Lawson forecast stability in oil prices for the rest of the year. He said some oil producers expect demand to grow in the final quarter of this year because of the U.S. recovery and traditional winter U.S. recovery and traditional winter then cross the Straits of Gibraltar vance about the pipeline proposal. ent relaxed energy supply situation seasonal factors. But he said be personally felt the stability in oil prices yesterday that the project appeared part pressed by Algeria to propose look at longer term developments

Although he did not see formal contacts between the IEA, representing the energy importing countries and Opec as a viable proposition, he did encourage greater bilateral relations between individual oil producers and individual oil importing nations. This proposal appears to have already won the approval of a number of IEA countries includ-

ing among other Japan and Canada. Mr Lawson also said that Opec was now showing a greater amount of discipline than ever before. Asked if he had heard during his Middle East tour that Iran planned to offer some Japanese companies a \$2 discount he said he understood the Japanese contracts were still

On the ambitious pipeline proposal, Sr Carlos Solchaga, the Spanish Foreign Minister, beld conversations at the weekend in Paris with Mr Donald Hodel, the U.S. Energy Secretary, and French energy offi-cials before formally tabling the

proposal at the meeting.

The pipeline would run from Nigeria to Morocco and Algeria and then cross the Straits of Gihraltar for West African gas.

transport gas than the cost of liquefaction and regasification.

The Spanish proposal is also likely to be included in the IEA's final communique. A U.S. official said the United States had found the proposal constructive to the energy issue adding 'The U.S. will support

The feasibility study of the pipeline is now expected to be taken up by the IEA. But the Spanish official emphasised that a project of this scale would inevitably be a matter

of multinational financing.

Spanish sources claim France would have preferred the project not to be put forward at the IEA, an organisation of which France is not Organisation for Economic Co-operation and Development (OECD), the IEA's larger sister agency.

Spain is also understood to have

contacted West Germany in advance about the pipeline proposal.

would be maintained for the rest of technically feasible as well as eco- the project at the IEA. Algeria is in the energy supply situation. "We nomically attractive in the longer clearly banking on the project to therefore welcome the American term, giving direct access to Europe stimulate its economy. At the same suggestion to examine the supply time Spain is currently renegotiat- security of OECD countries for all He said both Nigeria and Algeria ing its gas contract with Algeria sources of energy in order to identwere interested in the project bewhich King Juan Carlos is the to
ity possible weaknesses in energy
cause it was a less expensive way to
visit today. The U.S. could have supply, he said. The American suggestion is unused the Spanish proposal as a vehicle to stir up the debate at the IEA and revive its objections against the Siberian gas pipeline. But the U.S.

> to the energy issue at the IEA For the U.S. an eventual project of this scale would be a source of important oil services and technological exports and, as one western diplomat remarked, an opportunity to catch up for the exports the U.S. lost to the Europeans on the Siberi-

> has adopted a conciliatory approach

cepted that the IEA should drop a recommendation that no country rely on one single oil or gas produc a member, although it is part of the er for more than 30 per cent of its annual energy needs, received sup-port yesterday from Count Otto Lambsdorff, the West German Eco-

Count Lambsdorff said the pres-

derstood to have been made as a compromise for dropping the politically sensitive 30 per cent ceiling on energy supplies from one single

Count Lambsdorff said the IEA energy requirement and security study showed that supply security was not in danger at present. But be said the study points to the con-timing political risk, especially in the oil sector. "In the medium and long term, however, oil supply disruption may reach a critical stage," the West German Minister said.

Dr Ulf Lantzke, the IEA's Executive Director, said the IEA was now estimating that oil consumption would continue to fall slightly this year between one to two per cent or at a rate which should slow in com-

With a pick up in economic activ ity. I would expect a slight increase in oil consumption in the second half of 1983 compared with the

Standard

Italia

sell Amoco

By Rupert Cornwell in Rome

STANDARD OIL of Indiana, the

American oil group, is understood to have agreed to sell Amoco Italia.

its subsidiary in Italy, to two Saudi

The agreement is due, on presen

plans, to be ratified in Milan tomor

Although the value of the sale

has not yet been disclosed, it will

break important new ground for

Italy. It is the first time that Arab

interests have bought directly-into

the domestic oil industry.

The two buyers are First Arabian

Corporation and Arabian Sea Oil

They have acted through the inter

mediary of the Commonwealth

Bank of Detroit, controlled since 1977 by First Arabian Corporation.

Standard Indiana had been

threatening to close down its Italian

operations by next year if it could

ia's refinery at Cremona, some 60

miles south-east of Milan, and its

1,100 retail outlets throughout the

country will remain in operation

Amoco Italiana's name will change

not find a buyer.

Arabian controlled companies.

THE LEX COLUMN

Dinancial Times Setunden

A monopoly game without rules

The past week bas resoundingly confirmed what many people in the City of London have for long sus-pected. UK competition policy is a complete shambles. Industry and the financial community are at present obliged to endure a decision-making process which in neither overtly political nor vested with proper statutory authority. The result is the worst of both worlds.

The existing paraphernalia for determining whether mergers and acquisitions are in the public interest has generally coped well with straightforward competitive issues. The Monopolies and Mergers Commission is still a force to be reckoned with when it comes, for example, to determining what is acceptable concentration in the domestic roof tile market. Last week's report on the twin references in the textile maintenance industry was a model of its kind, soundly argued and well

But as soon as the Commission steps into the murky waters of nanonal economic policy, its conclusions and its arguments are apt to become confused. There are differences of opinion about the decisions taken in the cases of Enserch/Davy. the Royal Bank of Scotland or Lonrho/House of Fraser, but virtual unanimity that, even if the decisions were correct, the reasoning behind them was faulty.

Given the existing haziness, it is disturbing to see the Secretary of State for Trade then running in like a Wimbledon referee in a blue blazer and announcing to an already nervous umpire that the ball just given out on match point was in by

a yard. This, however, has been an unfortunately common occurence in recent takeovers. Besides overturning the Monopolies Commission judgment on Charter Consolidated/An lerson Strathclyde (a decision which had some justification be-caust of the split within the commission itself), the present Secretary of State, Lord Cockfield, has innulled three recommendations by the Office of Fair Trading (OFT). The most recent, and most spectacular, was last week's decision to ig-

Recommendation

To overturn a recommendation by the OFT may not have quite the force of a disagreement with the Monopolies Commission. But, while a recommendation itself may not

nore the OFT's advice and refer the

Sotheby's affair to the commission.

commission gives it a green light.

Companies - and their financial advisers - have become increas-ingly adept at arranging defensive ploys to thwart a bidder whose offer is on ice. Diversionary acquisitions, hurried disposals, public flotations of subsidiary companies are all weapons entering the armoury of the entrenched defender.

Very often, such ploys fail to have the required effect, as the eventual keover of British Sugar by S. & W. Berisford demonstrated. Some times, the management of the target company may use the limbo period to trade its own way out of reach of the bidder.

Either way, however, a referral decision is likely to be of great significance. The odds on Tilling's being taken over by BTR - at least on shortened considerably after last week's green light.

Uncertainty

Direct involvement by politicians not only creates disruptive uncertainty but undermines the authori ty of those agencies which have been established to consider monopoly questions. The commission, which in the past has sometimes found it difficult to attract people of very high calibre to what is often a thankless task, would find it impossible if its jurisdiction were serious-

So, in order to justify his actions, the Secretary of State must presumably have excellent grounds. It is possible that he may disagree with the OFT on the solid territory of competition. But there is no comlingworth Morris, again referred by policy, the Secretary himself against the

may argue that the verdicts of the which should be seriously discussed OFT or the Commission are incormany not be very logical, but is at sistent with past precedent. Yet least an argument For the Govern-there is no obvious precedent for ment to refer the Sotheby's bid on the Sotheby's affair and, in the oth- the vague ground of widespread er, much more important roling of public concern is plainly neither. the week, the BTR bid for Tilling was waved through despite a strong ndication in an earlier Monopolie Commission report on BTR that further large acquisitions would

ent with the more lenient attitude nerceived recently on conglomerate mergers. Similarly, the readiness to examine a bid for a British institution such as Sotheby's from a foreign company is consonant with the thumbs-down given to Enserch's proposed bid for Davy and to the rival suitors' offer for Royal Bank of

If, however, the Government does bave a formulated policy, there seems no reason to keep everyone outside the corridors of Westminster in the dark about it. Much the most satisfactory solution would be for a government entering office immediately to lay down guidelines on competition policy.

A government would, of course, find it easier to prescribe such guidelines if it were equipped with a more satisfactory piece of legislation to interpret than the Fair Trad-ing Act of 1973. It is not possible to lay down strict rules on what is and is not acceptable in an area asshady as mergers and acquisitions. Having said that, however, the present legislation is not only out of late, but so loosely framed that too broad a measure of discretion is

Legislation

granted to its executors.

likely to work in everyone's best interests. But, in order to operate effectively, the legislation must also be seen to be applied consistently on a daily basis. At present, the OFT and the Secretary of State can. suspend or sustain a bid with no explanation for their actions. Apart from introducing a welcome element of accountability, an addendum to each decision explaining why a particular issue was or was petitive issue at stake with Sothe- not thought to be worthy of considby's, nor was there in the case if Il- eration would help to elucidate the

An overhaul of the existing act is

For the Government to believe that the erection of a ring-fence Equally, the Secretary of State around New Bond Street is an idea

The Government might, of course, prefer completely to dismantle the existing machinery and take judgments on takeovers directly under its own wing, much as the French Government has. That is a Perhaps, then, the Government very unappetising idea, but it is does have a policy on takeovers. hard to think of any recipe less sathelp to determine the eventual out- The BIR/Tilling decision is consist- isfactory than the present goulash.

Concern over record car imports THE POLISH police detained at into UK

By Kenneth Gooding in London

RECORD IMPORTS of cars are being sucked into the UK as sales race towards new peaks. The im-pact on the balance of payments seems likely to cause the Govern-

in the first four months of this year, 364,252 imported cars were registered. The previous record was in 1980 when 355,311 were sold in the January-April period.

One of the main factors contributing to the current boom in car sales was the abolition last summer of bire-purchase controls. Although the industry, via the Society of Motor Manufacturers and Traders (SMMT) had pressed for such action, some observers at the time warned the Department of Industry that the British car plants might not be able to cope with the extra

However, the society, in a campaign vigorously led by its presi-dent, Mr George Turnbull, chairman of Talbot UK, wants the Government to spur demand even further by eliminating the 10 per cent special car tax.

Mr Turnbull argues that Britain needs a 2m-a-year new car market (the record so far is 1.71m) to provide the right environment to encourage further investment in the UK by the multinational manufac turers such as his own parent group, Peugeot-Citroen-Talbot

However, others in the industry, including the influential figure of Mr Sam Toy, chairman of Ford of Britain, continue to suggest that very little more production can be squeezed out of the UK's car plants and that any major surge in demand would be mainly satisfied by

Although imports represented a bigger percentage of the market last year, 57.99 against 56.73 per cent in the first four months of the year, the volume was lower at 319,414.

At a conservative £3,000 (£4,710) each, the extra 44,800 cars would have added £134m to Britain's automotive import bill. Britain's balance of payments in motor products was in the red for only the second time last year - by £973m. SMMT statistics at the weekend

showed new car sales continuing to point to a record year in 1983. Re-gistrations for the first four months at 642,118 were 18.8 per cent up on the 550,796 for the corresponding months of 1982. That compares with sales of 637,888 in 1979, when registrations went on to a record 1.71m

Walesa under police scrutiny as Solidarity members detained

BY CHRISTOPHER BOBINSKI IN WARSAW

least nine Solidarity supporters at the weekend. Mr Lech Walesa, the leader of the banned movement, was put under close police observation after a meeting in Warsaw on

The moves came against a background of official unease after a critical article published last week in the New Times, a Soviet weekly, which was taken here as a warning by Moscow to General Wojciech Jaruzelski's Government. The detentions came after Mr

Walesa had met members of other

banned unions, apparently to pre-pare a protest to Parliament calling for their reinstatement and an amnesty for political prisoners. In an emotional sermon in Krakow yesterday, the Polish Primate called on the authorities to heed the voice of the population in the inter-

ests of internal peace. New Times article, which could well Polityka newspaper until recently edited by Mr Mieczyslaw Rakowski, who is a deputy premier and a close associate of General Jaruzel-

Polityka is criticised for revisionsm by New Times. The article is seen here as a warning by Moscow that General Jaruzelski's cautious

guarded on

so be more favourable next month

Mr Michael Foot, the Labour

leader, strongly attacked Mrs Thatcher yesterday. Speaking at a trade union conference at Bourne-

mouth, he warned of "social explosions" If Mrs Thatcher won a sec-

ing on June 3.



General Wojciech Jaruzelski

Official sources are taking most reform policies, underpinned by reseriously the implications of the presion towards Solidarity activists which finds him no favour among be discussed at a Politburo meeting the population, go far beyond East tomorrow. The article attacks the European orthodoxy and should be

The New Times article was published just before the founding congress at the weekend of the Patriot-Movement for National Rebirth (Pron), which is also seen by Poland's hard-line neighbours as suspiciously reformist.

The Polithuro meeting tomorrow

was to have fixed the date for a Communist Party central committee meeting devoted to ideology, which was expected in mid-May. It has been seen as providing an ideal forum for hard-line attacks on the Some now speculate that the Polithuro will change the subject of

the meeting and postpone it until later in the month to avoid a fullscale clash with the hard-liners. The Pron congress meeting over

the weekend has for the first time officially broached the important is-sue of how national and local elections, due early next year, are to be Both the programme and the speakers at the congress spoke in

favour of limited changes in the election laws, providing a measure of choice among candidates for local and national assemblies. Even such cautious change meets with the deepest suspicion in

Prague or East Berlin, as does the quite prominent role played by Ro-man Catholics in the Pron movent which claims supporters. Speeches at the congress reveal that the movement is to a consider-

able extent composed of people ready to back General Jaruzelski's declaration, in a speech to the con-gress: We want above all to overcome our many difficulties through extensive democratic reforms."

to Tam Oil. The future of the refinery was a particularly delicate issue. Al-though it has a capacity of only about some 5m tonnes, equivalent to about 6 per cent of the total Italian market, its pipeline network is

within Italy's national electricity Amoco's decision to withdraw from Italy is a reflection of the difficult conditions under which oil refiners and distributors, both nationat and foreign, are operating, against a background of strict price

linked to four oil-fired refineries

Socialists gain in Spanish local elections

By David White in Madrid

population centres.

The Socialists held on to their ab-

solute majority in Madrid and Val-encia and gained other towns, in-cloding Seville and Saragossa. forced their leading position but failed to reach an absolute majority

oblige them to form a new coalition with the Communists. The Communist Party, which suf-fered a major setback in general alections last October, pulled off a surprise by scoring an absolute ma-jority in Cordoba, the only provincial capital where they have had un-

of councillors. This was expected to

the Communists in Badelona, a Only 43 per cent of trade union-ists intend to vote Labour at the The poils appeared to mark a po-

THE expected advance by Spain's ruling Socialist Party in yesterday's municipal elections was confirmed in initial results from the major

However, the early results showed them trailing in Rilbao be-hind the Basque Nationalist Party, which won control of the town ball in the last election four years ago. In Barcelona the Socialists rein-

til now a mayor. However, the Socialists ousted

next general election, with 33 per larisation between the Socialists cent supporting the Conservatives and the main rigth-wing opposition and 25 per cent the Liberal/SDP Al- coalition headed by Alianza Populiance according to a MORI poll far. The latter won in Burgos and conducted for last night's Channel Cunca, according to the initial re-

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World Weather

livery. Others cannot - although there is now enormous pressure on for a talk about money.

Labour faces struggle Thatcher still to build election fund date for poll BY JOHN LLOYD, LABOUR EDITOR Continued from Page 1

LABOUR PARTY and trade union leaders in Britain, buoyed by their successful weekend conference on This was taken by some observers as indicating a later date in general election campaign tactics, still face formidable financial and June, though many party officials favour a short campaign with pollorganisational problems in translating their optimism into an effective challenge to the Conservatives. Mrs Thatcher is under strong pressure from close advisers and

Although the unions have Tory MPs to make an early statepledged that they will find the mon-ey to build up Labour's campaign fund to £2.5m, £3.9m) there can be no certainty that it will be forth-The main party advice is that the election should be in June since last Thursday's UK local govern-ment elections indicated a comfortcoming in time. able Tory majority in the House of Commons, while the inflation and unemployment statistics should al-

Only £638,000 is already in - and much of that is earmarked for expenditure. A poster campaign will cost £250,000, aid to marginal seats £100,000, the leader's tour £50,000 and opinion polls £43,000.

• A further £900,000 to £1.2m has

been promised by union leaders but promises still have to be ratified by their executives. Some, like Mr David Basnett, chairman of Trade Unions for Labour Victory (TULV), and general secretary of the General Municipal and Boilermakers' Union, can be certain of de-

unions to do so. The remaining £700,000 or more is something of a problem. While the unions affiliated to the TULV could scrape it together, only the mineworkers - who are not affiliated - are wealthy enough to donate most of it without strain. Mr Michael Foot, the Labour leader, is ex-pected to meet Mr Arthor Scargill, the mineworkers' president, soon

The ganeral fund which the party needs for its own day-to-day running is still badly in debt, although economies have cut the overdraft back from £525,000 at the end of 1982 to \$203,000 now. However, unions are paying their affiliation fees much more slowly than usual.

ment spokesman and Party treasurer, told the unions at the weekend that there was an accumulated shortfall of £291,554 on affiliation fees. This may remain if unions are strained in funding the campaign. The party's analysis of last week's local election results in the UK confirms optimism that the gap between Labour and the Tories is closing. Strategists are concerned, bowever, about a possible collapse

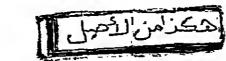
through the middle and win.

the Liberal/Social-Democratic Alliance vote. In some Midland and

Four independent television.

Mr Michael Foot Mr Eric Varley, Labour's employ-

London seats, Labour needs a respectable Alliance vote to balance a high Tory vote so that it can come





SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Monday May 9 1983



Brazil's creditor banks meet for more negotiations

stion that then arises is whether

that will not upset institutions that have swallowed their pride and

Elsewhere, Argentina has almost

April payments within a

completed payments of interest ar-rears due from March and should

week. Completion of its reschedul-

ing arrangements depends on bringing interest up to date, but al-

though the amount currently needed is less than \$300m. Argen-tine officials say that some juggling will be required to foot the bill.

They want to use disbursement of

the last \$300m tranche of the \$1.1bn bridging loan granted by commer cial banks earlier this year to make good interest to commercial banks.
This will allow completion of the

\$1.5bn term loan now being nego-tiated with the same bank creditors.

bank creditors will agree to such an

arrangement, which in any case depends on Argentina's getting

clean bill of health from the IMF once inspection of its books is com-

pleted at the end of this month.

ing made current Creditor banks are also insisting on a conditional programme with the IMF. Sr Carlos Caceres, Chile's Finance Minister, is to meet banks in London today to

discuss the country's \$3.4bn re-scheduling proposal.

The Eurocredit market remained

quiet last week, with Spain still un-

decided on terms for its planned

BY PETER MONTAGNON IN LONDON

ADJUSTMENTS to Brazil's multibillion dollar debt rescue plan seemed to be drawing inexorably closer at the weekend as leading closer at the weekenn as control creditor banks prepared for another round of talks today in New York.

The meeting of 18 panks, organised by Morgan Guaranty and Citibank, takes place against a background of continuing extreme liground of continuing extreme li-quidity in April and a fall in net foreign payments arrears over the past 10 days.

It will again address the most serious setback to the debt rescue package, namely Brazil's failure to persuade the international banking Community, to result of the lines to branches of Brazilian banks lines to branches of Brazilian banks than the lines to branches of Brazilian banks been made in this respect, although banks decided three weeks ago to make an all-out effort to raise the lines by \$1.5bn to have a minimum of \$7.5bn.

Although it is by no means cer-Although it is by no as will be tain that any needing serious reached at today's meeting, serious thought is now being given to al-ternative methods of raising that extra liquidity. Banks that still fall short on their interbank lines to Brazil may be invited to contribute short-term pre-export finance, or direct advances to the Brazilian central bank instead.

Little progress appears to have been made yet with Venezuela's rescheduling plans. Here again, banks are insisting on interest berect advances to the Brazilian central bank instead.

La relativa 🛬 of Son & tongs improving trade performance, coupled with the reduction of arrears, has increased sympathy for its plight in the banking community. The net arrears have fallen by some The net arrears have rained by \$400m to between \$500m and \$600m over the past week or so, largely as a result of disbursements on a loan cootracted last year by the Tubarao steel company.

But it is now recognised that the \$500m credit. Strong demand is reopposition of many banks - Swiss, ported for two Arab deals in the German and French as well as market. The loan for Algeria's Son-some Middle Eastern and U.S. regional banks - to increasing inter- from \$500m, and Oman's \$300m bank lines has an almost religious toan is already fully subscribed.

ge.

INTERNATIONAL BONDS

Question mark over ICI deal

BY MARY ANN SIEGHART IN LONDON

IT TOOK most of the Eurodollar bond market a day or two to work out what Tuesday's ICI deal actually meant. A week later people are still pondering whether it is good quality. Those banks might agree to an alternative approach, but the

> The \$100m, seven-year bond led y Goldman Sachs and Morgan Grenfell, carries a 9% per cent cou-pon at an official issue price of 123. In fact, the extra 23 covers the price of the warrants - five with each \$5000 bond, each of which can buy

> 117 ICI shares at 540p.
>
> The dollar bond can be converted to a Eurosterling bond with the same terms at any time in the next seven years at a fixed exchange rate of \$1.5775 to £1.

money received for the warrants into account and subtracting the \$2.25m to managers, the company raised \$100m-\$120.75m at 9% per has saved nearly a point on the dollar bond and even more - probably \$998.50 = \$1205.74. Compared with about 1% points - on the sterling this, the value on Friday of 117 ICI cooversion. The effect on the com-

have centred on the stripped bonds. Looking at the total cost of exercising the warrants, this does not come as much of a surprise.

From ICT's point of view this was around 98%. This means that, looks an excellent deal. Taking the even with the price fall, the implied cost of the warrants was \$207.5 for, therefore, is sacrificing about each (\$1190-\$982.5). Once the investor has paid this amount, exercising verting into a sterling bond.

the warrant will cost a further further this is good value is ther \$998.24 - the cost of 117 ICI more difficult to tell. There is no

an all-in cost of less than eight per shares at the exercise price of 540p, cent. Even without the warrants ICI converted into dollars at \$1.58 = £1. So the all-in cost is \$207.50 + shares was only \$831.87. The prem pany's gearing, says a spokesman, ium works out as just under 45 per will be "negligible." cent of the share price. This prem-So much for ICI - does the in-vestor get such a good deal? Most of current warrant issues, the normal the buying interest so far seems to premium level is between 30-35 per

The warrants may be expensive, but what about the stripped bonds? At a price of 100, these yielded 9.75 Over the week, the pre-market per cent – just under 100 basis price of the bond cum-warrants fell points less than the yield necessary price of the bond cum-warrants fell points less than the yield necessary from 123 to close on Friday at for a bond without the currency around 118. The ex-warrant price conversion option. By Friday the prices was around 98%, which gives a yield of 10.11 per cent. The investor, therefore, is sacrificing about

comparable seven year futures contract, so evaluation is more a mat-ter of assessing the probabilities of a strong enough pound and low enough sterling interest rates.

At the moment ICI would probably have to pay about 11% per cent on a straight sterling bond, so interest rates would have to fall quite a hit to make a 9% per cent sterling bond good value. Alternatively, or preferably additionally, the pound would have to strengthen to around \$1.70 for the investor to break even. The ICI deal was one of four equity-linked issues in the Eurodollar

sector this week. The proportion of convertibles and bonds with equity warrants is still high for the third The launch of Long Term Credit Bank's \$100m issue on Friday added to the still large proportion of bank issues. Also out on Friday were bonds from Electrolux, Escom

WORLD BANK

Cautious borrowing encounters criticism

Bank's executive board agreed to that need the money and are pres World's Capital Markets, bringing commercial banks. its total borrowing in its current financial year 10 \$10.8bn. But if some people had their way this should be \$20bn or \$30bn.

It is a strange irony that an insti-tution which lends much of its money to countries facing severe financial difficulties has an investment following in the world's financial community which is second to none. In the U.S. it is paying a mere 15 basis points more than the U.S. Treasury for its short-term money and there seems an insatiable appe-tite for its triple-A-rated paper.

LAST THURSDAY, the World crease its lending to the countries borrow an extra 51bn on the ently being given short shrut by the

One of the main reasons why the World Bank paper has such a keen following results from the Bank's conservative limancial management. Its upper limit for lending is the equivalent of its total capital and reserves

Some of the executive directors at the World Bank argue that that gearing ratio is too conservative and could be increased without damaging the agency's rating in the world financial markets.

While there is no legal obligation for the World Bank to observe a This has not passed unnoticed, gearing ratio of one to one, it has especially in the developing world. Swen an undertaking in its pres-and there is a growing feeling that pectus that this is the sort of ratio it the World Bank should exploit its observes and the bank's manage-

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April. 1983

U.S. BONDS

Rally stalls after unexpected rise in money supply

THE U.S. credit markets absorbed a record \$15hn in new Treasury deht and \$2.7hn in new corporate issues last week but ended on a slightly sour note after the Fedoral Reserve Board announced an unexpected \$1.4bn rise in M1.

Although the Fed funds rate stayed stubbornly high for most of the week other short-term rates edged down. The tono of trading earlier in the week reflected a belief that favour-oble money supply numbers might allow the Fed to cut the

U.B. INTEREST RATES (%)

discount rato from its current 8.5 per cent. Some Wall Street

economists suggested such a move could even come by the

Fed funds wkly aver 8.90 8.58 3-month T-bills 8.06 8.00 3-month COs 8.30 8.35 30-year Treas bond..... 10.47 10.54 AAA Utility 11.13 11.40 AA Industrial 10.75 11.00 Source: Salomen Bros. (estimates). In the week ended April 27 M1 ross by \$1.4bn to \$495,4bn.

end of the month-ahead of tha williamsburg summit.
This view was reflected in much stronger than expected demand for the Treasury's refunding package and gained momentum when the funds rate

dropped to 8.25 per cent on Friday morning.

The record three-part quarterly refunding package was auctioned at new cycles.

although it is now only \$5bn above its target range—a considerable improvement on the figures of a month ago. At the same time the expectation is that M2 and M3, the broador

will be announced on Friday grew little if at all in April, leaving M2 below target and M3 well within the Fed's target range and enabling the Fed to justify an easing justify an easing.

The rally was based on expectations of e continuing decline in the money supply but when the M1 figure was announced late on Friday the market stumbled. The long bond, having traded up to over 101 in midweek, lts highest level since last autumn, closed at 100½ to yield 10.47 per cent.

Although the Fed funds rate.

Meanwhile, Mr Thomas
Lawler of Chase Manhattan
Bank warned that the
optimisim of last week suggested that the markets are
vulnerablo to any emerging
negative news such as the
chance of a renewed surge in
tho money supply, further
evidence of a more than
moderato economic recovery,
or the speed with which the
corporate sector appears ready
to jump into 8 strong market. to jump into a strong market.

The final factor was shown last week by the flood of new corporate issues. On Thursday alone over \$1bn of issues were brought to the merket including \$550m of 30-year corporate bonds priced at extremely narrow spreads over the Treasury issues they compete with.

Tenneco launched \$200m of Tenneco launched \$200m of 30-year debentures priced to yield 11.227 per cent and Standard Oil of Obio launched \$150m of 30-year 101 per cent debentures priced at par. Dayton Hudson, Sears Roebuck, Federated Department Stores, and American Express Credit all launched 30-year issues in packages of \$100m.

Manufacturers Hanover an assistant manager at the Abecor Banking Institute in West Germany and a training manager with Barclays Bank International, has been appointed representative and a director of BARCLAYS TRADE-FINANCE in Maccour

Manufacturers Hanover Trust returned to the market with a \$100m issue of threelow yiolds. Demand was particularly strong for the shorter maturities.

The M1 announcement on Friday injected a distinct note of caution into the market, although it is now only \$5bn showed its target range—2 con-Shamrock Corporation launched a \$150m issue of 30-year notes and a \$100m issue

SA newspaper group hit by steep rise in costs

ARGUS Printing and Publishing
South Africa's largest newspaper group, suffered e 40 per cent decline in trading profit in the year ended Fehrusry, despite higher advertising and circulation revonues.

Trading income fell to R17.5m (516.2m) from R28.7m. A sharp drop in tax payments, however, held strributable earnings of R13.8m ageinst R14.8m a year earlier. An unchanged final dividend of 200 cents is declared, bringing the total for

ably satisfactory."

Argus publishes 14 newspapers including the Johannesburg Star, South Africa's burg StBr, South Africa's largest dally paper. It bas a sig-nificant stake in a number of successful local weeklies and

successful local weeklies and free sheets.

The company is actively diversifying into areas like TV production. Its bookseller chain, CNA, is in the process of being merged with Gallo, e record company controlled by Premier

Marshall Field chief steps down

MR GEORGE KELLY, chairman

Chairman at

Commercial

Union Corp.

Mr A. B. Marshall, chairman of Commercial Union Assurance has been appointed chairman of COMMERCIAL UNION CORP. the company's U.S. helding company, in place of Mr J. F. G. Emms, who continues as e director of CUC.

Mr Peter Gwinnett, formerly

MR GEORGE KELLY, chairman and chief executive of Marshall Fleid and Gompany, tho Chicago department store group, which is owned by Batus and that Mr Thomas after emerging as a "White Bagen would continue in his current position as President and Chief Operating Officer.

Tho announcement of Mr Kelly as ebout to Rattus in the group. The surprise announcement of Mr Kelly's resignation, effective Fleid in 1978 as president and became chairman and chief the company denied suggestions that Mr Kelly was ebout to Rattus is thought to be looking for a successor would not be named after after emerging as a "White Knight" in a takeover battle between Field ond Mr Carl Ichan, the Wall Street financior. Mr Kelly, aged 47, joined became chairman and chief executive in 1980 after a career which included two periods at Bloomingdale, the New York store group. Batus said that Mr Kolly's successor would not be named at present and that Mr Thomas for a successor outside the store group.

O Dr Peier Spaelti is to succeed

Dr Hans Braunschweiler on July 1 as managing director of WINTERTHUR Swiss insurance

company. Dr Braunschweiler will

the volume of securities and deposit increased to \$47bn from \$33bn. Net profit ad-vanced 96 per cent to \$1.4m.

(Australasia), based in Auckland, to service its Australian and New Zealand market. Mr Robbie appointed head comental technology general manager. Mr Robbie was Swiss engineering

group marketing manager for Alltrans Freight, a subsidiary of the TNT Group. Mr Richard M. Sawdey has been elected secretary of R. R. DONNELLEY AND SONS CO, a leading American commercial printer. Mr Sawdoy has been assistant eccretary since 1975. company. Dr Braunschweiler will remain chairman. Dr Paul Aermi retires as e general manager, while new general managers are Mr Gerhard Christen (sorvices department), Mr William R. Miller (U.S. division) and Dr Peter Portmann (Switzerland non-life business).

refining and marketing operation of SPG Energy, based in Albuquerque, New Mexico. Before joining Platesu in 1981, Porry was vice-president and e director of Vickera Potroleum Gorp.

Mitsubishi

Trust and

Banking's

£50m CD

By Mary Ann Sieghart

MITSUBISHI Trust

MITSUBISHI Trust and Banking Corporation has lannehed the first-ever fixed-rate certificate of deposit (CD) for a Japanese trust bank. Led by County Bank, the \$50m issue is made up of two \$25m tranches.

The five-year CD will pay 10\{\} per cent and is priced at par. \$25m will be issued initially, with another \$25m before the end of this year at the borrower'e option.

The issue is thought to involve an interest rate swap

whereby the bank exchanges its fixed rate liability for the floating rate liability of an

unnamed counterparty.

© Cedel, the Laxembourg-based Eurobond elearing house had its most active year in 1982 with transactions worth \$332bn cleared compared with \$155bn in 1981, according to Mr Edmond Israel, the chairman.

Porticipants in the system

Participants in the system rose to 1,169 from 1,092 and

Mr Stephen R. Hardis, executive vice president of the Eaton Corporation

posts with Sybron Gorp. and General Dynamics Corp.

Mr Arthur L. Dewling has been and Corporations of Mr Arthur L. Dewling has been named vice-president of advertising and public relations of Mr Work, has elected Mr Edward P. Fentalize and Mr Gorden R. Parker directors, in creasing the size of the board to 15. Mr Fortaine has been vice-president, finance, of Nawmont since 1979. Mr Parker joined Newmont in 1981, as vice-president, operations, after having served since 1975 as managing director of Newmont's affiliates.

O'okiep Gopper Company in Cape. Town, and Tsumeb Corp in South West Africa. Mr Lenis A. Cassara PANY has been elected controller. Any dent. Mr Timothy J. Schmitt. First been elected controller. Thomas L. Gleason, has been as assistant processing and public relations of elected comptroller of INLAND.

Gotaas Larsen sells part of LNG carrier

BY WILLIAM HALL IN NEW YORK

eginning in late 1986.

Gotass Larsen has sold tha 50 per cent interest in the Golar Spirit to P. T. Samudra Petr-indo Asia, a diversified Indoindo Asia, a diversified indonesian company with shipping operations. It has also initialled a final agreement with Pertamina, the Indonesian stateowned petroleum and gas company, on the terms of a 20-year charter carrying LNG between Indonesia and South Korea.

The charter, which is to be formally signed in conjunction with the signing of the LNG sales and purchase contract between Pertamina and Korea Electric Power Corporation, which is anticipated shortly,

up an exceptional reserve of last year.

GOTAAS LARSEN, the loss-making Bermuda-based chipping is considered adequate to cover group, has sold a half share in the Golar Spirit, a laid-up lique-fied natural gas (LNG) carrier, which has proved a heavy drain on the company's financial resources. It has also secured a 20-year charter for the vessel, beginning in late 1986. mongh significant cash outsides will continue to occur until the commencement of the charter, these agreements, when finally concluded, would remove a major uncertainty about the future of Gotass Larsen."

Even if the Golar Spirit remains laid up until late 1986. when the charter is expected to begin, the company says that the assured source of future revenue " will help stabilise the company's liquidity and clarify Its future prospects."

• Travellers Corporation, the eighth biggest U.S. life insur-ance company, increased operat-ing earnings in the first quarter of 1983 by 12 per cent to \$76m. Taking into account capital gains and losses on its invest-ment portfolio not income rose which is anticipated shorfly, will commence in 1ste 1986.

In anticipation of tha charter and salo of a half interest in \$1 per share, against 79 cents Golar Spirit, Gotass Larsen set in the comparable quarter of

INTERNATIONAL APPOINTMENTS board. Mr Haddis joined Eston in 1979 in his present position, Prior to that, he held executive

Mr Rene Luethy has been appointed head of the environ-mental technology division of the Swiss engineering concern VON ROLL Gerlaingen.

Mr Robert G. Perry has been appointed president of PLATEAU INC., the petroleum

issue of three-merican Brands m of four-year m doubled the O-year issue to ig a 13.5 per and Diamond Corporation Score issue of 30-life as 100m issue of 30-life as 100m issue es.

Paul Tayor

International, has been appointed mon-life business).

On July 1, Dr Hans-Peter Sign is to succeed Professor Botond Berde as bead of the pharmable as head of the pharmable as bead of the pharmable as head administration, as sales director. Mr Miquel was previously employed by Trailor SA.

France, as sales director. Ho will be based in Tiphook's Paris office. Tiphook has also formed Tiphook Gornainer Leasing monber of the UK company first-tim election to the Eaton

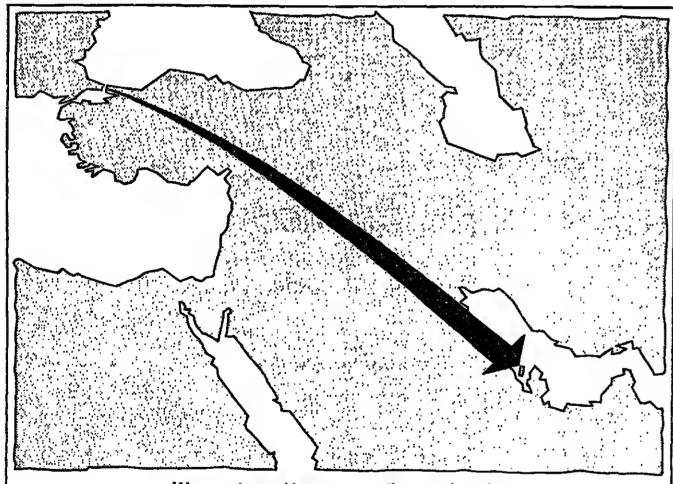
· NEWMONT MINING CORP.

Houston based KELLOGG RUST ING., a member of the Signal Advanced Tachnology Group of the Signal Gompanies, Inc. He becomes responsible for the coordination of the public relations and advertising programs of all members of the Kellogg Rust group of companies, and retains his position as vice-president of advertising and public relations for M. W. Kellogg, a subsidiary of Kellogg Rust.

S. NEWSTROADS AGAINAC CORP.

• Mr Charles F. Ruight, chairman and chief executive officer of Emerson Electric Company, has been elected to the board of THE STANDARD OIL COMPANY (OHIO). He replaces Mr Horace A. Shepard, who is retiring. Mr Knight joined the company n 1973 as wice-chairman and was elected to his present position in 1974.

PANY has appointed Mr Denald Desimini as executive vice-president—finance and operations, Harranains assistant to the president. Mr Desimini joined Evans as assistant to the treasurer in



We are pleased to announce the opening of a

in Manama,

To embrace the increasing trade and co-operation between Turkey and the Arab World, Yapi Kredi Bank is pleased to announce the commencement of its Offshore Banking Unit in Bahrain.

This is the first Offshore Banking Unit to be established by a Turkish Bank.

The only financial bridge between Turkey and the Arab World has now been built.



ve Kredi Bankasi A.S., Sheikh Mubarak Building, Suite 306, P.O.Box 1104, Manama, Bahrain, G.R. Nn.13308, Tel. 270089/270069. Telex: 9931 or 9935 YAPI BN

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EUROBOND TURNOVER (nominal value in \$m)

Euro Cedel clear

Last week 5,173.2 10,575.7 Previous week 4,563.1 10,125.2 Other bonds

Last week 1,431.0 Previous week 1,428.0

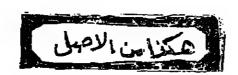
* No information availableprevious day's price.

† Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week = Change over price a week

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. C.dte=Date snown is imminimate. Cuts—Park heart coupon becomes effective. Spread=Margin above six-month offered rate († three-month; § above mean rate) for U.S. dollars. C.cpn = The current coupon. C.yld = The current yield.

CONVERTIBLE BONDS: Denominated in dollars unless
otherwise indicated. Chg.day =
Change on day. Cnv.date=First
date for conversion into shares.
Cnv.price=Nominal amount of
bond per share expressed in
currency of share at conversion
rate fixed at issue. Prem=Percentage premium of the current
effective price of acquiring
shares via the bond over the
most recent price of the shares.
The list shows the 200 latest bank NV: Credit Lyonnais; Commercial de France; Credit Lyonnais; Commercial de France; Credit Lyonnais; Commercial de France; Credit Lyonnais; Commercial de Generale du Larembourg SA; Banque Internationale Larembourg; Rredit bank Luxembourg; Rredit bank Luxembourg; Algemene Bank Nederland NV; Pierson, Heldring and Pierson; Credit Sulsse/Swiss Credit Bank; Union Bank of Switzerland; Akroyd and Smithers; Bank of Tokyo International; Chase Manhattan; Citicorp International Bank; Credit Commercial do France (Securities) London; Daiwa Enrope NV; Deltac Securities (UK); EBC; First Chicago; Goldman Sachs International Corporation; Hamhros Bank; IBJ International; Merrill Lynch; Morgan Stanley International; Nomura International; Corion Royal Bank; Robert Fleming and Co.; Scandinavian Bank; Societe Generale Strauss Turnbull; Sumitono Finance International; S. Warburg and Co.: Wood Gundy.



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comment

BOARD MEETINGS

for coming to the USM is to enable the funding of acquis-itions by paper. But there is

2 very nice retirement nest egg for the founder and his wife. Mellerware had rhugged along

quite happily on bollow-war

USM placing puts £3.85m tag on Mellerware Intl.

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Committee Table ProbAttex:

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Originally solely involved in

FT Share Information Service

The following securities have een sdded to the Share Information Service:

THE UK's largest independent manufacture of holloware and small domestic electrical appliances Mellerware International is coming to the Uolisted Securities Market by way of 9 placing of 1,512,500 shares at 70p.

At that price Mellerware will be capitalised at £3.85m. Of the shares being placed, about in are being sold by three members of the Meller family, which controls the company.

The business of the group was established in 1933 by Mr John R. Meller, the president of Meller and it was incorporated as a public limited company in 1952.

Last year the company made pre-tax profits of £541,000 on turnover of just under £5m. There is no profits forecast, but Mr John P. Meller, chairman, said: "We have a full order book and the next 12 months look very good for us."

Originally solely involved in holloware manufacture the group entered the demestic electrical appliance market in 1879, and today nearly 60 per cent of its husiness is in that field.

Major customers include Argos. Boots, Comet and Currys. Recently a major contract has been signed with Moulinex which should ultimately generate an extra £2m of turnover.

Mr John P. Meller said: "We are going to concentrate much more on marketing. We have a new secret product, which is a totally new kind of domestic electrical appliance market in 1879, and today nearly 60 per cent of its husiness is in that field.

Major customers include Argos. Boots, Comet and Currys. Recently a major contract has been signed with Moulinex which should ultimately generate an extra £2m of turnover.

Mr John P. Meller said: "We are going to concentrate much more on marketing. We have a new secret product, which is a totally new kind of domestic electrical appliance."

At the placing of £514,000 on indicated gross yield and on an indicated gross yield and on an indicated gross yield of 5.14 per cent. Net asset which should be a totally new kind of domestic totally new kin

Minet 'not consulted on stake'

FOLLOWING St Paul Companies
Inc., the U.S. property and
casualty insurance group,
increasing its stake in Minet
Holdings, the British insurance
broker, to more than 25 per cent
—which Lloyd's insurance market felt coold lead to conflicts
of interest—Minet has announced
that it was not consulted about
the St. Paul's share purchases.
Moreover, Minet says it did not
spproach St. Paul to become s
shareholder and certainly did not
encourage it to increase its Melierware International hints strongly that the main reason no doubt that it is also providing quite happily on bollow-ware manufacture for many years, but moves, first into the domestic electrical sppliance market, and then into distribution have turned Mellerware into quite a fast growing company. In addition, the recent growth has been accompanied by an improvement in margins. However, s profit forecast really would have been more welcome than talk about secret new product ranges. Or perhaps not in a speculative market a bird in the bush always appears more desirable than one in the hand.

present shareholding to 25.98
per cent.

Mr Ray Pettitt, Minet chairman and chief executive, said that Sir Peter Green, Lloyd's chairman, had stated that in view of St. Paul assurances—that it intends to remain a minority shareholder by not increasing its stake further and that it recognises that Minet should demonstrably maintain its complete independence—the new St. Paul shareholding will not nrejudice Minet's status as a Lloyd's broker. Lloyd's broker.

Tilling defends profit forecast

BTR was accused at the week-end by the board of its bid target Thomas Tilling of making an "ill-informed" attempt to dis-credit Tilling's profit forecast. Tilling says that its forecast of Tilling says that its forecast or a jump in pre-tax profits from £43.7m to around £95m this year was: "carefully prepared by the company in conjunction with its advisers."

On Friday BTR advised share-bolders to treat the profit forecast with "considerable caution."

International Income EQUITIES offered at 587p

cent or more at current exchange rates.

Brokers to the issue of Cazenove and Co and dealings are expected to start on May 16.

The placing of the remaining Im shares is with UK institutions some of whom are among the British investors believed to hold about half the company's equity already.

The shares of the com-pany, which was founded in 1977 by Cerard J. Dusseldorp, founder and chairman of Len Lease Corporation of Australia, are traded over the counter in the U.S.

The spplication list will open intends to have a broad investon Wednesday for the UK offer for sale by International Income Property. This U.S. commercial property investment coocern, is seeking to raise \$16.9m, after its investments, in contrast to expenses, through a placing and offer involving 2m shares, investors are going to buy on representing around 22.2 per cent of the colarged caoital.

The offer is of 1m 1 cent with this company as he has representing around 22.2 per cent of the enlarged caoital.

The offer is of Im 1 cent common shares at 587p each. This is equivalent to a 12 per cent discount to revalued net assets prospective. This issue is accompanied by a forecast of a 1983 divideod of not less than the 80 cents paid for 1982, giving a prospective yield of 8.6 per cent or more at current exchange rates.

Brokers to the issue 6t carrowse and the issue 6t carrowse in the issue 6t

Clyde awaits Saxon support

Clyde Petroleum is awaiting support from the board of Saxon Oil for a proposed revised offer for Saxon. Saxon had withdrawn agreement to earlier merger terms following promising analysis of drilling on Block 16/80.

The proposed new terms would be for Clyde to offer five of its ordinary and six deferred shares for every four shares in Saxon. The deferred shares would continue to a similar number of ordinary when commercial production began on the block. Of the special tax advantages, though exchange rates are an unknown factor. Unlike most cristiog media for British investors to become involved in U.S. property, the company

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FIXED INTEREST STOCKS

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PENDING DIVIDENDS

Daies when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's 200 ouncements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Annuncement last year."

ouncement	125	t year."		
Dat		Announce- ment lest year	Dete	Announce- reent leat year
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elthersMay Irlah	6	Interirs 4.0	ICLJune 7	Interize nil Final 11.0
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nkingMay	23	Interize 14c	*Land	Finel 5.95
June	21	Finel 3.6	SocuritiesMay 19 London end	Finel 5.33
RubberMay	25	Interim 1	NorthernMay 19	Finel 1.35
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May	25	Inserim 2.00	Lond, and O'sess	
re June	3	Flesi 4.3	FreightersJune 15	Final nii Interize 1
/May	16	Interire 3.0	MorleyJune 2 Motel BoxJune 13	Final 6.51
May	26	Finel 5.625	Mountview	•
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This advertisement is issued to compliance with the requirements of the Council of The Stock Exchange.

CHEMICAL METHODS ASSOCIATES INC. (Incorporated in the State of California in the United States of America)

SHARE CAPITAL Common Shares of No Par Value 12,695,925 30,000,000

Offer for Sale by AITKEN HUME LIMITED of 3,666,000 Common Shares of No Par Value

Application has been made to the Council of The Stock Exchange for the grant of permission to deal to the Unitied Securities Market in all of the Common Shares of No Par Value of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars of the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during usual business hours up to and including 23rd May,

Aitken Hume Limited 1 Worship Street, London, EC2A 2HQ

9th May, 1983

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Laing and Cruickshank Inc. McAnally Montgomery & Co. Monigomery & Co. Piercy House, 7 Copthul Avenue, London, ECZR 7BE

Interime: Akroyd and Breithers, Craraphorn, Crosvenor, Murray Clydeadels, Investment Trust, Thomas Investmen and Securities, Traisigar House, Finals: Bishopagete Trust, British Home Stores, British Investment Trust, Fortoum end Mason, London and Liverpool Trust, Outwich Investment Trust,) RUGBY CEMENT=

Significant increase in profits



Lord Boyd-Carpenter

- Pre-tax profits 27% up
- Good second half in U.K.
- **Greatly improved results from Australia**

The following are extracts from the speech to shareholders by The Rt. Hon. Lord Boyd-Carpenter, DL, Chairman.

The significant increase in our profits before taxation was due to two main elements; firstly, the good results from Cockburn Cement Limited, excellent in the first half of the year and although not completely sustained in the second half because of the serious downtum in the Australian economy, still well ahead of 1981; secondly, good second half results from the U.K. cement group which benefited from the favourable weather conditions during the autumn, the conversion of the second kiln at Southam, and fixed

For 1983 the outlook is mixed. There are signs of recovery in. housebuilding and the Government has committed itself to a policy of stimulating the construction industry. The provisions in the 1983 Budget of measures to thie end should be of some help. These factors will help to increase the domestic market for cement and, given the profitable character of marginal production; should prove helpful. But on the other side there are probleme with Rom River Co. Ltd. and the uncertainty produced by imports of cement from Europe although these are not on a large scale nor do they appear to be attracting much support.

THE U.K. SITUATION

It is gratifying to be able to report a modest improvement in deliveries following the marked decline in construction activity, and therefore in the demand for cement, in the two previous years. After the severe weather eerly in the year there was for the next few months an encouraging improvement in activity. But this improvement was not fully maintained throughout the year and the construction industry showed no real signs of recovery. However, helped by favourable weather conditions throughout the autumn, we were able to record an increase in deliveries of over 4% for the full year. While apart from housebuilding there are few indicatione of a significant increase in the level of work, lower interest rates should be a stimulant. Our efforts to achieve economies in production and distribution are continuing effectively.

In the face of the necessity to increase efficiency and reduce costs we have been following a programme of reducing overtime working and changing: working patterns. This has meant in many cases that our employees have faced a reduction in earnings levels and changes in long-established working hours and patterns. Our employees have recognised the need for such moves and they have co-operated well.

The continued recession in the construction industry, and so in the demand for cement, made it necessary for some of our least energyefficient and under-utilised productive capacity at our Rugby Works to be taken out of use.

However, the conversion of the second kiln at Southam Works to the semi-wet process has justified our confidence in its new engineering approach, in terms both of output level and of fuel economy. A new coal handling scheme is nearing completion at Barrington Works. We have now decided to arect on surplus land at Lewes approximately 95,000 sq. ft. in total of industrial/warehouse buildings to be let to third parties. Demand for property of thia nature in this area is considered to be good.

The outcome for Rom River proved worse than was forecast, with production problems on tha plastics side of the business compounding the problems caused by the chaotic steel market. Although some improvement Is expected in 1983, it will be a very difficult year for them.

Our Auetralian subeldlary, Cockburn Cement, ahowed a greatly improved result for the year, helped by a complete absence of Industrial disputes, with pre-tax profit some 160% better than the level of 1981. The present recession affecting Australie began to ba felt in Western Australie In the second half of 1982 with a decline in cement sales which is continuing into 1983. It is hoped that this situation will be in part offset by substantially improved ehipments to Darwin following renegotiation of the contract with Northern Cement Pty. Limited.

Since the year began Labour Governments have taken over in both Cariberra end Perth. It is not yet cleer whet general effect the Governments' policiee will have on the depressed Australien economy.

The Company mede a further investment in the U.S. cement industry with the purchase of a one-third Interest in Signal Cement Company, which merkets in the States of Tennessee, Georgia and North-East Alabama. Hercules Cement continued to make progress during the veer with higher sales tonnages although prices throughout the North-East region remeined at depressed levels. There eppeer to be indications of an improvement in the American economy during 1983 which should be reflected in improved sales and profit margins.

Once again I can most gratefully acknowledge the fine work put in by our employees at all levels during the year. There is throughout the Company an awareness that we are all in it together, end that unlike nationalised industries or other bodies which can rely on outside support, we have no kindly owner to bail us out if we get into difficulties. The fact that over 90% of us are ahereholders of course helps, but what is far more important is that, as I said in my 1980 speech, we consist of people with whom it is good to be out in rough weather.

Royd-Cotter

SALIENT FIGURES	1982 £000	1981 £000
Tumover United Kingdom Overseas	135,521 30,186 165,707	120,018 <u>24,553</u> 144,571
Trading Profit United Kingdom Overseas	16,639 6,201	14,872 4,088
Net Interest and Investment Income	22,840 713	18,960 (359)
Profit before Taxation Taxation	23,553 7,855	18,601 3,990
Profit after Taxation	15,698	14,811
Earnings per Share Total Dividend per Share	12.9p 5.5p	12.1p 5.0p
	Tumover United Kingdom Overseas Trading Profit United Kingdom Overseas Net Interest and Investment Income Profit before Taxation Taxation Profit after Taxation Eamings per Share	Tumover United Kingdom Overseas

The salient figures ere an abridged version of the Company's accounts which received an unqualified auditors' report and will be filed with the Registrar of Companies. Copies of the Report and Accounts containing the full speech by the Chairman can be obteined from the Secretary, The Rugby Portland Cement P.L.C., Crown House, Rugby.

Continued on Page 21

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NEW YORK STOCK EXCHANGE CLOSING PRICES

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ASA Ltd., Brook House, Turnington Place, Lundon WCIE 7HN.

Recent upheavals prompt rise of the small broker

BY CHARLES BATCHELOR

RECENT UPHEAVALS in the insurance industry have spun off a number of insurance broking firms staffed by refugees from the larger groups. The internationalisation of insurance broking, with foreign mainly U.S. — companies scouring large or controlling stakes in British brokers, is continuing to provide a stimu-lus to directors and other employees to break away and set up smaller, more personal organisations.

Firms set up over the past two or three years have been growing fast while continuing realignments among the larger groups provide a constant supply of newcomers.

The firms' partners and directors have usually spent years in the market with their

previous companies.

The new entrants are frethey can often put more thought into devising an indi-broking problem than their

It was the takeover in February 1982 of Seascope, a medium-sized Lloyd's broker, by Henry Ansbacher, the merchant bank, which prompted Mr David Low and

Tyser Low has been in business for eight months, concentrating on the marine and energy contracting insurance fields. It is not yet an approved Lioyd's broker—two sets of accounts are now remined accounts are now required—
so it places business with
Lloyd's through the longestablished Tyser and Co.
Tyser Low began with a staff
of 10 and has since grown to

Two other recent entrants to the market are Patis and Co., based in Twickenham, and based in Twickenham, and Carsons Associates of Exeter. Carsons, which serves the West Country, and Patis, which places business with Lloyd's and looks after the London end, were set up last Ortober by Mr Steve Collins, a former director of Nelson Hurst and Marsh, and Mr Derek Carr and Mr Mike Cooknam, both from Stewart Patis/Carsons acts as

brokers' broker—only hand-ling clients' business directly when no other broker could easily do the same job—in the professional indemnity, engineering and liability and fire and business interruption fields.

was set up in July 1980 and establish their own operation. expects to place \$100m (£63m)

Motions reisting to the Housin Benefits (Transitional) Amendment Regulations. Lords: Oebste on the Government' record on induminal production Crimisal Trespess on Residential Premises Bill. Distance questions on the ineligibility of married women to invalid care allowships and household duties test for mon-contribution Invalidity pensions for housewived, Select Coromittees: Home Affairs-Subject: Oangerous Origs. Witness Customs and Excise (Room 8, 10,3 sm). Industry and Trade—Subject Follow up medicing with Rolls-Royclad. Witnesses: Sir Whiliam Ounce and representatives from Rolls-Roycl (Room 16, 10.45 sm). Public Accounts—Subject: Depart

Parliamentary diary

progremme to combat husger in un world. Lords: Energy Bill, Third Reading blisselleneous Financial Provision!

worth of premiums into the London and international markets this year.

It started out processing its Lloyd's business through Hogg Robinson but became an approved Lloyd's broker in its

approved Lloyd's broker in its own right in January 1983. Hogg Robinson retains a 25 per cent stake in the equity while the balance is held by JFS's

1980 by Mr Peter Stoddart and Mr Clive Bowring, who, like the founders of JFS, had left C.T.

Bowring. Starting with a staff of two the company now

numbers 38.
Robert Fleming has gone in for areas such as medical malpractice, professional indemnity, political risks and marine

Bloomsbury Crest Hotel Earls Court

Wembley Conference Centre Press Centre, EC4

EXHIBITIONS

Olympia Kensington Exhibition

NEC, Birmingham Royal Hospital

nine directors.

The company came into being when six directors left C.T. Bowring and Co after its acquisition by Marsh and McLennan, the U.S. bruker. They began independent life TOMORROW: Commons: Debets with a major advantage—\$40m of business from J.H. Blades and Co, a major U.S. supplier of and Co, a major U.S. supplier of energy-related business to the London market.

"Maintaining that business was in itself a challenge," said Mr Reith Cook, a JFS director. Robert Fleming Insurance Brokers was started in October 1999 by Mr Deter Stoddart and

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mately on last years investible.

policy. Witnesses: Pasnasour Tmespert: Executives and London Transport: Indopendent sector of the Bus and Coach Council (Room 18, 4.15 om). Employment—Subject: Jeb Splitting, Witness: Rt. Nen Michael Allson, MP. Minister of Brats for Employment (Rooro S. 4.30 om).

Joint Committees on Consolidation and Bills—Car tas Bill and the Value Added Tax Bill (Room 4, 4.30 om). Privata Bill Committee—British Rail Bill (Room 6, 10.30 am).

THURSDAY: Commens: Imp

No new MoT testers for year

MRS LYNDA CHALKER, Parliamentary Under-Secretary for Transport, has decided for the time being not to grant new authorisation for MoT

This has been done to enable the Transport Department to give full consideration to the large number of outstanding applications, and to maintain applications, and to maintain satisfactory monitoring of stan-dards. The halt to new authorisations took effect yesterday and will last for one

than 16,000 MoT stations in Britain. They are more than sufficient to provide a convenient service to the motorist in most areas. The Department will continue to deal with applications for new authorisations, where an increase in the number of test stations would provide better coverage in a remote area. Applications will also be dealt with, where a change of owner-ship of a garage is involved.

nainly on last year's timetable.

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DIVIDEND & INTEREST PAYMENTS—
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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date		Title
May 10-12	-	Riba Computer Conference and Exhibition (01-637
May 15-18	*******	London Furniture Show (01-385 1200)
May 15-19		Interior Design International (01-540 1101)
May 16-17		Direct Marketing Fair and Conference (0727 25209)
May 17-20		
May 24-27		Chelsea Flower Show (01-834 4333)
May 24-26		International Conference and Exhibition on
		Computers and Communications in Investment Banking and Insurance (Northwood Hills (09274) 28211)
May 24-27	^*******	International Word and Information Processing Exhibition and Conference (01-405 6233)
June 1		Advertising Business Systems Show (01-637 7438)
June -3-11		Fine Art and Antiques Fair (01-385 1200)
June 6-10		Chemical and Processing Engineering Show— EUROCHEM (01-747 \$131)
June 12-16	*******	Shopex International (01-540 1101)
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Current	2nd Exhibition of Systems, Components and Materials for the Industrialised Building Sector —SICOMAT '83 (01486 1951) (until May 10)
Current	Maoila Apparel Market Week (01-248 0742) (until May 10)
May 17-19	Europe Software Exhibition (01-488 1951)
May 17-20	Technology/Inpex Exposition (Pittsburgh (412)
May 18-June 1	Algiers International Trade Fair (01-221 7800)
Мау 24-27	International Trade Fair for Industrial Cleaning and Maintenance (030 5411411)
May 27-June 5	Paris Air Show (720.61.09)
Jone 8-10	International Telecommunications Congress and Trade Fair—IFCOM (01-930 7251)
June 9-12	International Saw Mill Machinery and Forestry Exhibition—ELMIA (9732 850 457)
Jone 21	Construction and Maintenance of Pipelines Exhibi- tion and Conference—EUROPIPE (0727 63213)
June 26-29	National Fancy Food and Confection Show (0483 38085)
June 27-July 1	Manufacturing and Plant Maintenance Exhibition —PEMEX (01-486 1951)

Milan Philippines Utrecht

Amsterdam

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Washington

BUSINESS AND MANAGEMENT CONFERENCES

DOCTIVE	NO WITH DEPTH OF THE OF	MIL EMPERIORS
May 9-11	10th Zurich international corporate finance conference (01-637 4383)	Zurich
May 10-12	RRG: International insurance conference (01-236	Jersey
May 11 May 16	2175) IRS: Employment law update 1983 (01-328 4751) CBI/SMMT: The British motor industry—its potential to generate industrial recovery (01-235)	Carton Tower, London
	7000)	Grosvenor House
May 17	London Chamber of Commerce and Industry: What the busy manager should know about pensions (01-248-4444)	London Chamber, 69 Cannon Street, EC4
May 17-20	Lloyd's of London Press: Ocean carriers' rights and	
	liabilities (01-247 9461)	Royal Horseguards Hotel
May 17-20	ment (01-697 1221)	Hamburg
May 18-20	Detaquest: 1983 European semiconductor	
May 18	conference (01-409 1427) Euroff: European Community finance for commerce	Monte Carlo
May 10	and industry (Newbury (0635) 31900)	Plymouth Guildhall
May 18-20	Insig: 2nd international seminar—auditing in banking (Paris (I) 763.07.24)	Madrid
May 19	CMS: New business development—what succeeds	
ne - ne	in practice? (01-637 2281)	Barbican
May 24	economic recovery (01-930 2283)	St. James's Square, SW1
May 24	Industrial Society: Quality circles—keeping the enthusiasm going (01-839 4300)	Maritan Warra Tanana Surt
Мау 24-25	British Franchise Association: Expansion through	Cariton House Terrace, SW1
	franchising (Combrook (964) 4909)	Holiday Inn, Swiss Cottage
May 24-26	Conference (01-222 7722)	Café Royal, W1
Мау 26-27	Afinnovae: Venture Capital in the European/French	T-4-1-ables
June 1	context (Paris (1) 622 2445)	Fontainebleu
Jum 1	puter training (Easthourne (0323) 21400)	Easthourne
June 1-2	FT Conference: Vehicle components (01-621 1355) Management Centre Europe: International nego-	Geneva .
1006 p-10	tiations (219.03.90)	Brussels
June 9-10	Frost and Sullivan: Systems network architecture (01-486 0334)	Cumberland Hotel, London
June 16	IPS: The world truck (0780 56777)	Tara Hotel, WS
June 16	Dun and Bradstreet: Effective collection techniques (01-247 4377)	Holiday Ion, Birmingham

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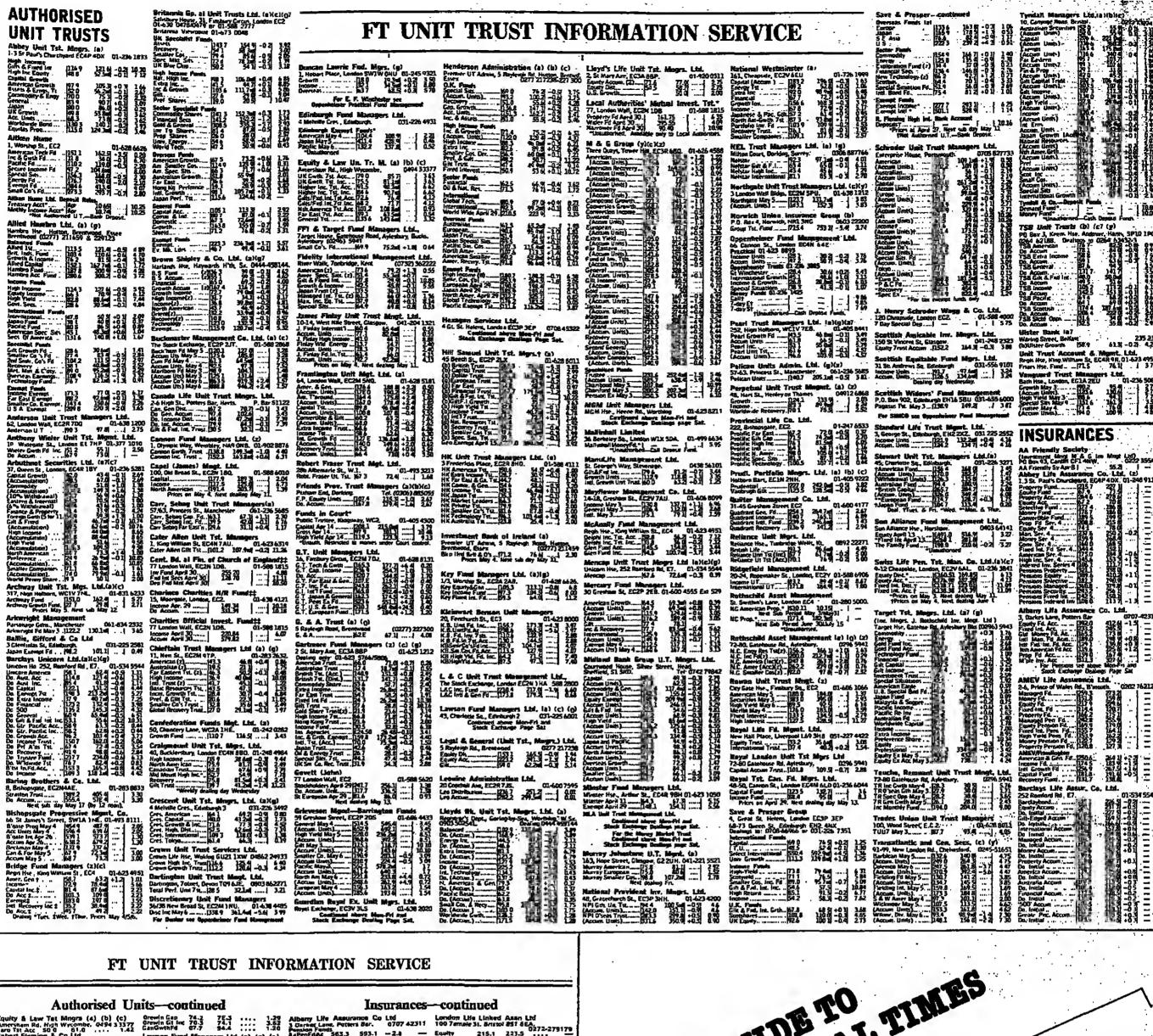
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14P 8 way, NY 1001S, USA, 212-440-1000 Gueras Hay Don Rd, 81 Holler, 0534-71460	Tyndail-Guardien Management Ltd	Prime Rest 110.2 116-1 Pension Funds UK Epulty 99.1 104.4 - 0.4	Swiss Franc 3.0 Swiss Franc 3.0 Peutsche Mark 2.2 Yen 1.9
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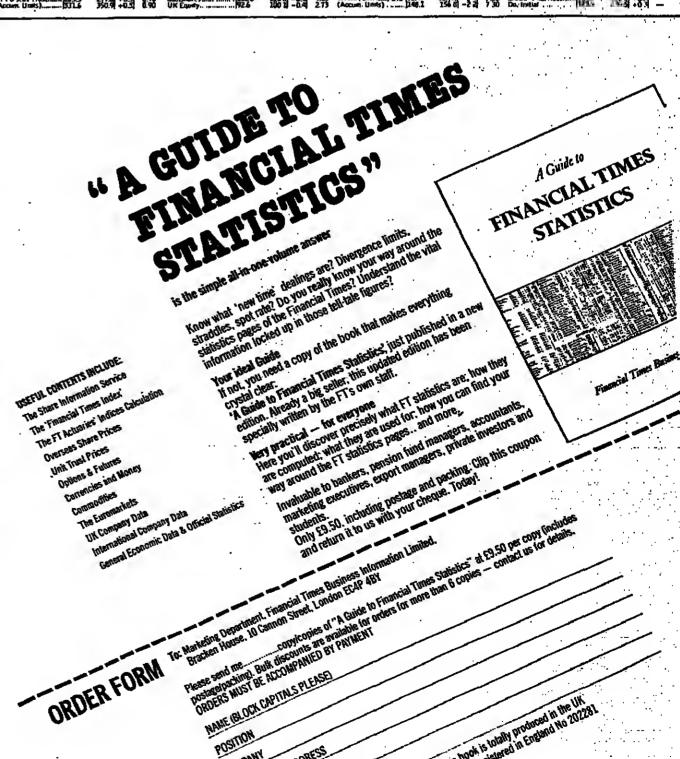
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25 Financial Times Monday May 9 1983 **INSURANCE & OVERSEAS MANAGED FUNDS** ### Final Property | Fi | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 d. ∩1-623 1288 € | Column | C British National Life Assurance Co. Ltd. Charterhome Jushet
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Typedall Assurance/Petrolleus. See adjacent Page Mon-Fri and Stock Exchange Dailings Page Sat. PRODUCTOR LEGAL COST-227 4422 Confederation Life Insurance Co. | Contributed | 131.2 +0.11 — 144.3 ···) — 144.3 ···) — 152.0 +0.9 — 152.7 -0.2 — 165.8 +0.2 — | Royal Life (Unit Links, Passion Fds.) Ltd. | Except Stan, Fd. | 110.1 | 116.4 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | Sinch Einhauge Buillegs Page Set | Combile International Composition | Composi Schweder Life Assurance Ltd.

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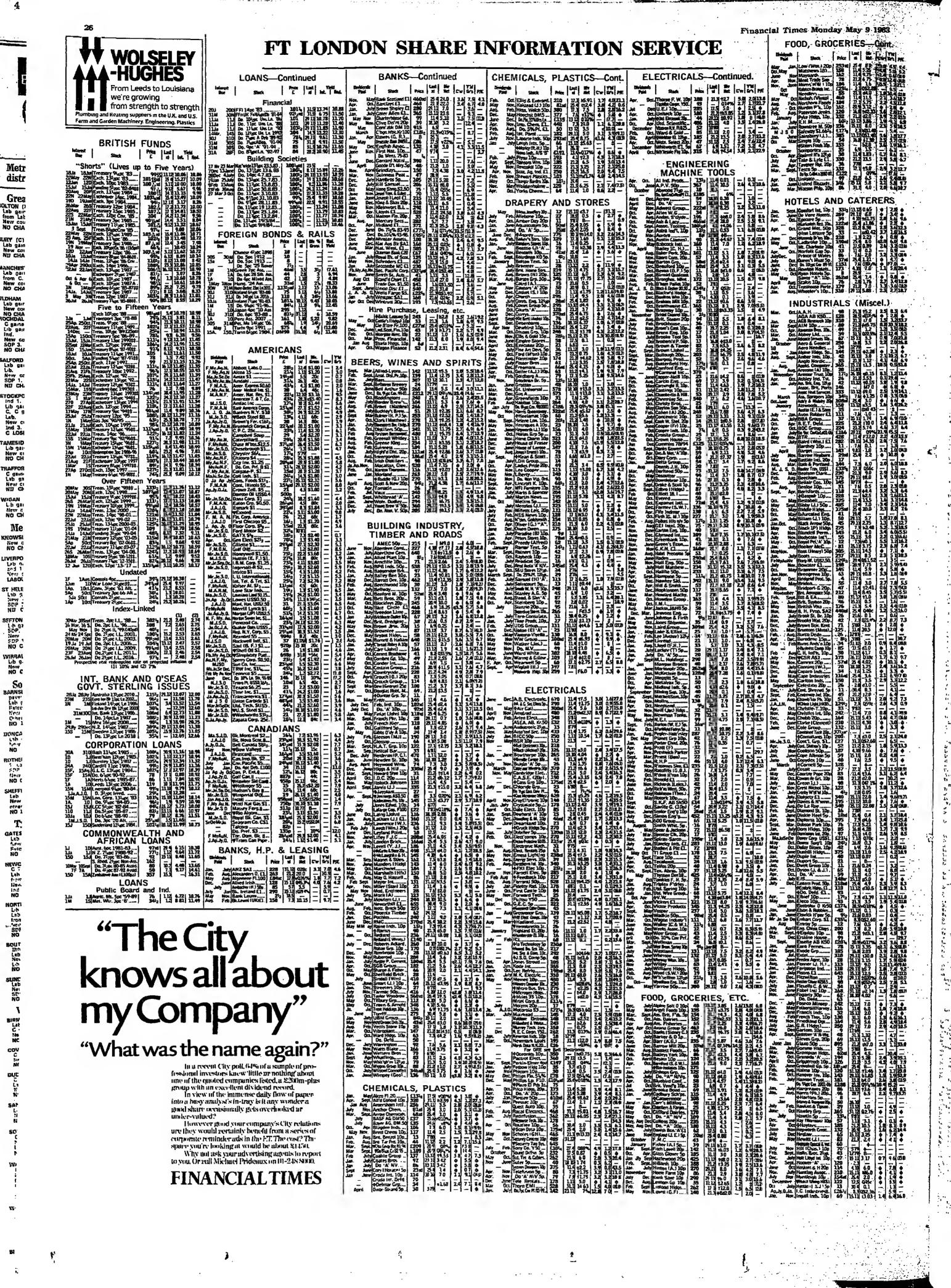
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I | TRUSTS-CONT. | OIL AND GAS—Continued | Continued | C 27 Financial Times Monday May 9 1983 INDUSTRIALS—Continued INVESTMENT TRUSTS-Cont. LEISURE—Continued PROPERTY—Continued OIL AND GAS—Continued Brederds Stack Proce of Bet Cw G's P/E ANCE, LAND

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Dollar and French franc weaken

Better sentiment in U.S. markets pushed slightly lower on the the foreign exchanges last week. The sury note auctions were particularly well received as the authorities tendered 3-year notes

authorities tendered 3-year notes on Tuesday, 10-year on Wednesday and 29-year on Wednesday and 29-year bonds on Thursday. Mit money supply figures have been much more encouraging in recent weeks, helping to underpin the Treasury refunding programme, and also leading to speculation that the U.S. Federal Reserve discount rate may be cut ahead of the Wilkiamsburg Summit.

Against this background the dollar fell to DM 2.4415 from DM 2.4655; F Fr 7.36 from FFr 7.3950; SwFr 2.0530 from SwFr 2.0685; and Y234.75 from Y237.85.

Intervention by the Bundes-bank on the foreign exchanges during April, and on the German domestine money market to pre-vent excess liquidity driving down interest rates, has increased demand for the

D-mark.
The German currency required The German currency required sustained support to keep within EMS limits following the realignment on March 21, but showed signs of pushing upwards again last week. Another potentially strong currency, the Dutch guilder, was boosted by an increase in the Netherlands Central Bank discount rate, and this may have provided a Central Hank discount rate, and this may have provided a psychological lift to the D-mark, while funds were already mov-ing away from the dollar and towards the D-mark as Euro-dollar rates eased.

EMS EUROPEAN CURRENCY UNIT RATES

44 356 8.04412 2.21515 6.79271 2.49587 0.71705 1398.76 6,81704 2,54466

OTHER CURRENCIES

May 6				£ Note Rates
Argentina Peso,	116,072-119,279	75,640-76,600	Austria	27.05-27.26
Australia Dollar	.1.8090-1.8110	1.1470-1.1475		75.80-77.55
Brazil Cruzeiro	728.0-731.0	462,00-464,61	Denmark	16.67-13.80
Finland Markka	8.5395-8.6550	8,4100-5,4140	France	11.54-11.64
Oreek Drachma.	130,356 143,664	83.65-83.90	Germany	6.884-3.874
Hong Kong Ochlar	10.864-10.88	6,8880-6,8980	Italy	2260-3300
Iran Rial	184,40*	84.90*	Japan	569-374
KuwaitDinar(KD)		0,2909-0,2910	Netherlands	4,5014.4.5414
Luxembourg Fr		48.10.48.18	Norway	11,15-11,28
Malaysin Collar		2.2990-9,5010	Portugal	160-170
New Zealand Dir.		1,5070-1,5095	6pain	20434-82034
Saudi Arab, Riyal		6,4490 3,4615	Sweden	11.76-11.83
Bingapore Dollar		2,0885-2,0905	Switzoriand	3.2134-8.2454
Sth. African Rand		1,0856 1,0860	United States	1.6614-1.5814
U.A.E. Dirham	6,7970-8,8080	.5.6716-3.5155	Yugoslavia	123-141

THE POUND SPOT AND FORWARD

May 8	Day'e spread	Close	One month	% p.a.	Three	% p.s
U.S.	1,5710-1,5810	1.5776-1.5785	0.21-0.16c pm	1.41	0.48-0.44 pm	1.1
Canada	1.9305-1.9370	1.9350-1.9360	0.16-0.08a pm	0.68	0.39-0.29 pm	0.7
Nathind.	4.32-4.3512	4.33-4.34	2-15c pm	4.84	5-42 pm	4.3
Balgium	76.85-77.15	77.00-77.10	7c pm-3 dis	0.31	8 pm-2 dis	0.1
Conmark	13.73-16.77	13,74-13.75	nom pm-1 dis	-0.38	4-64 dis	-1.3
Ireland	1.2180-1.2240	1.2220-1.2230	0.45-0.59p dis	~6.10	1.42-1.58dia	-4.9
V/. Cer.	3.844-3.875	3.85-3.86	2-13-pt pm		5-412 pm	4.90
Portugal	153-156	154-166	610-1880c dis		1215-2800de	-51.97
Spain	215.60-216.30	215.90-218.15	190-280c dis			-11.29
Itely	2,293-2,300	2,296-2,298	8-11lim dis		34-37 dia	-9.18
Norway	11.17-11.24	11.201-11.215	31-41-ore dis	-4.15	104-113 dis	-1.57
France	11.58-11.64	11.61-11.62	Z'-3'-c die		12-13 die	-4.4
Sweden	11.78-11.82	11.80-11.81	2-12-ore dis	-1.14	24-34 dis	-0.93
Japan	370-373	37014-371144	1.40-1.20y pm	4.21	3.65-3.45 pm	3.83
Austria	26.80-27.21	27.13-27.18	124-10'egra pm		391-29% pm	4.63
Switz,	3.23-3.25-2	3.234-3.244	1%-1%c pm		4%-4% pm	6.7
			Iranca . Financia			

* The closing rate on May 5 should have read 370°2-371°2

Good German trade figures the recent austerity package. have also been followed by a This helped the franc finish the period of worrying political week on a slightly firmer note, unrest in France, and specula-

have also been followed by a period of worrying political unrest in France, and speculation that the French franc may not be able to hold its present value within the European Monetary System, even after the March devaluation.

M. Pierre Mauroy, the French Prime Minister, attempted to allay some of the market's fears by making a strong commitment to reducing inflation and further "tightening the serews" after the week on a slightly firmer note, after fears of an Angust devaluation had increased Eurofranc rates and moved the D-mark up to a record fixing level against the france finish the week on a slightly firmer note, after fears of an Angust devaluation had increased Eurofranc rates and moved the D-mark up to a record fixing level against the france finish the week on a slightly firmer note, after fears of an Angust devaluation had increased Eurofranc rates and moved the D-mark up to a record fixing level against the france in Paris.

Hopes that the Conservatives would win an early election helped sterling's trade-weighted index to \$4.7 from \$4.2, and a part of \$4.7 from \$4.2, and a part of \$4.7 from \$4.2 for the year of \$5.1 on week on a slightly firmer note, after fears of an Angust devaluation.

Hopes that the Conservatives would win an early election helped the france finish the week on a slightly firmer note, after fears of an Angust devaluation.

Hopes that the Conservatives would win an early election helped the france finish the week on a slightly firmer note, after fears of an Angust devaluation.

CS/SOR rate for May 5: 1.32888

FORWARD RATES AGAINST STERLING 2 month 6 month 12 me 1.5704 3.7666 12.0461 3.1545 364.2 3.9550 11,6150 3.2425 370.75

BANK OF ENGLAND TREASURY BILL TENDER 25203,3 £100m | £100m £97,585 £97,605 £100m 55% 98%

CURRENCY MOVEMENTS CURRENCY RATES rete Drawing Rights -36.8 +11.4 -17.1 +30.1 -3.0 -10.6 +57.7 +106.9 +25.4 -59.3 +41.1 0.68798

THE DOLLAR SPOT AND FORWARD

May 6	Day's spread	Close	One month	% p.s.	Three months.	7.4
ŪK†	1.5710-1.5810	1.5776-1.5785	0.21-0.16c pm	1.41	0.49-0.44 pr	n 1.1
Irelandt	1,2915-1,2950	1.2925-1.2936	0.70-0.82c pm		1.90-1.80 pr	
Canada	1.2245-1.2270	1.2235-1.2260	0.06-0.09c dts		0.12-0.15dla	
Nathind.	2.7400-2.7485	2,7450-2,7470	0.80-0.70c pm		2.30-2.20 pc	
Belgium	48.78-48.85	48.79-48.81	4.5% die		12-15 dis	-1.1
Donmark	8.6950-8.7175	8.6950-8.7050	1-2ora dis		47-57 die	-2.2
W. Ger.	2.4385-2.4610	2.4410-2.4420	0.86-0.81 of pm		2.37-2.32 pt	
Partugal	97.50-86.50	98.00-99.00	400-1200c dis		800-1800dls	
Spain	136.70-137.06	136.85-136.95	136-175c dls		390-440dis	-121
Italy	1,455-1,4575	1.485-1.466	8-9tire die		27-29's dis	-7.7
Norwey	7.0900-7.1150	7.0925-7.1025	2-3-ore die		S'y B's die	-5.0
France	7,3530-7,3700	7.3675-7.2625	21-3'an die		10'- 11'- die	
Sweden	7.4800-7.4930	7.4700-7.4800	1-2ore die		3.20-4.20dia	
Japan	234.50-238.20	234.70-234.80	0.57-0.52y pm		1.57-1.49 pc	
Austria	17.18 - 17.224	17.15 - 17.19	6.20-8.40gro pm		17,00-14,500	
Switz.	2.0515-2.0580	2.0525-2.0535	ang prs.0-25.0		2.39-2.34 pm	

light and training am quoted in U.S. currency. Forward premiums and discounts apply to the U.S. deliar and not to the individual currency. Belgian rate is for convertible france. Financial Irano 48.05-48.15.

EXCHANGE	CROSS	RATES	

May. 6	Pound Striing	U.S. Dotlar	Deutschem'k	JapaneseYen	FrenchFranc	Swiss Franc	Dutch Gulld	Italian Lira	Canada Dollar	Belgian Fran
Pound Starling U.S. Dollar	0,634	1,678	3,856 2,443	570.8 234.9	11,615 7,361	6,248 2,056	4,266 3,747	9997. 1456.	1,656 1,927	77,05 48,88
Deutschmark Japanese Yon 1.000	0.269 2.697	0.409	10,40	96.17 1000,	6.016 31,33	0,841 8,746	1,128 11,69	595.6 5166.	0,509 5,390	19.96 207,8
French Franc 10 Swiss Franc	0,861 0,308	1,359 0,487	6,316 1,169	616_2 114.6	10. 3,582	2,792	5,769 1,367	1978. 708.4	1,666 0,597	65,34 26,78
Dutch Culidor Italian Lina 1.000	0,251 0,435	0,864 0.687	0,889 1,678	85.6g 161.4	2,679 5,057	0,748	1,887	529.9 1000.	0,446 0,843	17.77 88,54
Canadian Dollar Belgien Franc 100	0.817 1,998	0.815 2.048	1.992	161.5 481.2	6.001 16,07	1.675 4,208	9,940 5,686	1187, 3981,	2,813	39,81 100,

MONEY MARKETS

Election fever dominates

ing April.
On this basis it is hard to accept that another cut in base rates is imminent, particularly since the last move to single figures was followed by a sharp adjustment up to 11 per cent as sterling weakened on the foreign exchanges.

But the pound has shown a marked recovery, and although

riection re	ever do	шша	res			
this year it seems most unlikely that the Government will wel- come any suggestion of increasing the building societies mort- gags rate. But if as Mr Alan Cumming, retiring chairman of the Building Societies Associa- tion, says the inflow of investors funds is some £250m below the level required to meet mortgage demand, rates will have to be	vulnerable to news prices and political e as the timing of the tion, it has not been interest rate esentive Economic fundamer point towards caution are undoubtedly stromotives for reducing rates at the moment LONDON MONE	vents, such to mext electrology of the vents	o see why the cere reductant mager dated ban as week. Fixe ere only about week, while fut interest rates	to part with to part with d 3 and 4 bills ed period rates at 1 per cent ure movements remained very et. Cootinental	under pressure : ground, while & orities cut bank grew of a reduc Federal Reserve encouraged by	rench rates came as the franc lost the Belgian authors rate and hopes ction in the U.S. e discount rate, better money and the success-
interest rates, and this can only be schieved by cutting clearing bank base lending rates from the present level of 10 per cent. Stockbrokers W. Greenwell said that the mid-April reduc- tion in base rates was not justi- fied by the present level of	May 6 Certificate of deposit of d	1.101q 1011 10-101s 1011 10-101s 1011 10-1011 1011 10-1011 1011 10-1011 981 10-1011 981	Local Auth. Local Auth.	House Company		Eligible Fine Benk Trade Bills 9 10# 105e 67e 105e 689-99 10-6
sector borrowing to digest dur- ing April. On this basis it is hard to	ECCD Rets Export Fire Local authorities and mass nominally three years in table are buying rates bills 10% per cent. Approximate setting of \$75.5% per cent. Approximate setting or \$75.5% per cent.	finance houses m 10%-11 per car for prime paper. ats for one month	eaven days' notice it; four yearn 11-11 Buying rates for t	s, other seven days fi light per cent; five yes foor month bank bill	med. Long-term local m 11½-11½ per cent s 9½-9½ per cent:	euthority mortgage L eBenk bill retag four months trade

ECCD Rate Export Financo Scheme IV Average Rate for Interest period April 6 to May 1983 (Inclusive) 10.304 pe. Local authorities and finance houses seven days' notice, other seven days fixed. Long-term local surhority mortgage mass nominally three years 104-11 per cent; four years 11-114 per cent; five years 114-114 per cent. • Benk bill rates in table are buying rates for prime paper. Buying rates for four months bank bills 5%-5% per cent; four months bills 109, per cent. and three months 90,2945/84 per cent; trade bills one month 10% per cent; two months 10% per cent and three n 10% per cent. Historical Houses Bees Rates (published by the Financo Houses Association) 11 per cent from May 1. London and Scottleb Clearing Benh Rates for lending 10 per cent. London Deposit Rates for sums at seven days. London and Scottler Geering Benin nesser in remaining the per cent.

Tressury Bills: Average tender miss of discount 8.535.1 per cent. Certificates of Tax Deposit (Series 8). Deposits of £100.000 and over hald one month 10% per cent; one three months 10% per cent; three-six months 10% per cent; six-12 months 10% per cent, linder £100,000 10 per cent from April 8. Deposits hald order Series 3-5 10% per cent. The miss for all deposits withdrawn for cash 5 per cent.

INTEREST RATES

EURO-CURRENCY INTEREST RATES (Market closing rates)

May 6	Short term	7 days notice	Month	Three Months	Six Months	One Year
Sterling	10点-10点	104-104	104-104	10点-10点	912-10rk	10 10
U.S. Dollar	812-834	85g-87g	85g S7g	B#4-6#	811 811	878-918
Can, Dollar	10-10-	614-10	6 lg -9 Ag	619.646	214 65e	64 612
D. Cullder	61a-64s	65g-51g	54-54	51a-55e	51e-51e	5-51e
	6. 34	3.54	44.45	44.40	44-556	413 418
S. Franc		411 412	454.470	418-516	5.4-5.4	544-51e
Frinch France	124 124	124 13	134-154	1434-1514	1654 174	1754-184
Italian Lira	14-1614	1419-16	164-16	16 164	17-175	1754.185
TORUBE LIFE.	74-70-7	2-7-2-20	0			,
Belg. Franc.	84.919	614.934	934-104	954-104	10-104	104.105
CONV			678-1018	978-1014	104-104	104 101
FIDE	81g-10	14-10				64-64
Yen	6-0%	6-64	51a-5-	54-64	64-64	
D. Krone	12-12-3	1012-1078	1014-10-9	1114-1134	1119-1179	1154-191
Asia & (Sing.)	84-878	834-876	84-87	834-878	813-813	6-21-9

FT LONDON INTERBANK FIXING

8 month U.S. dollars bid 8 15/18

MONEY RATES **NEW YORK** GERMANY

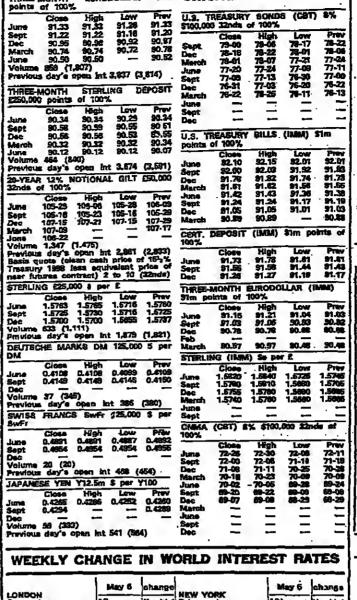
FRANCE

SWITZERLAND

NETHERLANDS \$ CERTIFICATES OF DEPOSIT LONG TERM EURO \$ SDR LINKED DEPOSITS

ECU LINKED DEPOSITS

FINANCIAL FUTURES



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London—band 5 bits mature in up to 34 days, band 2 bits 18 to 33 days, and band 3 bits to 63 days. State quoted represent Bank of England buying o author prote with the proper banks, to other contract are and are one produced and the contract of the cont

Bank of Seoul & **Trust Company** US \$30,000,000

Negotiable Floating Rate Non-London U.S. Dollar Certificates of Deposit due 1986 -

For the six months ---10th May, 1983 to 10th November, 1983

In accordance with the provisions of the Certificates notice is hereby given that the rate of interest has been fixed at 91% per cent. per annum, and that the interest payable on the relevant interest payment date, 10th November, 1983 against each Certificate: will be US \$11,739.58.

Agent Bank Bank of America International Limited

US\$40,000,000 - SERIES 10

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Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated October 20, 1981, will carry an interest Rate of 91% per annum. The Maturity Date of the above Series of Notes will be June 30, 1983.

May 9, 1983, London . By: Citibank, N.A. CSSI Dept., Issue Agent

CITIBANCO



NACIONAL FINANCIERA, S.A. US\$150,000,000 Floating Rate Notes due 1990

For the six months 5th May 1983 to 7th November 1983 the Notes will carry an interest rate of 9%% per annum and Coupon Amount of US\$481.15. The relevant Interest Payment Date will be 7th November 1983

By: Bankers Trust Company, London Reference Agent



N.V. Nederlandse Gasunie

(Incorporated with Emited Rability in The Netherlands

U.S. \$50,000,000 10% per cent. Notes due 1990

Issue Price 100 per cent.

Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V. Credit Suisse First Boston Limited **Morgan Guaranty Ltd**

Amro International Limited Deutsche Bank Aktiengesellschaft Salomon Brothers International

All of these securities having been sold, this announcement appears as a matter of record only.



May 9, 1983

Azienda Autonoma delle

Ferrovie dello Stato SDR 80,000,000

Floating Rate Notes due 1985

by virtue of existing Legislation Direct and Unconditional General Obligations of

The Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the interest Period commencing on May 10, 1983 the Debentures will bear interest at the rate of 91/4% per annum. The interest payable on the relevant interest Payment Date, November 10, 1983 against Coupon No. 4 will be

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 4 will be fixed together with the Interest Rate for the period commencing November 10, 1983, on November 7, 1983.

> Fiscal Agent ORION ROYAL BANK LIMITED Amember of The Royal Bank of Canada Croup

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Financial Times Monday May 9 1983

SECTION III

FINANCIAL TIMES SURVEY

PART ONE; Part Two will appear next Monday

The shock takes its toll

NEVER AGAIN will an international banker be able to stand up and say that "countries don't go bust." The experience of the past 12 months—where a combination of world recession, high real interest rates and impossible country debt burdens forced sovereign liquidity crises unparalleled since the 1930s—has ensured this much.

The well-publicised cases of Mexico, Brazil, Argentina, Venezuela, Chile and other major sovereign borrowers provided the global banking system with a shock which transcended the UK's secondary banking crisis of a decade ago or the collapse of the Herstatt Bank in West Germany around the same time.

The greatest joit was not necessarily the inability of these countries to service their debt normally but the related problems of the interbank system, the \$1,000bn bank-to-bank deposit money market ment officials suggested the which keeps the banking country was ready to lump \$600 business ticking over.

(S,A)See Markey)

> Only a few weeks after Mexico arranged its first moratorium on principal payments and only a tor debt. few days after Mexico nationalised its banks, the spectre of a major rupture of caused mi the interbank market loomed large for commercial and cen-

By ALAN FRIEDMAN Banking Correspondent

(cross-border loans from foreign to Mexican banks) in with its \$80bn of public and private sec-

of these interbank lines which caused middle-of-the-night transatlantic and transpacific telephone conversations for these bankers. The threat was to the

It was not the absolute size

banks. A breakdown or abuse of the system could bring about a domino-effect liquidity crisis as banks scramble to pull back their money from other banks.

OECD central bankers and Mexican Government officials during the fateful week in Sep-tember when Mexico was playing cat-and-mouse with its interbank deposits.

In the end, the confusion was cleared away and Mexico with-drew any talk of freezing inter-bank lines. But the psychological shock has taken its toll. According to the latest figures

third quarter and less than a banks not to cut interbank lines third of its comparable \$63.5bn ex wasse.

This is also why the same quarter of 1981.

This is also why the same central bankers have produced

This is a central banker's nightmare and explains why strong words were exchanged in private conversations between OECD central bankers and Mexican Governments and strong words were exchanged in private conversations between the conversations and the conversations are conversations are conversations and the conversations are conversations and the conversations are conversations between the conversations are conversations between the conversations are conversations are conversations are conversations are conversations are conversations. national syndicated loan maring and new loan packages,
ket, but the essential point is
that many banks, particularly
small U.S. regionals and Contimental banks. tinental banks, have run for cover in recent months.

Running for cover means pulling back interbank deposits from the banks of problem debtor nations and replacing the 1970s lending enthusiasm of major banks with a pronounced air of

It is this contraction in lend-Just as the International smooth running of the banking from the Basie-based Bank for ing which can be most danMonetary Fund (IMF) was convening in Toronto last Septemvening in Toronto last September, a series of confused statepose of surplus liquidity by quarter of 1982 grew by \$200n, of England and other central
ments from Mexican Governplacing deposits with other down from \$490m during the banks have urged commercial

emergency piecemeal rescue packages which include IMF assistance, BIS bridging loans and commercial bank reschedul-

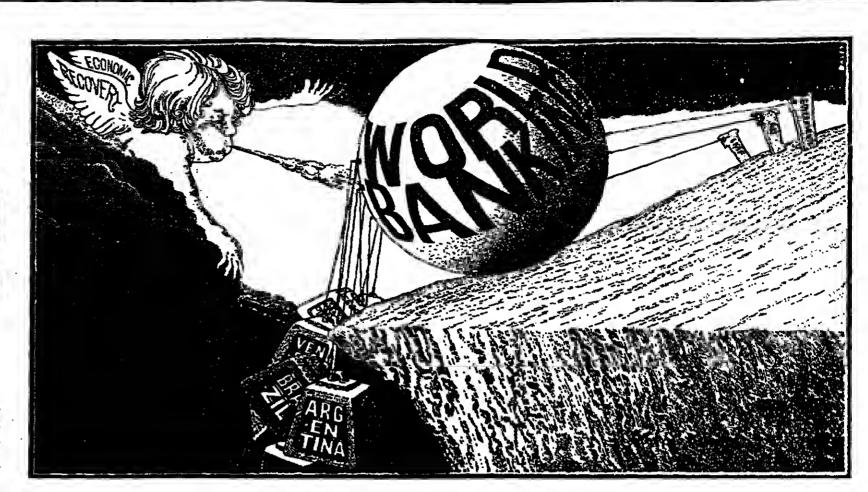
It is too soon, here in the spring of 1983, to say that all the problems are over. Unquestion-ably, the world debt crisis has been brought under control and the situation has stabilised. But most of the country rescue pack-ages have been only piecemeal, which means they could need

Oil-producing debtor countries Nigeria in particular could require several billion dollars of additional support if they are to

CONTINUED ON

The 1983 World Banking Survey is divided into two parts. Today's issue deals extensively with the question of the international debt crises, interbank market, global economy and related matters. It concludes with a report on banking developments in the main European countries. Part Two will move beyond the "main event" of sovereign debt problems and on to the business of retail banking, correspondent banking, treasury management, merchant banking, new technology and financial services. Finally, in Part Two, banking outside Europe is reviewed.

INDEX: PAGE TWO





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WORLD BANKING II

Rising output in leading industrial nations is a hopeful sign, but.

Uncertainty clouds the medium-term outlook

The world economy

MAX WILKINSON

efforts of the International Monetary Fund (IMF) and the banks to contain the problems of the debtor countries has been that world output will recover

Without a prospect of recovery it is extremely doubtful whether the delicate cardcastle of rescheduling agree-ments, official financing and

The adjustments required by seemed to be politically and practically infolerable and the already fragile confidence of some of the banks could

Yet the measures which debtor countries have been obliged to take to reduce their foreign caused a significant reduction in world trade and bence contri-

Total non-oil imports of the 12 major borrowing countries which are also oil importers fell by 9½ per cent last year, with e reduction of \$15bn in imports of merchandise, to \$112bn. This cut-back, which has to be set against a rapid rate of growth in the early 1970s, was not enough to prevent the total external debt of these countries from growing by 10 per cent in the year to \$290bn.

A further increase in total external debt of about 10 per cent is predicted for this year by Morgan Guaranty Trust of New York, although it is generally expected that the easier price of oil and lower world interest rates will allow them to increase their non-oil imports and exports somewhat

crucially on the extent of recovery this year. Revival of provide not only a firmer market spring led only to a harren all expected to ensure for all commodities including summer and a generally bleak a moderate rate of growths UK economy this are oil but would have an important autumn. impact on prices. For non-oll commodities, six major economies is estimated

increased demand would probably result in a rise of prices from the very low levels reached at the end of last year—

Current account balances 1982 1983

some 15 per cent below the average for 1980.

For oil, recovery on the scale at present foreseen would be more likely to stabilise prices at or slightly below present levels than to lead to another round of increases. But for the toil-producing debtor countries like Mexico and Venezuela even stability of prices would be a relief compared with the recent sharp slide and the possibility of further collapse.

During March and April this cent in the U.S. this year and 4½ per cent in the seven major countries most optimistic about the prospects of any stating performance by the U.S. economy, along with encouraging signs of recovery in the light of a fairly strong performance by the U.S. economy, along with encouraging signs of recovery in the light of a fairly strong performance by the U.S. economy, along with the countries first three months of the year like Mexico and Venezuela even strongest growth recorded for short the prospect of rising deficits "as far as the eye can see " remain an important cause of the light of a fairly strong performance by the U.S. Budget deficit. The prospect of rising deficits "as far as the eye can see " remain an important cause of the light of a fairly strong performance by the U.S. budget deficit. The prospect of rising deficits "as far as the eye can see " remain an important cause of the light of a fairly strong performance by the U.S. budget deficit. The prospect of rising deficits " as far as the eye can see " remain the seven and the period of the countries in the U.S. this year and the per cent in the U.S. this productive investment, which are productive investment, which is productive investment, which is productive investment, which is productive investment, which is productive investment, and the period countries in the U.S. Budget deficit. The prospect of rising deficits " as the eye can see " remain the u.S. budget deficit. The prospect of rising de

Total oil and gas exports of the nine major oil exporting debtor countries fell from \$85bn in 1980 to \$75bn last year, and if the average oil price settles es could be expected to fall to about \$66bn. Almost certainly

tries will be obliged to cut back of last year.

Orders and output have been rising in West Germany, while in the UK the evidence of recovery rests more on the greater optimism shown by industrial surveys and a buoy-ant trend of consumer spending than on output, although that too is somewhat higher than the

6 The external position of most of the less developed countries depends crucially on the extent of recovery this year . . . if this were to run into the ground the implications for debtor countries and for the major banks in the West would be bleak indeed 9

ECONOMIC INDICATORS

	% changes			% cha	ages Dec	-Dec
	1981	1982	1983	1981	1982	19
U.S.	1.9	-1.8	2.6	8.9	3.9	1
Canada	3.1	-4.8	1.0	12.1	7.3	
Japan	3.8	3.0	3.2	4.4	2.4	
France	0.3	1.5	-	14.0	9.7	
Germany	-0.2	-1,2	0.9	6.3	4.6	_ :
UK	-24	1.2	2.5	12.0	5.4	
Italy	-0.2	-0.3	0	19.0	14.3	1!
Weighted average (1981 GNP weights)	1.5	-0.5	2.0	9.3	5.4	

imports further this year if they are to continue their total current account deficits to any-If for some reason the recovery of world output (which now shows signs of being led by the U.S., the UK, West Germany and Japan) were to run into the ground, the implications for the debtor countries and the major hanks in the West would be bleak indeed.

This possibility cannot by any means be disregarded, particu-larly since hopeful signs last The combined output of the

to have fallen by about i per cent last year and the UK. Treasury's prediction at the time of the March Budget was for a recovery of only 11 per cent in the current year. This was closely in line with the prediction of the Organisation for-Economic Cooperation and Development (OECD) which forecast in December that its member countries economics would grow by 1; per cent in 1983, rising to a rate of 2; per cent by the first half of 1984. The overall growth rate for 1983 compared with the previous year rather understates the year ramer understates the expected pick-up in activity, since the year started with a depressed level of output. A rate of growth of 2½ per cent to 3 per cent between the beginning and the end of the year page cent guita possible.

The UK's export prospects are expected to be adversely affected. by cut backs in the oil-exporting by cut backs in the oil-exporting countries' imports. As a result the UK-weighted volume of world trade in manufactured products is expected to grow by only 1 per cent this year com-pared with e growth of about 14 per cent overall. Neverthe. less a strong growth of consumer spending, a reversal of the UK economy this real

Prospects

The prospects for recovery of the world economy, therefore, seem quite good in the short term. But the medium-term out-look is still overhung by a pail of persistent uncertainties. The Hst is grimly familiar: • Exchange rate volatility: The behaviour of sterling in April

was an obvious example of the difficulties and uncertainty faced by businesses. After a fall of about 15 per cent in November the direction was abruptly reversed at Easter with e recevery of about 5 per cent. • High real interest rates: Although nominal U.S. rates had fallen from about 12 per cent

IX

account deficit. This is expected to reach around \$25bu this year. A high dollar tends to raise the price of oil to importers in their own currencies since oil is priced in dollars. It also tends to inhibit the fall of interest rates elsewhere in the world.

• Fear of inflation. Although nsumer price inflation in 1983 expected to be only about half its rate in 1981, there is ample evidence that the snake is a scotched, not killed." High interest rates are themselves an indication that expectations of inflation have been slow to move

The major reason for this is the fear that wage bargaining behaviour has not been funda-mentally altered by the deepest recession since the 1930s.

Earnings

The rise in earnings out-stripped the rise of prices in most of the major countries in the last year, so that progress against inflation has been made more at the expense of profits and of world commodity prices than of wages. Further progress against inflation must therefore depend on the willingness of

workers to accept zero or very small wage rises in real terms. All these questions are over-hung by a basic uncertainty about the stance of U.S. policy as the presidential election draws nearer.

An Administration which came to power with the pros-pectus of "sound money" and a reduction of federal ment borrowing now files itself driving ... "Keynesian". "Keynesian" programme of reflation based upon deficit spending and e relaxed monetary policy. Or does it? The Federal Reserve Board has certainly pursued a much more relaxed monetary policy since the stocks run-down and the last summer than seemed improved competitiveness result- justified by the behaviour of ing from the 10 per cent fall the monetary aggregates, even in sterling since November are allowing for shifts in the all expected to ensure at least demand for money and other factors. But it is not clear wbether the authorities will wish to allow the monetary targets to be overshot indefi-nitely, or indeed whether the markets will allow them to do

> If the Fed does not sooner or later try to bring monetary growth closer to its target, the markets may start to sniff the scent of future inflation and bld np interest rates eccordingly.
> A similar policy dilemma
> faces most other countries, even
> the UK which has pursued e tight fiscal policy and has e relatively low government

But in the UK also the Government bas to decide whether to risk stamping on the relatively weak shoots of economic recovery by continulast July to a little over 8 per cent in February, rates still whether to pursue rather more remain high in relation to relaxed policies with the risk current inflation rates which are that inflation will once again ing its right policy stance, or whether to pursue rather more projected to be around 31 per be unchained.

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In Part Two

A summary of the contents of Part Two of this survey, which will be published next. Monday, May 16 XVI

• Editorial production of this survey was by Mike Wiltshire and Joe Hutton Design; Philip Hunt.

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However, the external posi-tion of most of the less developed countries, including the oil exporters, does depend

Source: Morgan Guaranty

TV IV VI VI VI ИЩ

IX

Opec countries have stepped up their borrowing from Western banks as revenue from sales has fallen

Financial flows go firmly into reverse

The oil price and oil money flows

PETER MONTAGNON

A MAJOR shift has taken place within the international financial system over the past 18 months or so. As members of the Organisation of Petroleum Exporting Countries (Opec) have swung into a cumulative current account balance of payments deficit, they have become net takers of funds from the non-communist banking system.

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TOWNSON PORTS

Gone are the days of the footioose. petrodollar and the huge "recycling" problem that plagued the financial world for much of the 1970s. Last year, according to the Basic-based Bank for International Settlements, identified Opec deposits at International banks fell to \$185.2bn from \$157.7bn at the end of

These withdrawals accelerated throughout the year, reaching \$7.9bn in the final quarter, the bank says. As the oil price continues to weaken in early 1983, expectations are that the trend will con-

On the other side of the halance sheet, Opec countries have also increasingly turned to banks for borrowed funds. Their total borrowings outstanding rose last year to \$78.6bn from \$72.1bn at the end of 1981.

Some member countries, such as Indonesia, have visibly stepped up their borrowing activity in the Eurocredit market. Others such as Nigeria, Venemarket. Others such as Nigeria, vene-ruela and Ecuador have succumbed to serious debt problems with rescheduling negotiations looming or already under way. And of course Mexico, which is a large oil exporter, but not a member of Opec, was the first major international borrower to launch a rescheduling plan when it declared itself unable to go on meeting debt repayments last August.

Emphasis placed on these reschedulings by the world's media has led to the impression that the fall in oil prices has had a profoundly destabilising effect on the world's financial system. Among frequently expressed worries are that: • A further decline in oil prices will undermine the fragile finances of borrower countries and bring new debt problems in its train, thereby further weakening confidence in the interna-tional banking system.

As Opec countries are no longer major

suppliers of funds to the banking system international liquidity will dry up, putting great strain even on countries which are not oil exporters, but still have to borrow in international markets.

Opec governments, such as Saudi Arabia, which have traditionally been large buyers of U.S. government secunities, will start to run down their holdings. This will make it harder to finance the U.S. budget design and over the U.S. budget design and the U.S. budget design an the U.S. budget deficit and could keep interest rates higher than otherwise needed as infation falls. • A sharp fall in oil prices will bring

new instability to currency markets as

investors move out of petrocurrencies, notably sterling. Yet this type of gloom and doom scenario betrays the innate conservatism of the banking community which initially tends to regard all change as being for the worse. It is worth remembering the way in which disaster forecasts were trotted out as oil prices rose. Then as not increased during that period. If interest costs are added in to the extra borrowing needed to finance the increased oil bill the total cost to these eight countries was \$45bn, Amex reckons. For them, the second oil shock has proved far more expensive than the high interest rates they were having to pay on their foreign debt during the

The extra debt problems incurred by oil-exporting countries, as a result of the falling price, are offset by large benefits to the majority of developing countries which are oil importers.

now the system proved more resilient than expected.

While the BIS figures do show a major change in the direction of finanmajor change in the direction of that in a cial flows as a result of the falling oil price, events so far suggest that financial markets can accommodate this change so long as it proceeds at a relatively even pace. On balance many economists believe that the fall in oil prices must be good for the world economy as a whole. meneve that the fall in oil prices must be good for the world economy as a whole. Take, for example, American Express Bank which recently produced a study on the impact of the second oil "shock" on the finances of non-oil exporting developing countries. developing countries. Amex reckons that eight major oil importers in this category (Brazii, Colombia, South Korea, Chile, Thailand, Ivory Coast, Philippines and Turkey) would have saved \$32m

Similarly, Amer has also calculated between 1879 and 1982 if oil prices had the savings to these countries each year and for every \$5 fall in the price of a barrel of oil. Brazil comes out the winner in this respect with a saving of \$1.73bn, followed by Sonth Korea with \$1.70m, followed by South Rorea with \$940m, Turkey with \$570m Thailand with \$320m and the Philippines with \$305m. Chile, Colombia and the Ivory Coast save \$125m, \$70m and \$55m apiece,

Amer says.
From this it follows that the extra debt problems incurred by oil exporting countries as a result of the falling price are offset by large benefits to the majority of developing countries which are oil importers.

Nor does the loss of Opec deposits appear to have significantly affected

system. BIS figures suggest that for some time now the U.S. has displaced Opec as a major supplier of funds to the banks. And a study published this January by Bankers Trust that draws on the BIS figures shows that Opec deposits have never made up a particularly large portion of the Eurocurrency market. Between 1974 and the middle of last

year, Bankers Trust says, Opec's gross deposits in the euromarket rose from \$33.5bn \$181.9bn, but during the same \$33.5bn \$181.9bn, but during the same period the total curodeposit market grew to \$1,541.6bn from \$358.1bn. Only rarely did Opec's share of the market exceed ten per cent and then only by a very small margin.

"The data would indicate that Opec's impact is often overstated." Bankets Trust concludes. "Opec will not be as great a source of instability in the eurocurrency deposit market, as frequently

currency deposit market, as frequently

feared.

The expected slowdown in growth of deposits by the low (import) absorbers is only one component of the generally slower growth expected over the next few years for the eurocurrency market as a whole."

Meanwhile, figures produced by the U.S. Securities Industry Association suggest that Opec countries in any case play a relatively small part in the U.S. Treasury Bill market. Holdings of Treasury Bills by all foreigners last year grew by \$17.3bn to \$83.5bn which shows that they were financing only a small part of the budget deficit. Among the foreigners West Germany was one of the largest buyers with net purchases rising to \$5.3bn from \$1.1bn in 1981.

Saudi Arabia is, on the other hand, planning its first budget deficit in more than a decade. The deficit of riyals 35bn (£6.6bn) will be funded by drawing on the government's assets beld abroad which are at least \$140bn, but even if all this money was withdrawn from the U.S. Treasury Bill market it is bard to see much impact on the market as a whole. In addition, says Mr Roger Azar, a prominent financial consultant, many Middle Eastern oil exporting countries Middle Eastern oil exporting countries have recently found themselves in a situ-

have recently found themselves in a situation where they need to draw on cash fairly quickly. This bas given a certain premium to liquid investments (such as bank deposits and Treasury Bills).

"The view of those who want a higher return for less liquidity, or who wanted to invest a larger proportion of their assets in equity-related instruments and real estate, has prove 10 be less effective than that of the "liquidity fans."

"The same holds true of those that were pushing for currency diversification against "the dollar unconditionals" since ooo-dollar denominated instruments turned out to be less liquid than dollar denominated instruments."

In short, says Mr Azar, the oil price

In short, eavs Mr Azar, the oil price fall will make Opec investors less anxlous to experiment. And, where money does have to be lovested, it is more likely to go into safe and liquid dollar-based instruments.

Gooe are the days when newspapers would calculate how many days worth of Opec oil revenues would be needed to buy all of IBM (210 days) or every acre of farmland in the state of Iswa (374 days), he adds.

A new and unwelcome role in debt rescheduling

International interbank money markets

ALAN FRIEDMAN

interbank credit lines by benis wide-ranging problems. The which have "run for cover." system is not, for example, in normal times the interbank market is the vital finance their traiance of payment which prevents the entire world banking system from seizing up. It is more time for precisely this purpose.

The wide-ranging problems. The example, is system is not, for example, designed to help countries to fusion seizing up. It is more time. It is problems. The which have "run for cover." system is not, for example, designed to help countries to fusion their trainers of payment is not, for example, designed to help countries to fusion their trainers of payment problems. The which have "run for cover." system is not, for example, designed to help countries to fusion so their trainers of payment problems. The which have a fusion to help countries to fusion their trainers of payment problems. The which have a fusion to help countries to fusion their trainers of payment problems. The which have a fusion to help countries to fusion their trainers of payment problems. The which have a fusion to help countries to fusion the fusion to help countries to help countries to fusion the fusion that the fus market and can see a daily turn-over of tens of billions of

THE \$1,000 in interbank market is the means by the interbank market in the market is the means by place surplus deposits with banks are elle to dispose temporarily of excess deposits as possible. But when floring the international banking system.

Until recently, this major market was rarely discussed except among banking promarket was rarely discussed except among banking professionals. But since: Mexico's "The vilue of the interbank market in the potential interpretation of allows for the smooth functions, the extendant debt emisses of allows for the smooth function, banks are elle to they could, obtaining as many deposits as possible. But when the first instinct of many banks on deposits can be as short term as one day and can range up to lines.

Faced with the potential debt emisses of allows for the smooth function, banks around the world sought of the banking system by to reduce their exposure to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could. The easiest way to providing the machinery for the placement of surplus funds and they could be fully funded by the first instance.

Last year, it appears that dentor countries, such as Brazil and Mexico, allowed the foreign branches of their banks to push the interbank markets in New

The lending bank can simply refuse having "misused" the inter-ample, to "roll-over" the line and may bank system, ies to demand the funds instead.

Mr Butcher said the inter-

Within just a few months bank system remained Brazilian hanks lost more than sales in interbank deposits, adding seriously to the major country, in a very short country's worsening foreign time, very substantial amounts

The interbank market—nsed by banks to lend to each other their surplus liquidity—has moved from obscurity to centre stage in the world debt crisis

Lest year the Hungarian National Bank lost more than 51bm of interbank deposits in the first quarter.

In an interview with the

One result of the inter-

Mr Butcher said the inter-

exchange liquidity problem, of money, that can't be Such behaviour on the part of healthy," he said.

hanks is not imprecedented—in 1981 Polant's Foreign Trade some banks have clearly gent, Bank Handlowy, lost amound \$500m in a few weeks, by withdrawing short-term, Mr Butcher admitted that
"some banks have riently
created some of the problem"
by withdrawing short-term
hines, One of the dangers of the interbank market was that it is very easy to "get into." The problems had arisen as banks panicked and attempted to pull back their interbank deposits.

Instead, the interest margins over interbenk rates has been rising and only the best bank names can offer to pay a spread of as little as I per cent. Brazil was willing to pay for the restoration of its interbenk lines with a rate of I per cent over eurocurrency rates, an exceptionally high mangen but still not sufficient to coax all the banks to return. the banks to return. Meanwhile, senior bankers in London say that the interbank market has not only become more discriminating but has "No one is going to get out what All of this presents some-of the door all at once. That thing of a paradox for central

dealer, "we were tossing out interbank lines to every Tom,

Dick and Harry bank,"

That's what brings the system On the one hand the to a halt," remarked Mr central bankers would like to see the trend of greater discrimination continuing; it is more responsible and should make for less abuse in the national debt crisis has been the evolution of a more discriminatory approach to interbank lines. Gone are the days when, in the words of one

At the same time, however, the central banks must keep on urging the banking community not to reduce its lending by too much. Liquidity is vital for the maintenance of the system and for the funding of any economic recovery.

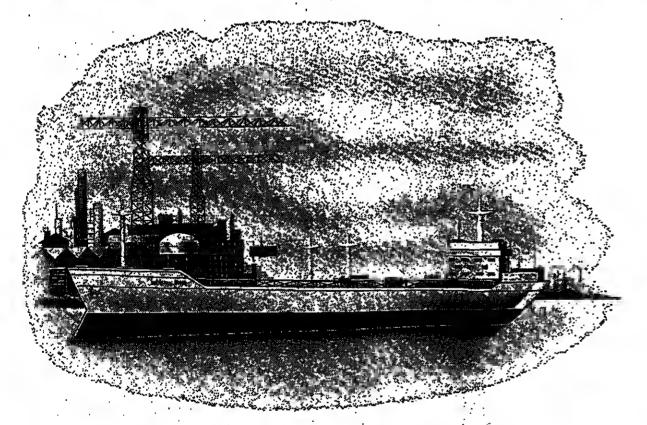
The interbank system is now far more than just the lubri-cant which helps to keep the banking system ticking over. It is also on essential ingredient in several major debt reschedul-dng exercises. Banks are being asked not only to maintain lines to debtor country banks, but may have withdrawn pre-viously.

This demand, which can be from suffering a hquidity crisis, is viewed by some small backs in dealing with debtor problems and global liquidity.

will cringe at rescheduling meggings where the debtor country's finance minister pleads with his creditor banks: "Gentiemen, you must help us by restoring \$2bn of interbank

When one considers that the philosophy of the interbank market is one of flexibility and voluntary lending, it is not hard to see why bankers wince at pressure from central bankers and debtor countries. One senior banker sums up the problem this way: "Demanding that we restore interbank lines which we have already with-

drawn amounts to a subversion of the workings of the entire system." Subversion it may be, but most bankers acknowledge the necessity for such restorations. The degree to which they cooperate in maintaining such lines will be crucial to the suc-



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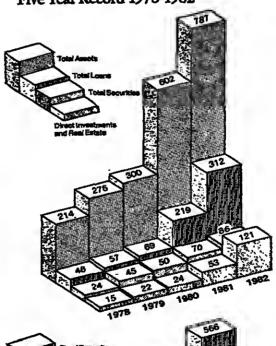
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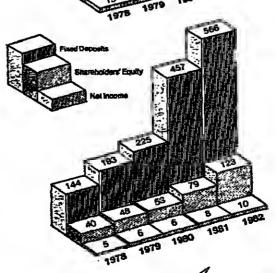
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Balance Sheet as at December 31, 1982

Assets	1982 KD	1981 KD
Currentandcallaccountswithbanks	14,279,271	1,087,149
Time deposits	225,792,352	228,008,424
Marketable securities		
Straight bonds and debentures	32,670,799	34,737,973
Equity-linked bonds	3,640,793	2,409,218
Equity	49,374,865	32,664,183
Loans and other securides	311,738,561	218,563,619
Real estate	82,381,777	34,335,667
Participations in subsidiary and associated companies	38,606,929	19,257,895
Trade investments	4,832,878	5,508,478
Other assets	23,740,688	25,042,877
Total Assets	787,058,913	601,615,483

Liabilities and	1982	1981
Shareholders' Equity	KD	KD
Liabilities		
Fixed deposits		457,391,162
Current and notice accounts		36,599,392
Other credit balances	24,176,2 69	28,814,935
Total Liabilities	663,974,931	522,805,489
Shareholders' Equity Capital authorized and issued:		
60,000,000 shares of KD 1 each	60,000,000	40,000,000
Proposed bonus shares	9,000,000	6,000,000
Statutory reserve	9,963,445	8,982,238
General reserve (including KD 36,724,620 share premium)	44,102,834	22,129,162
Unappropriated profit	17,703	1,698,594
Total Shareholders' Equity	123,083,982	78,809,994
Total Liabilities and Shareholders' Equity	787 058 913	601.615.483

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Rescue packages head off disaster

The problem countries

PETER MONTAGNON

THE INTERNATIONAL debt crisis has had a profound effect on the life of many a banker. As the Eurocredit market has dried up, in its wake many of those bankers whose job is to put to-gether new loans have found themselves with time on their

gether new loans have found themselves with time on their hands.

Some of their country specialist colleagues have by contrast emerged from the backroom to work on packages designed to get their banks iffe has become a long round of meeting after meeting as complex rescue packages are slowly pieced together. Meanwhile the International Monetary Fund (IMF) has been working overtime to assemble detailed economic stabilisation programmes with the worst affected borrower governments.

New money

Almost all the rescue packages worked out to date have several strands in common. First is an strands in common. First is an IMF package setting out policy targets that will in time restore the borrower's balance of payments to a sustainable level. Second is a rescheduling of debt owed to commercial banks.

Third is a new money facility to finance the residual balance of payments deficit, since it is generally accepted that the large payments deficits built up by developing countries over the past few years cannot be wiped out immediately.

So far the packages put to-gether along these basic lines have succeeded in containing a situation that could easily have turned into disaster. No major borrower has yet rejected the terms imposed by the IMF; none has failed to come to terms with its banks, although there have been some very nervis help bolster its finances in 1983.

moments along the way and, among the major debtors, some in which two of the most delivery large issues remain uncate issues in international reher commercial bank creditors.

ness subsides there is still an abiding realisation that the solu-

What is now required is a de-cisive recovery in world trade was imposed, international that will allow hard-pressed interbank lines to Mexican debtors to boost their exports to a level that will assure credi-tors of their ability to service these kines should be included debt over the medium term debt over the medium term.

Just how have the problems een tackled and what remains to be done? This article aims to examine the treatment of the debt problems of the three largest borrowers in Latin

Mexico-With debt of around \$80bn Mexico is the second largest debtor in the developing

tied up in that country. As a result an immediate rescue package was put into operation to provide a quick cash injec-tion that would at least allow Mexico to continue paying interest on its debts while the

problems were sorted out. This included toans worth \$2bn from the U.S. as well as a \$1.85bn short-term bridging facility from the Bank for International Settlements (BIS) in Basic. Meanwhile the Mexican Government sat down to the erduous task of working out a programme with IMF, which is now committed to lending it some \$3.9hn.

The new money from the commercial banks totalling \$5bn. only came later—in March last. At the time of writing Mexico still has to agree the final conditions for the rescheduling of commercial bank debt totalling \$19.7bn but it has secured new export credits of some \$250 to help bolster its finances in 1983. ttled between Argentina and scheduling were raised, namely ir commercial bank creditors, those of private sector debt and interbank lines.

Mexico had been using its

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in the rescheduling arrangements. But they were forced to withdraw the request when the authorities in leading financial centres realised that this would cause havoc in the market for interbank deposits. This market provides the lifeblood for inter-

national capital market flows. At the time Mexico's efforts to override normal practice in the interbank market served to heighten considerably the tension surrounding its debt prob-

closed the capital market to all bankers began to worry by mid-countries in Latin America. Ancil that it would need to Last December its central adjust the rescue package to bank President Carlos Langoni unveiled a complex rescue scheme that differed from respects. As with Mexico there was to be an IMF programme bringing in some \$6bn of new loans, a commercial bank rescheduling of debt falling due this year amounting to \$4.60n and a new money facility from commercial banks of \$4.60n. But the system. Brazil's creditors were also asked to maintain short-term

As the immediate nervousness subsides, there is an abiding realisation that the resolution to the debt problems reached so far, offers little other than a temporary palliative

roved to be a more lasting and intractable problem.

Private sector Mexican comanies owe foreign banks some 14bn. Since the debt crisis broke, bringing with it a pre-cipitous devaluation of the Mexican peso, these companies have experienced acute diffi-culty servicing their debt. Now the Mexicans have introduced a scheme whereby companies will be able to make what are effec-tively forward purchases of dollars to repay rescheduled debt. The authorities are also guaranteeing the availability of U.S. currency for interest pay-

Creditor banks have accepted the scheme with some reluc-tance as it is designed to allow them to minimise their losses on private sector leading. None the less some companies will be unable to find the pesos needed to satisfy their part of the scheme and their ensuing bank-ruptcy is likely to lead to at least come least in the interleast some losses in the inter-national banking community on Mexican private sector debt. This is particularly true in the case of the bankrupt Alfa conglomerate with foreign debts of

of \$84bn is somewhat larger tions to the debt problems the interbank deposit market as than that of Mexico but its prob- Brazil's foreign exchange reached so far offer little more one means of financing its lems really started when liquidity position has thus than a temporary palliative, widening balance of payments Mexico's debt crisis effectively remained acutely tight. Several

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Continues Successful

Performance in 1982

Tehran

lem. The question of private level pertaining at the end of sector debt has, however, June 1982. Brazil also negoproved to be a more lasting and tiated a \$1.45bn bridging loan from the BIS and Saudi Arabia. The Brazilian package re-

trade credits at a level of \$8.8bn and restore interbank

lines to Brazilian banks to the

ceived less direct support from the IMF than the Mexican package, because Brazil's problems were considered less acute. But the package is generally regarded as having been less suc-

The main problem has been the rejuctance of banks to re-store the interbank lines cut as the extent of Brazil's problems became apparent. In February Brazil accepted an interim target of \$7.5bn for these lines compared with an original target of some \$8.6bn. But this figure was never fully reached been signs of the lines slipping

The most successful part of Brazil's package was the requ for short-term trade credits to be maintained at \$8.8bn. This in fact was oversubscribed, with commitments totalling \$10.50m. Brazil has, however, been un-able to use the commitments fully because of a sharp fall in its imports.

Despite a sharp improv Brazil. This country's debt in its trade surplus, which was f \$84bn is somewhat larger a record \$514m in March, foreign exchange position has thus

overcome this problem. This might involve e request for additional medium-term loan. They were also afraid that smaller international banks could perceive such a request as a failure of the initial rescue package, which could lead to a renewed loss of confidence in

Already, however, several lessons have been learned from Brazil's experience. Subsequent rescue packages for countries such as Chile, Uruguay and Cuba are to be treated differently where short-term credit

lines are concerned.

Argentina. Despite its large foreign debt of \$390n, Argentina ought not to be in economic difficulties. It is virtually self-sufficient in energy and a major expectation energy. and e major exporter of food, with e natural capacity to run a large surplus on its trade account. Poor management of the economy and foreign debt over recent years—including a propensity to run up large amounts of short-term debt-have left its external finances in a highly precarious position This has been compounded the deteriorating domestic political position and the invasion of the Falkland Islands in April last year. Following the Falklands crisis Argentina was effectively excluded from the world'a capital markets and therefore unable to refinance short-term debt.

short-term dept.

First steps towards resolving the problem were taken last September when Argentina decided to lift financial sanctions against Britain. (Com-mercial sanctions affecting trade were left in place.) This allowed work to start on an elaborate rescue programme in-volving the IMF and commer-

cial banks as well as the BIS.

Argentina agreed an IMF programme designed to provide it with \$2.1bn as well as a bridging bean from commercial banks of \$1.1bn. Currently it is still negotiating a medium-term loan from the banks of \$1.5bn and a rescheduling of some \$6bn of public sector debt. It was also arranged, but not drawn on, a \$500m credit from

the BIS. The negotiations have been degred by delays in bringing public sector interest payments up to date, as well as disputes



Mexico's Finance Minister Sr Jesus Silva Herrog, He amounced a meratorium on repayment of debts to commercial banks, pending permanent rescheduling.

with the commercial banks over the treatment of private sector debt. In the background are fears that Argentina will not be able to stick to the terms of its IMF programme, while the pros-pects for elections later this year and the ambivalent attitude of some political factions towards the foreign debt have led to fears that Argentina might one day decide to repudiate its debt.

Few bankers take such suggestions seriously but Argen-tina's potential self-sufficiency in key raw materials means that it is one of the few major debtor countries that could successfully sever its connec-tions with the outside world, at least temporarily.

For this reason Argentina's debt problems continue to cause some nervousness in the banking community, despite current projections that by next year it will be running a current account payments surplus again after a deficit of only \$950m in

■ THE BANKING SYSTEM is strengthening its defences to try to prevent further shocks of the kind it has experienced over the past 18 months. The central banks are revising the procedures by which they regulate the commercial banks, while the commercial banks themselves are looking at their own much-criticised bad debt provisioning policies. They are also developing better intelligence systems to alert them to world economic developments.

Rethink by the central banks

THE PROBLEMS in inter- BIS to maintain its uncharac-national banking over the past teristically high profile once the year have focused attention on debt problems subside. central banks to a greater ex-tent than ever. Two main trends have been clearly dis-cernible as a result: Central banks have become

involved directly in a variety of debtor country rescue packages, both individually and through the joint mechanism of the Basic based Bank for Inter-national Settlements (BIS). a control bank supervisors, act-ing through the Group of 10 "Cooke Committee" at the BIS, have been labouring to revise an international banking supervisory code.

Since last August's Mexican debt crisis, central bankers at the U.S. Federal Reserve Board, the Bank of England, Bundes-bank, Swiss National Bank and bank, Swiss Nanonal Bank and elsewhere have taken a direct role in maintaining the liquidity of key debtor nations. The Fed, under the leadership of Mr. Paul Volcker, has provided funds to Mexico and other countries and has also co-operated with other central banks in putting together BIS bridging loans.

Normally the BIS prefers to avoid the glare of publicity, but its members have in recent months approved loans for Mexico, Brazil, Hungary and other countries. It is not the absolute size of these temporary loans which is striking, but the fact the central banks have found it necessary to extend

The BIS has been thrust to centre-stage along with the International Monetary Fund and commercial banks in what Mr Robin Leigh-Pemberton, in-coming Bank of England Governor, terms a "tripartite approach."

through this joint approach can the world's debt problems be kept under control. Few bankers, however, expect the

The other priority for central bank supervisors who meet in Basle under the chairmanship of the Bank of England's Mr Peter Cooke (the Cooke Co tee) has been to work on re-vising the landmark Basic Concordat of 1975. This was the agreement constructed in 1974-1975 in the wake of the collapse of the Herstatt Bank in West Germany. It remains to date the only full-scale formal agreement on international banking supervision.

The collapse of Italy's Banco Ambrosiano last year showed gaps in the Concordat, particu-larly on the question of which supervisory authority is respon-sible for the overseas subsi-dianies, holding companies or. joint ventures of

Harsh words have been spoken privately by central bankers about the Bank of Italy's failure to play a major role in the collapse of Ambrosiano's Luxembourg holding company—Banco Ambrosiano

BAH was also believed to have been left unsupervised by Luxembourg's authorities, who maintained it was a company and not an official bank. BAH defaulted on \$300m to \$400m of Euromarket syndi-cated loans and more than 80 banks are now involved in legal action against the Italian successor bank to Ambrosiano-Nuovo Banco Ambrosiano.

The revised Basle Concordat, which may be published later this year, does not provide any "lender of last resort" guaran-Governor, terms a "tripartite tees, but rather clarifies the approach."

It is the view of Mr Leigh. Where there is a question of bank solvency, supervision of bank solvency, supervision. vision would be the responsithe parent bank.

Alan Friedman

Strict conditions for the extension of bridging loans

BIS is not an 'easy touch'

Bank for International Settlements

PETER MONTAGNON

THE DEBT crisis that has enveloped most of Latin America and Eastern Europe over the past year has brought with it some rather unwelcome publicity for the traditionally shy central banks of industrial-

Acting through their own bank, the Basic-based Bank for bank, the Basle-based Bank for International Settlements (BIS), they have become intimately involved in rescue arrangements for several countries. Short-term credits totalling \$810m have been extended to Hungary, \$1.85bn to Mexico, \$500m each to Argentina and Yugoslavia and \$1.2bn to Brazil. This latter credit was topped up by an additional \$250m contribution from Saudi Arabia.

Superficially the principles

Superficially the principles behind such credits make perfect sense. Countries which suddenly find themselves acutely short of foreign exchange need time to organise more permanent assistance in the form of debt rescheduling and e loan package from the International Monetary Fund. In the meantime they have to beve the resources to continue making interest payments on their foreign debt and to pur-chase essential imports.

Short notice

The BIS and its shareholder central banks are able to mobilise large amounts of cash et short notice. For a while it et short notice. For a while it seemed likely that they would assume a permanent role as providers of bridging finance until longer term solutions were put in place. The queues of potential borrowers, and with it the glare of publicity, grew and grew until in January BIS President Fritz Leutwier signalled an end to such particisignalled an end to such partici-pation in rescue operations. Why has the BIS decided to opt out of this newly assigned

role? In the first place the en-thusiasm for bridging loans widely displayed in the financial community at large was never shared by the central banking community itself. Central banks of their very nature tend to have rather small balance sheets and they need to keep them highly liquid. Even with such an urgent case as Mexico last summer several were reluctant to tie up

ation. As the number of countries clamouring for loans in-problems to the whole of role in the international debt creased several central bankers. Eastern Europe. It was largely crisis, concentrating, for began to fear that the BIS was becoming regarded as a bot-tomless crock of money, an "easy touch" for short-term toens on highly favourable

In fact this was never the case. The BIS always laid down case. The HIS always laid down very strict conditions for the extension of bridging loans. They had to be short-term, properly secured against the borrower's assets — preferably gold—and linked to progress in negotiations between the borrower and the International Monetary Fund. The BIS expected to be negotiation of pected to be repaid out of loans eventually made available

by the IMF.
This was not readily understood by some would be borrowers, notably Yugosavia, which made a controversial re-quest for a time-year loan from the BIS last autumn. The request in this form was turned request in this form was tirried down flat by the BUS, sithough it is now participating in a short term \$500m loso as part of the multi-billion dollar rescue package for Yngoslavia being assembled under the aegis of IMF.

Refusal It was partly the publicity

surrounding Yugoslavia's loan request that led the BIS and its shareholder central banks to review the role they could play in assisting the worst-off inter-national debtors. After a brief spell in the limelight the censpell in the limelight the central banks now seem to have brought the shutters down again. The clear message has been that the central banks alone cannot solve the banking crisis by balling out the borrousers.

More recent candidates for debt refinancing such as Peru and Venezuela have simply not and venezuela have simply not applied to the Bis for money. They know that it would not be forthcoming. Even if the Bis had not now adopted a more restrictive policy towards lend-ing there would in any case be few compelling arguments for credits to such countries. With hindsight it is clear

that those countries that have received BIS loans were all in their own way special cases. Mexico, Brazil and Argentina rank among the world's largest debtors, with total debts respectively of \$80bn, \$84bn and \$39bn. A default by any single one could destabilise the whole banking system. The central banks came under strong political pressure to assist Yugoslavia as a non-aligned country bor-dering the Comecon bloc. In the case of Hungary the BIS was making a deliberate

essful. Within a few mouths. of BIS assistance Hungary ordinated by Manufacturers It is always possible that faced

with similar special cases again the BIS might be prevailed on to extend fresh credits, though world's debt problems. As even that now seems unlikely before they are likely to remain at the moment. After a brief the exception rather than the flirtation with direct leading to rule.

precious funds in a rescue oper- attempt to pre-empt a spread of borrowers in trouble the BIS example, on acting as a forum for international discussion on received a \$260m loan from a bank supervision and the group of commercial banks co-responsibilities of individual central banks for commercial banks that may get into trouble.

Losas to becrowing countries do not seem to offer a practical contribution towards solving the

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Financial Times Monday May 9 1983

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Search for the right man as leader

The Ditchley Institute WILLIAM HALL New York

THE INSTITUTE of Inter-national Finance, better known as the Ditchley Institute, is an ambitious private sector initiative whose main purpose is to provide better information to international banks about the economic state of the world'a

The idea for the institute was born out of a meeting of senior bankers last year at Ditchley Park in Britain's county of Surrey — hence the name Ditchley institute. The bankers, Ditchley institute. The bankers, representing institutions from North America, Europe, Japan and Latin America, felt that banks would be better equipped to deal with the international banking crisis if they had better information about the economic situation and evolving debt posltion of borrower countries.
In January 1983 the same

bankers mat again in Washington and decided to establish formally a new Washington-based institute "to promote a better understanding of international lending transactions by improving the availability and quality of financial and economic information of major country borrowers."

Founders

The 35 founder banks included 10 U.S. money centre banks, tha big four UK clearing

banks, the three big Swiss banks, three out of the top four German banks plus leading banks from Italy, France, Canada, Japan and Brazil.

The banks involved held another meeting in Zunich in March to work out the details; another meeting is scheduled for Tokyo in June when a managing director to head the new body will be announced. new body will be announced.
It is hoped that over 500 banks
will become members.

In the initiative initiative.

Peter (England) ill become members.

Bill Ogden, who retired as Basle Committee of Banking ice-chairman of Chase Supervisors, calls tha new lanhattan Bank earlier this institute a "useful develop-Manhattan Bank earlier this

tute is not going to be e discreetly disguised "lenders' cartel" which will be used to bring pressure to bear on recalcitrant borrowers

Its prime purpose, in Ogden's words, is to "improve the pro-cess of sovereign risk lending and the long-term efficiency of national credit markets. Its main functions are as

 Gathering country economic information. It will not dupli-cate what is already being done but will look for gaps in exist-ing information and seek ways to fill them;

 It will discuss with borrower countries, on a strictly volun-tary basis, their economic plans, assumptions and financing

 When and where appropriate it will serve as a focal point for dialogue between the inter-national banking community and multilateral institutions, central banks and supervisory authorities in the developed

• It will furnish members with country information reports.

These will be objective and will avoid making credit judgments
— which will be left to each

Bill Ogden says that the institute's planned activities "should tend to dampen excessive zeal — and even excessive caution, which at certain times can prove just as harmful.
"The institute will trigger in

each member neither red nor green lights, but more probably yellow precautionary signals and better adherence to speed

Peter Cooke, tha Bank of England man who heads the

up support for the new body. tacts between commercial banks. He is anxious to assure wormed and the IMF. This will be borrowers that the new insti-valuable from the point of view and the IMF. This will be valuable from the point of view of the latter, for it must be desirable that it should have good knowledge of the amount of private financing both outstanding and likely to be available when devising programmes for countries in balance of pay-

ments difficulties." says Cooke.
He also notes that it will be
useful for commercial banks.
"Their lending plainly needs to pay more regard to how far the borrowing countries are committed to soundly conceived adjustment programmes likely to sustain or restore the credibility of these countries in

international markets." international markets."

Membership of the new body is open to a wide variety of institutions and is not confined to commercial banks. Anyone can join provided they meet the following criteria: they must be lenders for their own account and not just peckagers of risk for sale to others; they must have defined international exposure to developing countries; they must be in business for profit.

Membership

Membership fees are still under discussion but Bill Ogden, who is chairman of the interim board of the new institute, estimates that some small international bank with an international exposure of between \$10n and \$20n could join the institute for as little as \$7,000 a year. For medium-sized briks the cost will be between \$10,000 and \$15,000 a year and the big banks will pay around \$10,000 a year. It is anticipated that the new

institute will have a staff of 75 to 80 and that the chief executive will be a well-known figure who will command a salary of around \$250,000

Finding the top man to run the new institute is proving Bill Ogden has said on several over which says a lot for Bill occasions that he is not a candidate himself. Ogden's ideal candidate would be a "very horoad guage individual, who with a knowedge of international finance and have an its success will be the choice understanding of economics of managing director.



Kit McMahon, Deputy Governor of the Bank of England, has been mentioned as a possibility by some bankers. However, it would be very surprising if he took the job. Another name which has been convessed frequently is that of Manfred Lahnstein. Another possible confider is

Aside from finding the right person with the correct quali-fication picking a person with a political background might upset some bankers whilst a North American is ruled out

since the creators of the insti-

seen to be the creature of the big U.S. money centre bank.

Indeed one of the problems in finding an influential figure to bead the new body—an important prerequisite if it is

to be taken seriously—is that several people are not sure that

there is a viable long-term role

"Wa are much clearer on knowing what this body will

not do rather than what it will do," is a frequent comment of

bankers. The Ditchley Institute has

for the new institute.





Mr Bill Ogden, left, whe retired as vice-chairman of Chase Manhattan Bank earlier this year, has been a key figure in drumming up support for the Ditchley Institute. Mr Peter Cooke (centre), of the Bank of England, calls the institute a "useful development." Mr Kit McMahon, Deputy Governor of the Bank of England (right)—a possible top man to run the institute.

and banking." In addition he will have to be a considerable Criticism of their policy on bad debt provisions has irked a number of top banks.

The trouble is that not much detail is made available

Scant information on the degree of exposure

Bad debt provisioning policies

ALAN FRIEDMAN

PERHAPS no other part of the 1982 accounts of major inter-national banks will have been as closely examined as the section dealing with "provisions for bad and doubtful debts." In built up a momentum of its own which says a lot for Bill Ogden's work behind the scenes. The problem is that it has built expectations to such the wake of the international debt crisis the question of pro-visioning has moved from the obscurity of accounting prac-tices to centre-stage in banking

> Criticism of a number banks, particularly in the U.S., has been swift and harsh. Major institutions such as Chase Man-hatian, Bank America, Citicorp and others stand accused by analysts and others of not hav-ing made sufficient 1982 bad debt provisions in respect of problem debtor nations such as Mexico and Brazil.

Although the U.S. Securities

have none the less succeeded in providing only cursory information about problem exposure in Latin America and elsewhere. Now the U.S. Congress is taking a more active interest in the overseas lending and provisioning activi-ties of the banks and many staffers on Capitol Hill predict degislation calling for even tighter regulations in this area. The provisioning policies of the U.S. banks can be ellimportant when one calculates that the potential problem exposure of a bank like Citicorp, America's largest in terms of assets (\$130bn), represents assets (\$130bn), represents 204 per cent of its group equity loans where they choose—of betwen 218 end 244 per cent of base of \$4.8bn.

Defining exactly which are problem loans, however, can be about it," remarked one senior visioning policies of the major a difficult proposition. The American Banker magazine recently claimed that the largest 10 U.S. bank holding companies

had investments amounting to 169 per cent of their share-holders' equity in problem debtor countries. The American Banker also argued that three of the top ten banks-Chase Manhattan, Manhattan, Citicorp and Manufacturers Hanover — had

ing are being accused of less than prodent provisioning policies, then some European banks are open to even more serious charges. Disclosure requirecharges. Disclosure requirements outside of the U.S. tend to be far more lax and this enables a British clearing bank,

Manufacturers Hanover—had for example, to thumb its nose amounts that total more than at any demand for more infor-

6 ... this enables a British clearing bank, for example, to thumb its nose at any demand for more information about problem exposure.9

twice their equity outstanding mation about problem exposure to countries facing serious Lloyds Bank refuses to disliquidity problems.

American bankers do not like ing told that they have made insufficient bad debt provisions in respect of country risk. Mr Willard Butcher, chairman of Chase Manhattan, took "grave exception" to a suggestion during a recent interview that Atthough the Commission (SEC) has tightened considerably the disclosure requirements of the U.S. banks, they his bank had not made adequate facing up to the reality of loan assets which could be caught up

in debt rescheduling for years to come. The bankers argue that as

Lloyds Bank refuses to disclose its estimate of problem exposure, saying only that 10 per cent of its £34.5bn of assets is tied up in Latin America—and this excludes Mexico by its own admission. Barclays Bank is percelling even less revealing even less. The 1982 bad debt provisions

of the Big Four British clearing banks speaks for itself how-ever; total bad debt provisions £962.3m (from £381.3m in 1981).

National Westminster and Midland Bank were more forth-clearer, however, showed a coming than Barclays and blatant "it's nothing to do with Lloyds in their 1982 results. me, mate" attitude. While it

U.S. banker recently.

If the U.S. banks, with the stringent SEC regulations applying are being accused of less

banks are even more shrouded in mystery. The disclosure practices of Deutscha Bank, Dresdner and Commerchank, for example, make it well-nigh impossible to draw any sensible In Japan the authorities have

In Japan the authorities have stepped in to instruct the banks (or as the Japanese would phrase it—to "provide advice and suggestions") on their provisioning policies in respect of sovereign debt. The total outstanding overseas loans of Japanese banks last June (the latest figures revealed) was \$20n. The Finance Ministry in Tokyo has told banks they may use after tax profit to allocate use after tax profit to allocate reserves equal to 1 to 5 per cent of their sovereign loans to specific countries with high-risk

The widance from central bankers in some countries can be ostentatiously ignored at times. Mr Peter Cooke, head of banking supervision at the Bank of England, last autumn urged banks to "consider the approriateness of the maximum possible retention of profit to reinforce the capital resources of the bank, if necessary at the expense of excessively liberal distribution policies." It is hard imagine a more pointed message to British banks place some controls on their 1982 dividend policies.

The reaction of the UK The bankers argue that as long as interest payments come through they need not worry. Indeed they are making fat returns on the rescheduled principal, with interest spreads above 2 per cent for some Latin American countries. This does not alter the fact, however, that the principal, which might have been returned to the bank, is now tied np. The ultimate effect of the debt crisis is that it restricts the freedom—that is, the discretionary power to make

A high-powered team maintains a long-term analysis of economic problems

Elite body for global studies

The Group of 30 WILLIAM HALL

IT IS hard to judge the long-term importance of the Group of 30 — a bunch of central bankers, private bankers, aca-demics plus industrialists! But denics plus industrialists but it is clear that its work over the past couple of years has contributed to better official and private understanding of the international debt crisis. Over three years ago Dr Johannes Witteveen the former managing director of the International Monetary Pund who now chairs the Group of 30, wrote in the group's annual report that the surge in oil prices and the resulting shifts in current account balances was placing international monetary ralationships under greater strain. "I believe that the long-run stability

the banking system is also in in question," wrote Dr Witteveen. "Neither the causes nor the consequences of these various changes are well understood. changes are well understood. The description is as good as Yet until they are, it does not any and, despite the members' seem likely that appropriate and widely accepted policy responses will be forthcoming."

The Group of 30'a task was to "explore the basic problems in the functioning of the international economic system, to clarify the issues, and to identify and assess the various policy options."

The Group of 20 to a superior of the international economic system, to clarify and assess the various policy options."

The Group of 20 to a superior reservation about sticking their necks out publicly, there is no other body which can boast such a distinguished group of members in the financial community.

The European members include Otmar Emminger, the former President of Germany's Bundeshank, Kit McMahon.

The Group of 30 is a rather Deputy Governor of the Bank. The Group meets formally has clearly had on mysterious body which sits up of England, Andre de Lattre, twice a year for two to three on official thinking.

public and private sector.

Although it receives its money from a grant from the Rockefeller Foundation its central
bank members are always
conscious that they have other
paymasters and sometimes Under Secretary for The U.S. contingent includes Robert Roosa, the former Under Secretary for Monetary appear to be bending over back-wards to disassociate them-Affairs at the U.S. Treasury and

selves from even the most innocuous comments or views of the Group of 30.

now a partner in Brown Brothers Harriman, Anthony Solomon, President of the Federal Reserve Bank of New York, and Henry Wallich, An article in the Institutional York, and Henry

6 . . . despite the members' reservation about sticking their necks out publicly, there is no other body which can boast such a distinguished group of members of the financial community.

Investor last year described the Group of 30 as a "self-appointed, ongoing policy-analysis group dedicated to the proposition that the world will banefit if distinguished central bankers, private bankers, aca-demics, multinational business leaders and government officials sit down and talk to one another about whatever issues they find important."

options."

Bundeshank, Kit McMahon, effairs.

Group of 30 is a rather Deputy Governor of the Bank. The

Governor of the U.S. Federal

The academics on the group include Peter Kenen, Professor of Economics at Princeton University, and Max Corden of the Australian National University. Dirk de Bruyne of Royal Dutch Shell and Jacques Maison Dutch sherr and Jacques manyon Rouge are among the indus-trialists represented and there is also a smattering of repre-sentatives from the Third sentatives from the Third World such as I. G. Patel, the Governor of the Reserve Bank of India.

The Group of 30 was set up in December 1973 and is in many ways a successor to "the Beliagio Group" which had operated throughout the 1960s as a low-key discussion group. international on

easily halfway between the former Deputy Governor of the days at a time and in between Banque de France, Alexandre Lamfalussy, the economic adviser at the Bank for Interthere are several study groups on to which bankers and other co-opted for special assign-

Last year's annual report gives a good guide to the opera-tions of the Group over the year. The Group held a plenary session in New York where discuston ranged over the ex-change rate policies of major countries and the outlook for the international banking

The second plenary session six months later in Budapest discussed the evolution of the international mometary system, budget deficits, trends in the faminish markets, developing countries in the 1980s and the prospects for East-West trade.

A study group, under the chairmanship of Jelle Zijisha, the former President of the Bank for International Settlements, was established to look at ways international institutions like the World Bank and the IMF are evolving. The second plenary session

the IMF are evolving.
Another study group on financial futures was set up and several other study groups on issues such as international banking, energy and multiple

reserve currency met during the A total of 12 reports were

dssued last year.

The early years of the Group of 30 have coincided with major problems on the international dissocial scene and although it is hard to measure the contriinition of the Group to the solution of these problems &



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Y HAVE THOUGHT OF AS A GROUP OF BANKS. CORPORATION. BANKING AND AWHOLE LOT MORE.

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The International

Monetary Fund

MAX WILKINSON

IT SEEMS remarkable that little more than a year ago, the International Mone-tary Fund's Interim Committee was meeting in Helsinki in a relaxed, almost

There was little talk then of the pos-sibility of a collapse of the international banking system as a result of a major

The member-governments generally expressed little urgency about the need to increase their quota subscriptions to the Fund. Although the U.S. argument that no increase was needed was then an extreme position, the European governments seemed prepared to allow the negotiations to continue at a relativaly

negotiations to continue at a relatively

In retrospect, however, it is clear that the global financial atorm was already brewing. The danger signals were certainly visible to a number of senior IMF officials who had been looking at the debt position of Mexico and other Latin

The storm broke in the summer of 1982, when it became obvious that

Mexico could not repay a substantial part of its short-term debts and that the major banks were reluctant to go on lending without some intervention hy

The first job was to shore up the country's tottering deht structure with

some temporary props to prevent a cumulative collapse.

This was accomplished by a hastily assembled bridging loan of \$1.85bn from the Bank of International Settlements

the central bankers' bank in Basie, Switzerland. This was matched by an equivalent loan from the U.S., whose own clearing banks were particularly exposed in the country.

This bridging finance allowed time for the IMF to negotiate a programme of support which involved a severe cut-back of consumption and imports by Mexico. Long and delicate negotiations

with the clearing banks ensued to per-suade them to continue to increase their

lending to Mexico in the expectation that the IMF's adjustment programme would eventually restore financial

would eventually restore financial discipline, This hastily put-together "rescue" for

the international authorities.

default by a debtor country.

complacent mood.

gentle pace.

The international agencies have found themselves being drawn into the rescue operations mounted

for debtor nations. This has opened up a new debate on their roles and functions

Call for redefining the role of ringmaster

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Mexico established a three-pillared epproach to the problems of the debtor countries involving the central banks the commercial banks and the IMF since then, rescheduling arrangements have become almost a routine occurrence.

The IMF has emerged as the central support, although the actual amount of its lending has been small compared with that of the commercial banks. The Central Banks and particularly the BIS, which played such a crucial role in the rescheduling of Mexico's debt, in the reschediling of mexico's debt, have tended subsequently to move away from centre stage where possible, and to emphasise their function as providing a temporary strut, while more perman-

nt supports are being negotiated.

Although the central banks have more direct responsibility for the supervision and ultimate support of the clearing hanks, the IMF is the only international

The IMF is the only international body which combines the authority and expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely

hody which combines the authority and the expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely.

However, this pivotal role has put the IMF under considerable financial strain. At the Toronto annual meeting in September, there was an embarrassing failure to make an immediate response to the debt crisis by a rapid agreement to increase quotas. However, this was remedied in February when, after some tense bargaining between the U.S. and other countries, a 47.5 per cent increase in quotas was agreed on an accelerated

The increase, which will bring total subscriptions to SDR 90hn (\$97hn) is expected to be ratified by individual governments by the end of this year, almost two years ahead of the original timetable. Even so, the high rate of IMF support is likely to oblige it to ask for bridging loans from member coun-tries later this year.

The IMF's new position as the ring-master in the rescheduling of international loans has led to a number of

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THE LONG-TERM FINANCE SPECIALISTS

proposals for a redefinition of its role and methods of operation. These range from generalised calls for "a new Bret-ton Woods" meeting in which the major governments would rethink the whole

However, there have been some more specific ideas. One of these is the suggestion that the Fund should play a larger part in the financing of third world deficits by issuing long term bonds in the world capital markets.

In the world capital markets.

This would enable it gradually to displace some of the commercial banks' sovereign lending. Advocates of this idea include the influential "Group of 30." (This is an independent group of distinguished economists and international financial experts, including Dr. Ottmar Emminger, former president of the West German Bundesbank, and Mr. Johannes Witteveen, former managing director of the IMF.)

Although this idea has by no means.

Although this idea has by no means been ruled out, several governments including the U.S. and the UK, prefer to maintain the closer ties with member governments which result from the present method of financing through quota subscriptions.

A more radical idea, strongly sup-ported by some commercial bankers, is that the IMF should in effect take over some of the commercial banks' lending to third world countries by issuing long term low interest bonds in exchange for dubious toens.

One of the main objections to this idea or a similar balling out operation by Central Banks is that it would absolve the clearing banks from the consequence of what many see as highly imprudent lending policies in the past.

In its recent annual report the Bundesbank strongly opposed the idea that the IMF should take on commercial

It says that this would radically alter the fund's character as the provider of short-term credits to help members out of temporary balance of payments diffi-culties. It is clear that any shift to a policy of long term lending would tend to weaken the Fund's power to insist on measures to re-impose financial disciplina in the countries experiencing

For these reasons, there seems little prospect at present of any major change in the role of the Fund. On the other hand, the underlying difficulties which have threatened a banking collapse are hy no means solved, it is clear that the IMF will remain very much in the front line of rescheduling activity and of



Jacques de Larosiere, former French Minister of Finance, managing director of the International Monetary
Fund: in the front line of rescheduling activity and controversy

Emphasis of the bank is on long-term lending

The World Bank

ANATOLE KALETSKY

WITH AN annual lending prooutstanding of over \$90bn and a buge fund-raising effort which makes it the biggest non-resident borrower in every major capital market in Europe, America and Asia, the World Bank is not only the world's largest development incitation but also the biggest single creditor to most of the financially troubled countries in the Third World.

However, unlike its sister institution the International
Monetary Fund (IMF), whose
grand office building in
Washington is surrounded on
three sides by the Bank's even larger complex, the Bank has avoided becoming too deeply embroiled in the financial crises of its clients. It is a long-term lender, indeed the longest lender in the world, with some loans stretching to 50 years, and it has no real capacity to mount "fire-fighting" opera-tions, dealing with the initial emergency rescue phases of the developing countries' debt

Although some Bank officials admit privately to being some-what chagnined by the way their colleagues at the Fund have bogged the international imelight over the past year, there is no sign that the Bank intends to change his funda-mental philosophy in order to secure a leading role in tha finencial drama. Within the hounds of this philosophy, however, which the Bank feels must continue to emphasise long-term development and project lending there have been a number of procedural innovations introduced which officials believe will increase their flexibility to help their clients at the margin. There are three broad ways the Bank can respond to the growing shortfalls in private sector lending to developing countries—by increasing lending, by changing the type of lending it does and hy accelerat-ing disbursements on already committed loans. In the past few months programmes have been announced on all these points but despite the Bank's very large aggregate lending—which is substantially larger than the IMF's—the impact of its efforts on any of the biggest debtor countries will be marginal.

Squeezed out

It is in the smaller and poorer developing countries, many of which have been squeezed out of the commercial loan markets altogether in the general re-trenchment which followed the shocks of Mexico and Brazil, that the Bank's role is all-

There are two major con-straints on the Bank's ability to increase its total loan com-mitments much beyond the \$10.3bn and \$2.7bn advanced in 1982 by its two operating units the International Bank for Reconstruction and Development (IBRD) and the International Development Associa-tion (IDA). These constraints are the shortage of loanable

tially increase its lending a great deal simply by increasing its debt-to-equity ratio beyond the ultra-conservative one to one margin which it has tradi-



A. W. Clausen, President of the World Bank: the longest lender in the world

and is rated by the capital markets as well as or better than almost any sovereign borrower. Its profits for the year to June 1983 are expected to be \$700m or more after a to be \$700m or more; after a record first half profit of \$448m announced in March.

Gearing

Indeed its profitability and ample liquidity (over \$11bn) have grown so repidly in the past year that the Bank's management has all but eliminated, amid some embarrass-ment, a special commitment fee of 1.5 per cent introduced only last year to reverse a trend of gradually declining profits in the previous few years. After being cut to 0.75 per cent in January, the fee was reduced to 0.25 per cent in March.

Nevertheless, neither the Bank's management nor its sharebolders, the governments of the 146 member countries, are at all inclined to increase the Bank's gearing. Bank officials dismiss any thoughts of using the Bank, with its established presence in the capital markets, as a vehicle for one of the embitious global debt restructuring schemes doing the public of residents giroles to rounds of academic circles in the U.S. and exciting some the U.S. and exciting officiel interest in Europe.

One reason for the IBRD'e reluctance to borrow more aggressively is concern about IDA, the Bank's soft-loan affiliate. IDA charges no interest on its loans apart from an 0.75 per cent service charge. Its funds come entirely from contributions by member governments, with some topping up from IRED profits. up from IBRD profits.

The growing fiscal stringency around the world, and particularly in the U.S., has imperilled IDA's very existence and there are serious fears in the Bank that a further shift towards borrowing from the markets instead of raising capital from governments could transform the Bank from a development institution into something epproaching a commercial bank.

mational Development Association (IDA). These constraints are the shortage of domable funds and the shortage of suitable projects.

To a certain extent the shortage of funds is notional. The IBRD, which is the Bank's profit-making arm, could potentially increase its lending a commercial bank.

While the U.S. has repeatedly ments. Most be spent simple disbursement disbursement project loans. Income countributions of the same and Mexico.

The Bank criteria for their contributions of IDA is such as their contributions of IDA is such as the spent simple contributions of the same are the same and mexico. their contributions to IDA in future, The Bank's staff helieve,

however, that IDA, which finances about 10 per cent of the total current The IBRD is one of the deficits of the world's poorest disbursed until specified

this kind of concessional lend-ing many of the poorest countries would have to cut living standards very much more in order to raise foreign exchange for their development needs.

for their development needs.

One alternative to higher gearing which the Bank has enflustastically embraced is the "co-financing" of projects with commercial banks. The co-financing idea is seen as having considerable long-term potential considerable long-term potent for bringing commercial banks back thto the business of development lending after their shocks of the past few years.

Under a new scheme unveiled this year the Bank is arranging for commercial partners to lend in parallel with its own loans and is even taking pest in loan syndicates in order to extend an implicit guarantee to certain kinds of project lending. Because it has never suffered a default or rescheduling on its loans participation in a World Bank project is seen as a much safer alternative to direct country lending, particularly for smaller commercial banks. Even without a funding con-

straint the Bank would have difficulties in gearing up its lending to cash-starved developlending to cash starved developing countries for the simple
reason that projects capable of
meeting the Bank's stringent
profitability and management
criteria take years to design.
Furthermore, borrowing governments always have to contribute
a substantial proportion of any
project's costs from their own
revenues. The public spending
cuts being imposed in many
developing countries in response to their debt cutses thus
tend to retard or even eliminate

address its chients' short-term in liquidity needs as well as their interpolation development requirements. Most of the money will be spent simply by accelerating disbursements on existing project loans, mostly to middle income countries like Brazil

proportion of costs, including tentatively set by the Board increment time. In addition it will soften towards economic policy conditions of the continuous which tionality as an integral part of some of the strict rules which

highest regarded borrowers in countries, causes out some of portions of a project are the world. It has never suffered the whole institution's most completed. As a result of the a default from any of its clients important activities. Without SAP the Bank believes that development momentum in many of its borrowing countries will be maintained even while they are cutting back on public

spending generally. The Bank's second response to the limitations of pure project sending has been much more fundamental and controversial. Starting in 1980 the Bank began a number of experimental Structural Adjust-ment Loans (SALs), which are not linked to specific projects but rather to conditions about policy reforms designed to improve the structure and functioning of a country's economy as a whole.

With these SALs, which have been expanded steadily but cautiously in the past three years, the Bank has come very years, the Bank has come very close to overlapping into the IMF's territory. The difference between an IMF loan and an SAL is that the Bank is lending with a much longer the perspective and with emphasis on micro-economic policy adjustments such as agricultural and energy price distortions; labour market conditions and specific industrial subsidies.

Continuing debt

The IMF in contrast, expects its loans to start being repaid within a relatively short period. and focuses on much broader macro-economic imbalances involving external payments, currency misalignments and fiscal policy.

a substantial proportion of any project's costs from their own revenues. The public spending cuts being imposed in many developing countries in response to their debt crises thus tend to retard or even eliminate many Bank-sponsored development projects, rather than accelerating them.

The Bank management has attempted to deal with this problem in two ways. In February this year it was announced a \$2bn Special Action Programme (SAP), which is designed for the first time in the Bank's history, to address its chemis' short-term liquidity needs as well as their long-term development requirements. Most of the money will be spent simply by accelerating disbursements on existing and Brazil are helieved to have project loans, mostly to middle tome dalky with Preservations. and Brazil are helieved to have held some talks with Bank officials in the past year.

The Bank will not after its are expected this year to criteria for approving projects breach to limit of 10 per cent, but it will finance a higher of total Bank lending reven local costs, including tentatively set by the Board in the first total bank lending tentatively set by the Board in the first lending tentatively set by the Board in the f tionality as an integral part of Bank lending is expected in the years ahead.

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WORLD BANKING IX

Rank by Assets 12-31-82		Net income 1st Q 1983	Net income 1st Q 1982	% change	Net Income 1982	Net income 1981	% change
1	Citleorp	228.0	194.0	+18	713.0	531,0	+36
2	Bank America	120.3	118.6*	+1.4	412.0	445.6	+ 1.4
3	Chase Manhattan	106.1	114.8	(-8)	303.0	412.0	(-25.4)
4	Manufacturers Hanover	82.0	62,1	+32	215.0	252.0	+17
5	J. P. Morgan	117.8	86.0	+37	394.2	354.3	+11.3
6	Chemical New York	71.5	61.7	+16	240.6	215.0	+11.9
7	Continental Illinois	31.2	66.5	(-53)	77.9	254.6	(-69.4)
8	First Interstate	58.2	55.4	+5	221.2	236.1	(-6.3)
9	Bankers Trust	61.1	53.0	+15	239.0	188.0	+27
10	Security Pacific	61.2	52.6	+16	234.3	266.5	+13
11	First Chicago	43.5	33.2	+31	136.8	118.7	+15
12	Crocker National	16.1	18.1	(-10.5)	71.0	62.9	+13,8

The large banks are pledged to stay in international lending, but the rules may change

Stricter supervision on the way

U.S. banks and the debt crisis DAYID LASCELLES

THESE ARE the best and the worst of times for U.S. banks. The last 12 months have seen them buffetted by the less developed country (LDC) debt crisis and the nerve-wracking colleges of the banks. collapse of banks like Penn Square of Oklahoma. On the other hand, their strennous lobbying for bank law reform is beginning to pay off: 50-year-old restrictions on where and bow they may do business being dismantled at a rate that vould have seemed astonishing only five years ago.

And because deregulation will bring them lasting benefits while the LDC crisis should. with patience and luck, begin to ease, American bankers are probably as optimistic deep down now as they have been

Not that there is any com-placency about the LDC debt problem. Concentrated as it is in Latin America, a market where U.S. banks established a major presence during the 1970s of them with more than their net worth at risk, in some cases just to Mexico, Brazil and

Argentina.

According to Federal Reserve figures issued last December, U.S. banks beve a total exposure of about \$88bn to the 12 largest LDC borrowers, of which about \$60bn is beld by the nine largest U.S. banks. This is a far larger exposure than any other leading nation. then any other leading nation, and a good part of it belongs to small banks who got tempted into the international lending business and are now wishing they had stuck with their local farmers and Main Street stores. them when times were tough.

Thus far, though, U.S. banks
have few signs of strain, for certain to change. The banks'

Brown Am

the debt crisis lies in more, not less, lending. So they have induced banks to lend by promis-ing not to criticise their exposure to countries like Mexico and Brazil where they judge the borrowers to be besically solvent and trying to put their houses in order. So, while banks have by and large increased their LDC exposure by joining the IMF-sponsored rescues (reluctantly in some cases) they have not been forced

Second, banking has been quite profitable despite the recession. Apart from the well-publicised troubles of Continental Illinois, which got burnt by Penn Square, and Chase Manhattan, which lost millions from the collapse of Drysdale Government Securities, most major banks reported healthy profit gains in 1982, and have got off to a good start in 1983. The sharp fall in U.S.

to take large write-offs.

market. In its annual report Citicorp said it "expects to maintain its role in international lending to governments and believes any losses in this area will continue to be below those on commercial and indus-

Friendship

The big banks will probably have to shoulder some of the smaller banks' exposure. they strive to keep in sight their long-term friendship with countries like Brazil, certain that in the years ahead they will reap rewards for having stuck by

two reasons. First, U.S. bank comparatively modest write-offs supervisors have made it clear have triggered a sharp political that they think the answer to reaction in Congress which believes they are escaping from the LDC crisis just e little too lightly—at taxpayers' expense. In order to justify approval of the \$8.4bn increase in the U.S. subscription to the IMF, Congress is cooking up a new international banking law designed to rein in the banks. In its draft form the bill would require more disclosure about foreign loans, establish formal loan loss provision standards, and force banks to spread loan syndication fees over the life of a loan. At the moment they can count fees immediately as earnings, which is said to make them greedy.

The measures bave the backing of U.S. bank supervisors who want stronger powers, par ticularly on loan loss provision-ing, though agencies like the Fed would have preferred to deal with the matter administratively rather than throngh a rather overplayed Congresousiness.

Although smaller banks are certain to use the first opportunity to get out of international lending, large banks in New York, Chicago and California, beve pledged to stay in the market. In its annual report Citicorp said it "grant and the banking maintain."

Longres congres worried about the scrutiny and cost implied by the Bill which, they say, will inhibit international lending at a crucial moment and impare a competitive bandicap in the banking market. Their hope is that the bank supervisors will carry out their promise to be a supervisor out of the supervisor out of the supervisor out of the supervisors will carry out their promise to be a supervisor out of the sup

both LDC debt and the muchpublicised domestic crise which—thus far at any rate crises have proved far more damag-ing. Their failure to avert ing. Their failure to avert trouble has been ascribed to their "sleeping at the switch." an accusation that is only partly true since U.S. bank super-visors, like many foreign coun-terparts, are rejuctant to order banks about. Even so, recent events bave suggested to Americans that bank supervi-sion is not all it should be, and further reforms may well be

Further articles on the U.S. banking scene will appear in Part II.

Efforts to refine system

MEXICO'S DECLARATION of insolvency in August last year will probably go down in history as the trigger for the worst crisis the world of interworst crisis the world of inter-national banking has seen elice the 1930s. As with all catas-trophes it was not long before recriminations started flying. How was Mexico abie to borrow such e large amount of money? Why were commercial banks not stopped from lending more when over half of Mexico's debt was already shortterm? How was it that loans to Mexico were able to reach such a large share of the capital of some banks that a default by Mexico could also have meant insolvency for some lenders as well?

some lenders as well?

It is questions such as these that have thrown new ettention on the way international banking is supervised. Renewed interest has centred in particular on the Committee on Banking Regulations and Supervisory Practices of the Bank for International Settlements in Basle. This is known as the Cooke Committee after its chairman, Mr Peter Cooke, Head of Banking Supervisioo at the Bank of England.

It would be easy to blame the supervisors for dereliction of duty in not forstalling such serious situation as that provoked by the Mexican debt crists. But in a speech to the last Financial Times Con-ference on World Banking Mr

The Basle Group

PETER MONTAGNON

offered a spirited defence of the supervisory role. "Very substantial progress has been made over recent years towards realising the first objective of the Basic Concordat of 1975 [the document setting out the framework for international banking super-vision] namely that no international banking activity national

"There will of course inevitably be some supervisory misbaps. . . . But I believe the essential structure is in place within which international banking can operate soundly and confidently. It is misleading to imply that there are large areas of the international banking system which escape supervision. There are no rogue berds of unregulated bankers tramping through in-

What has been happening since the Mexican crisis and the almost simultaneous collapse of Italy's Banco Ambrosiano has been efforts to refine the supervisory process. Part of this involves the related area of ensuring that banks have adequate information on country risk. The direct super-

national lending by banks is backed by sufficient capital resources after capital adequacy standards declined in the 1970s. Regulators are also paying more attention to the adequacy of banks' provisions for bad and doubtful loans.

banking supervisors in industrialised countries and those of offshore centres as well as those in the developing world such as the Commission of Latin-American and Caribbean Banking Supervisors.

The reaffirmation of supervisory responsibilities of indi-

vidual centres to ensure that remaining boles in the net are filled. This became particuiarly important after the con-fusing dispute over responsi-bilities for Banco Ambrosiano's foreign interests.

to take any responsibility for the foreign interests of Banco Ambrosiano, which were grouped in a Luxembourg boldgrouped in a Luxembourg bold-ing company. The Luxembourg Banking Commissioner also re-jected responsibility on the grounds that Banco Ambrosiano Hoiding was a bolding com-pany and not a bank. The Basle

towards closer barmonisation of international bank supervision is bound to be a slow pro-cess. It often involves conflicting national interests such as. for example, that the competi-tive position of one country's banking system may suffer in any global tightening of capital requirements. Regulators have also been loth to impose provisions on sovereign debt for poli-tical reasons and because the fiscal treatment of such provisions differs from country to

country. "There is no overnight cure," says Mr Cooke. "Time will be needed for the appropriate adjustments to be made to take account of current and prospective realities. Now is no time for precipitate action or reac-Bankers should have sensible time horizons. Theirs should not be a business which moves impetuously to and from sloughs of despond and the

Debt problems have pushed backroom analysts to the fore

Closer common approach

Sovereign risk analysis

TERRY POVEY

'IF YOU sat in on a meetin of the Country Risk Committee
I think you'd be impressed by
how much they knew but
appalled by the difficulty of
transferring that knowledge into policies for loans."—Mr Robert Slighton, Chase Man-hattan's chief economist, as cited in the Money Lenders by Anthony Sampson. SINCE Mr Slighton made his comments in 1980 the science

or should one say the art, of sovereign risk analysis has come a long way. The shock waves of the Islamic revolution in Iran (in particular the exposure of America's inability to be able to act to protect its ally and its dipiomatic and co mercial interests) and the drama of recent rescheduling operations has brought the analysts out of the backrooms and into playing an increasingly important role in credit policy formulation.

"If in the past our senior management didn't listen to us management didn't listen to us enough they may now be listening too much. We get zaked at what spread we should lend to a certain country and this is very difficult for us to answer because we cannot tackle the whole question of the bank's business and spread is only partly a function of risk," said a senior economist with a major U.S. bank.

The rescheduling crises have seen the arguments about what tools and information to depend on intensity and agreement still seems a long way off. Since 1979 there bave been some 40 debt rescheduling operations for about 30 countries—roughly the same number in the previous 20 years and 1982 must go down as one of the most difficult years ever for the international banks since they began rapidly increasing their passecured lending.

For the analysts the past year has seen increasing pressure from management to come up result rating systems have been devised, put to the test and revised again, until in some banks today a frighteningly simple five or seven point scale of borrowers has been drawn up. There are, however, still come which were a single process. some major banks resisting the rush to systematise. "We don't

cated (and more trying) foreign exchange cash flow projections.
As they have done so the need

rush to systematise. "We don't rate borrowers," said one of the senior managers of a UK-based international bank proudly.

While the traditionalists appear to be pinning their calculations on the well worn GDP-path others have branched out into the far more sophisticated (and more trained foreign with default probability, the seemed adequately to describe

default and secondly the expected loss rate in the event
of a default.

The Feder end Ross model
predicts that margins increase
with default peobability, the
expected loss rate and the discount rate. The effects of

ioan syndication."
SBC found that up to the end

of 1982 "risk neutrality" (defined as the use of higher premiums so as to protect the expected return on risk assets,

allowing for losses, and bring such returns on secure loans

6 For the analysts the past year has been increasing pressure from management to come up with country assessments that can readily be transformed into decisions . . . ?

to be available more has grown rapidly.

remain unconvinced about such analytical techniques: "I am very cynical about the claims for each-flow, bankers will tell you only what bappens to suit them at the time. There was a time when cash-flow was all the rage but it nows seems that solvency and asset backing is more in vogue," is a typical

So what is the role of the freshly exalted work of the analyst? The more academic work of country report writing appears to bave been pushed into the background as immediate decisioo-making has be-come more pressing. The threeway debate between the loan officer in the field ("who usually does not concern himself with risk"), the credit manager and the analyst has developed in many banks to the point where at least some of the theoretical pects of risk are beginning to be studied more even if the results have to be simplified for

presentation.
Using the model developed
by G. Feder and K. Ross Swiss
Bank Corporation (SBC) has from management to come up Bank Corporation (SBC) has awareness of what went wrong analyst are in a better position with country assessments that been trying to answer the in the past. Mergins, say the can be readily transformed into question of whether or not the decisions as to bow much to banks "really did take the risks and now the "banks are just you seen X's rating" — and be lead and at what rate. As a into account when joining a putting on the spreads thet listened to.

for more reliable information maturity, grace periods and front-end fees were considered either unclear or uodecisive. However, the model as tested by SBC proved less re-liable in the cases of exactly those countries that present some of the biggest problems—

Mexico, Brazil and Argeotina. It would eppear, therefore, that risk oeutrality is being aban-doned in the cases of large sovereigo debtors and that these will continue to face additional premiums reflecting higher loss rates expected by of restructuring or reschedul-

iarly in the case of the bigger said one economist. debiors. According to an There will of couramerican banker, however, "if the problem of the couramerican banker, however, "if

should have been put on a couple of years ago." The making of provisions (often o taxexempt deduction from pre-tax profits) has also grown, although here, no with nther matters, there are sharp dif-ferences of opinioo oo the right amount and even, more theoretically, the actual intent that lies behind the setting aside of sums to cover possible losses when such losses are not losses when such losses are not being seriously foreseen by the very backs involved.

As rescheduling becomes nore common the international banks are tending to adopt a closer common approach to risk assessment. The formation of rinance iscen by some as a "private coterprise IMF" and clearly intended as via media to the Fund by the 35 major banks involved) and a parallel Japan Centre for international Finance both clearly infect the Finance both clearly reflect the felt need for co-operatioo. Although the Washington-based Institute will not be carrying out any country rating it will be attempting to standardise information requirements from debtors and sending inspection teams,

So the key word has become "system", the need to provide what SBC calls "an institution-alised framework for keeping track of international financial flows and recording the various external positions on a coherent basis." The institute, so the bankers hope, will be a big step in this direction.

However, os there can be no higher loss rates expected by real banking without risk the banks in the event of a defult, task of the analyst will remain (Default includes every kind critical, Communication wilbin the bank will have to be of restructuring or resciteduling of payments.)
It would seem, therefore, as if one could conclude that risk of time on a very detailed neutrality was the order of the analysis if its results cannot be transmitted effectively to the thet it is being rapidly replaced by what SBC call risk aversion (higher premiums to get a higher return), particularly in the case of the bigger said one economist.

There will of course still be American banker, however, "if the problem of the chairmao of you believe a country will default it doesn't matter what you do, neither 3 nor 5 per ceot above Libor will protect you adequately against the loss."

There is now a growing awareness of what went wrong analyst are in a better position



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The international banking community has been actively considering how to ensure that the debt crisis of the past 18 months can be prevented from happening again. Some of the ideas being put forward are introduced here by Alan Friedman

An issue that must be resolved

The search for a lifeboat

AS THE international debt problems of 1982-83 deve-loped, a number of senior international bankers advanced their own proposals for structural changes to the world banking system.

These changes, range from the creation of

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new supranational institunew supranational institu-tions to the development of safeguards for the present banking system, are designed both to resolve the current dilemma of sovereign debt exposure and to avoid a serious recurrence in future. Although several bankers have pot forward their thoughts, some bave been more influential than others in creating an atmosphere in the banking community which is conductive to a discussion of such proposals. Mr Felix Rohatyn, chairman of

New York's Municipal Assist-

Corporation, and a

partner at Lazard Frères, has been one. W. Der en one. Mr Bill Mackworth-Young, chairman of Morgan Grenfell in London, has been another. And Mr Harry Taylor, president of Manufac-turers Hanover Trust in New York, has also been striving to create greater awareness of the need for long-term

gentlemen are presented be-low. They by no means reflect comprehensive solutions to the problems of the global debt burden. By their own admission these three senior bankers view such ideas

merely as "talking peints,"
Each of the individuals
has also made clear in recent weeks that they view the political obstacles to any complete solution as signifi-cant.

All of the bankers whose views are printed below have also evinced their sensitivity to the need for truly international approaches to prob-lem-colving; what may be good for U.S. banks is not necessarily sufficient for others, and vice versa.

generalisation heir articles is that regard-

less of the problems inherent attempting a major struc-tural change in the world banking system, there is a patent need for more atten-tion and time to be spent on the problems by both commercial and central bankers.

The problems of debt re-scheduling, frozen principal payments and even recurring debt problems for some developing countries will be with us for some time to come. The burden of hundreds of billions of dollars sovereign debt cannot lifted within a matter

VIEWPOINT: BILL MACKWORTH-YOUNG

Role for international bond markets

SOME YEARS ago, in the \$35 golden age of Bretton Woods, capital moved only in a modest orderly way across the frontiers of the world. This was just as well, for the system was not geared to accommodate sudden or substantial movements. The increasing propensity of capital to move around during the later 1960s was one of the factors leading to the system's break-

The world's current accounts went, first gradually, then with an oil-fired bang, into persistent imbalance. The resulting deficits bad to be compensated in short order by massive contrary flows of capital.

In a perfect internationalist

world much of that compensa tion would have been accomplished by a simple transfer of resources, by a programme of cross-border equity investment out of the surplus nations into the economies of the deficit 1970s so economically logical a solution was not practical politics on either side, to any significant extent; while at the same time the problem itself. was being exacerbated by an actual reduction in international aid.

So there was nothing for it but to bulld up the quantum of international indebtedness. A great part of the new debt was clearly going to be persistent; indeed it was even at the outset difficult to know how much of it could ever be paid off. And as any master builder will tell you, if you are constructing something large, to last for a long time, you are well advised to pay some attention to the stability of the structure.

For a long-term debt struc-ture to be stable the borrower should have some degree of cost certainty (fixed rates are usually preferable to floating): the lender needs the comfart of secondary market, or some similar facility. Thus we can see with all the clarity of hindsight (though even at the time there were some more prescient) that bound up in their own worries these balance-of-payments loans even to consider so broadthese balance-of-payments loans should have been done for the minded a strategy. What most part in the international actually happened was that the bond markets, with debtors Opec creditors left their money issuing directly to creditors on short-term deposit with the freely marketable instruments, banks, which lent it on at longat fixed rates offering a carefully spread range of maturi-



Mr Mackworth-Young, chair-

investors' liquidity, would have been virtually non-existent. Just so: that is why the bond issues would always have had to carry unimpeachable guarantees, perhaps given by some supra-national agency, certainly national agency, certainly backed up by the world's principal central banks. Thus certainly the Haves would have been free of either credit or liquidity worries, they could if they wished bave sold their bonds into thriving secondary mar-kets. The Have-nots, secure in

6 As any master builder will tell you, if you are constructing something large to last

long time you are well advised to pay some attention to the stability of the structure.?

the exact knowledge of how much money their debt service was going to cost them, would have relied in the last resort on the guarantee of the wbole developed world, to the ultimate benefit of all. But the fact is that in 1973-74

the OECD nations were far too term, or effectively so, to the debtors. By a curious analogy ties.

With the waste paper industry perhaps for different reasons, mould ever have taken the credit risk; and secondary markets, vitally necessary for different reasons, all the principal industrialised countries cheered it along, for skilful or so fortunate.

neither they nor the banks saw

the alternative.
At the end of the day the Haves were still both confident and liquid. But the Have-nots. floundering in the treacherous quicksands of Libor and the U.S. prime, were in reality being underpinned, not by the massive resources of the developed world as a whole, but by a small and vulnerable part of those resources—tha capital and reserves of its principal Thus when a mammoth rise

in rates, together with violent currency fluctuations and a deep recession, called into question the ability of many of the borrowers to service their ebts according to contracts, what would in any case have been a serious difficulty began to display soma of the characteristics of a crisis. If an original lender, or an original guarantor, actually loses all his money, that is a misfortune. If a number of prominent banks are even thought to be at risk of losing their capital, that triggers off a catastrophe (which is not to deny that banks should be expected to contribute quite substantially to the cost of any debt stabilisation programme). The present difficulties are being well and expertly handled in a series of officially sponsored rescheduling negotiations, None of us who have put forward schemes for the more radical

reform of international debt pour cold water on that process. Quite the reverse. We applaud it. But we do say that it is not enough, and that when it is all done, and the dust has settled, long-term balance-of-payments debts simply bave by one means or another to be disinter-mediated—certainly any newly

contracted such debts, prefer-ably also the billions that are already clogging up the arteries of the international banking community. For if we complacently leave things as they are, not only will the banks continue to be hampered in their traditional and important trade- and project-related cross-border of several to function. operations; as sure as night follows day there will be another bout of difficulties, perhaps for different reasons.

which is reported to have lost over \$10n overseas, is a striking example. Banks operating in tax-shelter countries like the Bahamas or Cayman Islands

New Bretton Woods conference needed

VIEWPOINT: FELIX ROHATYN

THE YEAR 1982 was a water-shed for world debt, with a serious situation considerably aggravated by large additional banking credits granted to Mexico, Brazil and other countries, at a time when their economies were already deteriorating rapidly.

Fortunately, it was recognised in the end by the world in general, and the U.S. in particular, that a major problem existed and that something had to be done about it.

The default of Poland, at the end of 1981, should have awakened us. It did not do so, firstly because American bank exposure was limited and second, because it became mixed up with ideological and geopolitical considerations.
When Mexico defaulted, followed shortly thereafter by
Brazil, the U.S. Government and the Federal Reserve Bank took the rederal Reserve bank took
tha lead in preventing a banking crisis, then and there.
Simultaneously, the Fed drastically, and quite correctly,
eased its monetary policy and
lowered interest rates and, together with the IMF and com-mercial banks, put together the necessary rescue packages.
These were brilliant crisis
management operations for
which our Treasury, the Fed

the danger is still there.

We must recognise a fundamental fact. We have become the prisoners of our debins.

Poland, Mexico, Argentina, Brazil and now Romania have

6 The time has come for much closer institutional ties between the main

European currencies together with the dollar and yen.?

our banks. Poland has now gone so far as to include \$3bn of 1983 debts, which will not be repaid, as a saving in her current budget. The acquiescence of our banks in rescheduling both interest and principal is now taken for granted and, with the exception of Eastern Europe, our banks have really no choice.
It is clear that, for the time

being, a significantly beefed-up IMF, together with bank loan rescheduling, are needed to contime to avoid a crisis.

The potential danger still lurking in the system is not an accidental country default. We have had defaults (in fact if not in name) and they can be papered over by rescheduling, without requiring major writedowns of a hank's capital. the other band, there does exist the danger of a unilateral repudiation of external debt by a country politically radicalised by economic depression, and IMF-imposed austerity.

Many responsible bankers believe this to be out of the question, although it may be unlikely, I do not believe it to be impossible. The longer the world-wide economic depression goes on, the greater the risk. Soch repudiation would require for legal and accounting reasons, drastic writedowns o the capital of many large banks, possibly impairing the capacity

Another current risk is that better, both for lenders and of bank failure in a juris- borrowers, to create a mecha-diction where no strong central nism which would stretch bank exists. Banco Ambrosiano,



New York's Municipal

could fail and trigger a chain reaction difficult to contain. The allocation of responsibility among central banks should be increased beyond their respective borders to respond to a possible problem in those areas. But while the current d co-ordination among central banks, the DMF, the BIS and the commercial banks, together with our own the U.S. which our Treasury, the Fed and the participant banks deserve great credit; they bought us valuable time, but the danger is still there.

We must recognise a fundamental fact. We have become the prisoners of our debress. which provides for;

 Strong economic growth among the industrial countries, together with international trade policies that are as open

Long-term, low interest re-scheduling of much of the Third World debt to provide economic breathing room to the The current economic fore-

all, unilaterally, defaulted on their dehts and are, in effect, in the U.S., practically no dictating rescheduling terms to growth in Western Europe, and er-than historie growth rate in Japan, bode ill for the world debt problem. The current practice of rolling over fieht principal and capitalising interest costs year by year, is a bridge to nowhere. The cult will be a doubling of the debt every four or five years and an inevitable breakdown in

Simulatenously, the issue-of debt stretchout should be con-sidered. Many debtor countries, today, have debt service payments of more than 100 per cent of eport earnings. The current rollovers are not attenuating the problem suffi-ciently and, asking the banks to provide new credits to bor-rowers choking on the old ones,

will only come back over a very long period of time, if ever, Instead of maintaining the fiction that these are short-tern, high-interest loans, and asking the banks to increase their commitments, it might be

6 We must recognise a fundamental fact. We have become the prisoners of our debtors.9

existing loans out to 25-80 years, at much lower interest rates. If, for instance, \$300bn of

If, for instance, \$300bn of existing short-term credits were stretched out to 25 years or 30 years, with an interest rate of, say, 6 per cent, this would provide enormous, immediate relief to the borrowing countries without changing the economic reality of these credits. The savings on interest costs alone, could amount to \$15-20bn annually and would reduce the current pressure for reduce the current pressure for additional credits from an over-stretched banking system. Together with the remaining short or medium term debt, the schedule for principal repayments could be tailored, country by country, in such a way as to reduce debt service costs to 25-30 per cent of

Co-ordinated Western growth is required together with liberalised trade. To achieve that growth economic shid monetary policies that are more expansive will have to be agreed upon among at least by Germany, the UK, Japan and the US. In addition, a stabilisation within reclicity limits. sation, within realistic limits, of the main world trading currencies is a necessity. The time bas come for much institutional

casser insummona ties between the main European currencies, together with the dollar and the yen. A 1983 version of the Bratton Woods conference should provide a framework to decide among various options. These would include stated commitments by the respective central banks to maintain currencies within agreed upon ranges, co-ordination of monetary policies, possible expansion of the European Monetary System to include the dollar and yen, and expanded swap arrangements, fidence that can only be resolved maintain currencies within

grammes while keeping the crushing debt-service pressures could be self-defeating. Unless a strong, world-wide recovery were to occur soon (which seems unlikely) the potential for social and political radicali-sation will become greater and

A subsidiary of the World Bank or the IMF, or a totally new institution, guaranteed by various governments, could acquire the banks' credits in exchange for long-term, low-interest bonds of its own. The new entity would become the substitute creditor, on the same ong-term basis, to the present

The banks would suffer loss of income, but due to the greater safety of the credit, could be permitted by their regulators to maintain their balance sheets intact or schedule. United suited over over dule limited writedowns over a long period of time. It would be difficult, but it is certainly feasible. It would provide a long-term, viable economic resolution which bas to be the ultimate objective.

Certain other questions have to be raised. Should there be a change in some regulatory aspects of the banking system? Clearly the concept of aggregate country risk should be included in the legal lending limits of

6 The present approach of combining IMF austerity programmes ... with continuing crushing debt-service pressures could be self-defeating.?

American banks. What percentage of a bank's capital can be exposed in any one country should be the subject of debate, but there has to be a reasonable limit. Other changes in regula-tion, appropriate reserve ratios, evaluation of assets, will undoubtedly be the subject of further examination.
Should commercial banks lend

to foreign governments on a long-term basis, or should this be bandled on a government-to-government basis? This is a difficult question. In the case of Communist Government such as Factors Furnes. ments such as Eastern Europe and the Soviet Union such and the Soviet Unith such and should be handled government to government. They should become a part of our strategic negotiations with the Soviet Union.

There are presently over \$300n of credits outstanding to Eastern European countries and the Soviet Union. They

and the Soviet Union. have to be colled over and sub-A significant part of the \$700bn presently loaned to the Third World and Eastern bloc will only come back over a bloc will be a bloc will be block over a blo European ellies propose a long-term re-financing plan for Eastern Europe in which the Soviet Union would join us and would provide half the credits and assume half the commit

> We should withhold re-scheduling past debts, much less providing new credits, in the meantime. If this means a bankruptcy of Poland in the meantime, I would take this as an acceptable cost and our respective central banks can insure the viability of the banks involved, mainly the Germans. In a general sense, long-term loans are not the province of banks but rather of insurance companies and the public markets. If loans to

public markets. If loans to foreign governments, by definition, are long-terms loans, it seems to me to raise a fundamental question.

One last question concerns Opec. The western democracies are now paying for the third time the Opec price increases of the 1970s. We paid directly by transferring hundreds af billions in price increases. We paid indirectly by the resulting indiation. We are now paying, for the third aime, by one way or another, paying off the debts of the Third World countries which were originally entered which were originally entered into to pay for oil.

Opec may have less cash flow than it had two years ago, but than it had two years ago, but their wealth and their credit is ampte. This wealth must be mobilised to help in this reducing effort. Opec has enough at stake in the well-being of the West, and we have enough combined leverage militarily and politically, to bring about such a negotiation. Basic to any long-term resolution of the current world debt problem, are:

problem, sre:
Co-ordinated, aggressive economic growth policies among western nations;
• An orderly internation monetary system whereby the main trading currencies are maintained within given ranges; A long-term, lov

er, i etizi Up.

expanded swap arrangements, must, jointly, lead the world. The present approach of back to prosperity."

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Loan discounting: no answer

VIEWPOINT: HARRY TAYLOR

BANKERS OFTEN refer to the current difficulties of certain newly industrialised countries as problems of illiquidity, not insolvency. Critics label this characterisation misleading and approach that the inchility represent suggest that the inability to pay one's debts in a timely fashion is bankrupicy, regardless of the cuptemism applied. Bankers proclaim that the

problems were brought on not by the borrowing countries but by events totally outside their control. Critics counter that it is the job of the banker to anticipate such events and to adjust their lending accordingly.

It counts for nothing, apparently, that no one else had been sufficiently prescient to predict four years of global recession, brutalising disinfation, the highest ever real cost of money end a crippling decline in commodity pricesall of which had rendered it virtually impossible for any nation, rich or poor, to maintain financial equlibrium.

Equally unforeseen were such developments as martial law in Poland and the war in the Falklands, which contributed further to a contagion of fear and the withdrawal of bank outstandings, even from countries where the economic fundamentals remained sound.

No matter which side one takes in this debate, however, shees points and counterpoints are largely irrelevant to the task of creating a means for moving ahead. Perhaps all parties should declare publicly that should declare publicly that there is enough blame for yesterday to go around and then resolve in concert to get on with the work of tomorrow.

Horrison of all nations to break growth.

Unfortunately, many of the model attention could, to my mind, lead to an even greater erosion of confidence and a further slowing of trade. Many would involve banks selling then resolve in concert to get with the work of tomorrow. Useful parallels can be drawn,

between the issues we face new and those that confronted the and those that confronted the delegates to the Bretton Woods confarence nearly 39 years ago. Then, the immediate concern was trade between, and development within, the nations of a war-ravaged industrialised world—the stoking of an engine thet eventually pulled all countries out of economic malaise. Today, an equally pressing con-Today, an equally pressing concern is trade between the developed and developing world—a relatively new engine

growth, but one losing steam.
Then, an overriding imperative was to restore confidence to international financial markets and to reverse the beggarthy-neighbour policies of the 1930s that bad rendered the than it otherwise might heve involvement. been. Today, the erosion of confidence is once again an

mind, lead to an even greater erosion of confidence and a further clowing of trade. Many would involve banks selling their loans at a discount and then turning around and lend-ing additional sums to the same

developed, confidence would not be restored sufficiently to bring the players who bave aban-dened tha international arena back into the game. Nor could those banks, like

my own, which have stayed in place accept an even larger burden on top of the new loans we ere now required to make in the restructuring process at a time when the jury of the mar-The continued involvement of commercial banks in lending to

developing countries is required. At the same time banks will need new implements, not new impediments, to maintain their

confidence is once again an "magic of the marketplace" is so lacking in the world today. issue, along with a discernible was not a vogue phrase in 1944. The issues we face are like-contraction in world trade and many who had travelled to minded. Our response should the resulting futility of the Bretton Woods would have be like-hearted



Mr Harry Taylor, president ef Manufacturers Hanover Trust in New York

embraced the philosophy it Few, however, would have suggested that unfettered markets alone would be enough to get growth going again. Quite the contrary, there was broad agreement that naw institutional tionalised approaches were required to strengthen and supplement what the markets

A similar requirement exists today, and no amount of finger-pointing can obscure the fact that our international financial system is facing e crisis in conhy the kind of positive, forward-looking attitude that was Though President Reagan's present at Bretton Woods but

	W	EST G	ERMAN	BANK	S company				-	
		assets DMhn 1982	Lo DMbn 1981	ans	Interes	income DMbn 1982		isions DMbn 1982	Total	assets DMbn 1982
Deutsche Bank	114.5	115.5	68.6	69.9	3.40	3.79	915.4	1,107.6	192.4	199.0
Dresdner Bank	79.6	83.6	48.7	48.6	1.72	2.06	158.6	401.4	170.0	†180.0
Commerzbank	64.3	66.2	46.0	47.1	1.23	1.69	191.6	603.2	101.3	108.2
Bayerische Vereinsbank	56.5	60.1	44.7	47.1	0.92	1.11	85-8	226.5	98.3	105.5
Baverische Hyngthoken und Wechtel Rank	60.0	68.4	45.1	48.5	0 01	192	48 A	206 2	89.2	92.0

Despite a matching surge in profits West German banks have been less generous than their UK counterparts in dividend payouts

† Business volume of group

Loan losses counsel caution

Germany STEWART FLEMING

WEST GERMANY'S banks have rarely in the post-war period been as profitable as they were in 1982. But despite a profits surge of almost embarrassing proportions, shareholders have shared only modestly in their companies' success.

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Unlike their Britieb counterparts, the West German quoted commercial banks have only modestly increased their dividends, if at all.

In the case of Commerzbank, the number three in terms of the number three in terms or assets, it decided for the third year in succession not to pay e dividend at all, although resumption of dividend payments will begin next year.

The second largest bank. Dresdner, was able to maintein its dividend at the level to which it has been reduced over the past two years as it too sailed e precarious course through the stormy years be-tween 1979 and 1981.

Behind the decisions not to pass on to shareholders the fruit of last year's combination of good luck and better liability management and the aggressive exploitation of a period of falling interest rates, lies the international financial tensions surrounding country risk lending and the massive loan loss write offs which have been required. Surging corporate bankrupt-

cies in West Germany itself, and also in other countries including the U.S., have hit the banks hard.

Big write-offs

The extent to which in-creased write-offs and provisions have eaten into operating profits can be seen from just a few examples. Dresdner Bank, for example, increased its write-offs and provisions in 1982 from DM 159m to DM 401m, Commerzbank from DM 1920 to DM 603m, Bayerische Vereinsbank from DM 86m to DM 226m, Bayerische Hypotheken und Wechsel Bank from DM 48m to DM 306m and Deutsche Bank from DM 915m to DM 1.1bn. All the figures are for the West German parent banks only,

not group consolidated figures which are generally somewhat The scale of these increases in provisions has meant that although banking profits at the operating level surged in 1982 net profits after write offs and reserves were little changed, in some cases lower. Hence the

minimal or only slightly increased dividends. icreased dividends.

Spectaculer cases such as The difficult challenge posed AEG are not expected, but some



Dr F. Wilhelm Christians of Deutsche Bank: warnings.

for shareholders however is bow substantial fallures eannot be to interpret the big increases in ruled out in say the steel or provisions. To what extent do they represent real losses?

West German banks beve immense flexibility about how much and when they put aside rise in the rate of loan losses in the care of loan losses.

mense flexibility about how much and when they put aside loan loss provisions against anticipated losses.

For the more profitable banks, very conservative reserving policies are being adopted, a policy which will mean that for some five years or so earnings will be sheltered from tax.

Only in the worst case of countries declaring a moratorium on debt and interest repayments might some of the country risk provisions being put aside be needed.

In the meantime, they repre-sent a source of inner strength to the bank which can be used licly to strengthen profits and retained earnings, or to earnings. strengthen hidden reserves.

Where actual losses have been incurred however flexibility ends. They must be written off. The unhappy fact for West German bankers is that last year saw some very big loan losses.

The collapse of AEG-Telefun-ken alone in Germany involved write offs of some DM 1.8bn for the company's banking consortium, some DM 250m at least accrued to the Dresdner Bank, AEG's lead bank.

AEG's lead bank.
AEG was one of 12,000 corporate bankruptcles last year and Dr F. Wilhelm Christians.
joint chief executive of Deutsche Bank has warned that at least in the opening months of this year the bankruptcy rate will not slow.

falling interest rates. It is the downward trend of interest rates, particularly in West Germany which accounted too for the surge in operating profits, a surge which in most cases,

a surge which in most cases, reflected substantial increases in net interest income.

Several factors ecounted for the increased interest earnings in a period when credit demand

one factor was that as in-terest rates fell the banks were able, through a much improved combination of asset and liability management coupled with for a while, a ruthless determination to make the best of a good 'thing, to reduce their funding costs faster than they cut the interest rates they

cut the interest rates they charged their customers.
Interest margins widened significantly as a result of the banks' decisions to pay more attention to the mix of their liabilities and assets, something which if they bed done it in 1977 and 1978 would have spared the likes of Commerzbank and Dresdner Bank the indignities of having to cut indignities of having to cut their dividends too sharply in 1980 and 1981 and 1982 respec-

The decline in interest rates which began in October, 1981, when the Bundesbank cut its Lombard rate from 12 per cent to 11 per cent has continued into 1982 with a cut in March from 6 per cent to 5 per cent.

Whether this is the lest cyclical easing in monetary policy by the Central Bank or not remains to be seen. Some are already suggesting this will prove to be so. in the consumer lending field, means that a significant part of last year's provisions and loan write offs were made against rea' losses either experienced or siready looming on the

Seen from this point of view, the heavy provisions the banks made last year reflect a mixture of considerations ranging from realistic to conservative accounting, the latter reflecting In any case, it is already clear that the hanks cannot ex-pect to enjoy much in the way in part the troubled times in which bankers are living and, in of help from the monetary authorities this year and for this reason many banks are already warning that profit-ability is likely to decline, or, West Germany, the urgent need which some banks are facing to build up equity capital because of the tightening up which is now underway in the field of in cases where banks still are recovering from past errors some modest improve Shareholders are standing at

the end of a long queue at the Whether this implies, too, continuation in the high level The queue would have been of loan loss provisions will vary from bank to bank and also even longer were it not for the big rise in operating profits which the banks enjoyed in 1982. The full extent of the according to how the world's financial system weathers the current storm.

increase cannot be estimated because the banks do not But many West German banks still need to build up declare how much they have earned from their own dealing their equity base and plug some of the gaps in their balance sheets left by the losses in bonds and securities, foreign they suffered at the beginning In the case of bond trading profits, the figures were enor-mous. Devische Bank admitted of the decade. This suggests that dividends are likely to be increased only slowly, and where a more generous divito record bond trading profits which were double the figure earned in 1981. dend policy appears, shrewd investors will be asking them-Behind the bond trading selves whether they are profits were a combination of the ground work being I strong new issue activity and new public equity issue. selves whether they are seeing the ground work being laid for

Further nationalisation has had little effect on attitudes

Continuity rather than change

France DAVID MARSH

WITH FRANCE'S top three commercial banks under state control since 1945, the search for profits above all else has never been the chief hallmark of the country's banking system. None the less, the fresh round f wholesale national eations

or wholesate national actions last year — which saw a further 36 banks, large and small, pass into the hands of the state — was seen, in the ideological wing, et least, of the ruling Sociality Party as representing Socialist Party, as representing a clear break with the past.

The newly-nationalised insti-

tutions were to place less emphasis on making short-term profits, more on serving the larger interests of the French economy — supporting exports, saving jobs, boosting industry. So far, no domestie break

with history has taken place. M. Pierre Mauroy, the Prime Minister, expressed a touch of exasperation over the lack of change when be remarked at the end of last year: "We have nationalised the banks, but not yet the bankers." (Even though the Government changed the chairmen of all the 36 newlyacquired banks, as well as the previously nationalised ones,

Others in the Socialist and (above all) Communist Parties have gone much further in criticising the immovability of pressure from the state to assist bank's 1982 results.

France's banking traditions. But restructuring of recession-hit industry.

The pressure from the state to assist bank's 1982 results.

Credit du Nord, the large retail bank, bas taken big provisions on its involvement with with the system ander the watchful eye of M. Jacques Delors, the moderate Finance Minister, and with the banks themselves run by on the whole prudent and pragmatic indivi-duals who would not be out of place serving President Giscard, continuity rather than change will continue to be the watchword for the future.

The last few weeks, in which the banks have started to de-clare their 1982 results, have confirmed poor profitability, and general under-capitalisation by international standards, throughout the banking system. But this is hardly anything new, Banking profits throughout the world have been hit by the recession in the industrialised West and greatly increased risks on international lending but French banks suffer from three specific problems.

France's system of credit ceilings, the main tool to enforce monetary discipline places severe constraints on banks' profitability from banks' profitability from domestic business — and the credit celling limits have been tightened further this year.

Additionally, with their shares wholly in the hands of the state and with budgetary funds in short supply, the banks are uneble to raise equity capital from the private markets to underwrite expansion plans and reduce risks.

Finally. French banks (nationalised or not) are always more likely than those in other

capital adequecy ratios.

exchange and precious metals.

has been less strong than earlier feared, and the Government's decision last year to force the banks to put up FFr 6bn for newly-nationalised industries has not been re-

Provisions

The Finance Ministry is making clear that, since their equity capital is restricted, the banks capital is restricted, the banks are being given full support to build strong provisions against increased risks. Credit Lyonnais, Paribas and the Suer financial and industrial holding group have all reported sharply higher operating profits for 1982, offset by even bigger increases in provisions, which have significantly depressed net

Banque Nationale de Paris, which also increased provisions strongly, is the only large bank so far to have boosted net profits last year, which for the group were up by 11 per cent.

The other main feature of the past few weeks has been the emergence of a series of skeletons in the banks' cupboards, mostly put there during the

pre-nationalisation era. Credit Lyonnais has been forced to admit that it paid an overall FFr 1.6bn — nearly three times the original purchase price — to take over and repair financially the trouble-hit Slavenburg's bank of Amsterdam. This was one of the important elements hitting the

the Ribourel property develop-ment company, which put the bank into the red last year and have forced it to ask for a capital increase from the Government and Paribas, which

jointly own its sbares.
The former Rothschild bank,
now called Europeenne de Banque, is realised to have been in very poor financial shape when nationalised last year. Its property and industrial chareboldings have been taken over by the Suez group as part of

ar restructuring exercise.
Similarly, losses bave been confirmed for Banque de l'Union Europeenne, the former bouse bank of the Empain-Schneider group. The bank is being absorbed into the Credit Industriel et Commercial group, which itself is being re organised and its links with Suez attenuated.

This reorganisation is part of M. Delors' gradual reform of the banking system, which, after a series of mergers of smaller banks with larger ones, should see the overall number of separate nationalised hanks re duced by half to just over 20. The Government is taking dis-

creet pleasure from the fact that one of the most serious banking difficulties has surrounded an institution which escaped the nationalisations. This is Banque Privée de Gestion Financière. 51 per cent owned by big foreign banks, which has been faced with serious losses over mis-fired property development.













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Ranked high in the profit ratings

Britain

ALAN FRIEDMAN

BANKING in the UK remains a highly profitable business. Tha interest margins are still better than in many other countries and despite a reduction in the amount of funds which banks ntilise from their zero-interest bearing current accounts, they still have access to a sizeable amount of "free money" from customers,

Bankers will dispute this immediately, claiming the cost of cheque processing and other services prevents them from anything like "free money" deposits, but there is nonetheless little doubt that UK banks are among the most profitable in tha world.

the tag world.

Witness the performance of the UK's Big Four clearing banks in 1962: In a year which saw both international lending crises and domestic UK corporate bankruptcies reaching to-ward record levels, tha Big Four clearers made a combined pre-tax profit of £1.5bn, a drop of less than £200m on the 1981 figures. And this was in a year sions of the Big Four more than doubled to a record £962m.

Although the Big Four do bave sizeable problem loan exposures to Latin America. they are not as committed (except for Lloyds Bank) as many major U.S. banks. UK banks, however, have a more perennial problem, namely the many casualties of Britain's

lengthy recession.

Each of the major banks has some form of "intensive care unit" for British companies, although they prefer not to use such a dramatic term to des-cribe the departments which attempt to head off receiverships and try to nurse ailing business through the depressed British economy.

Midland Bank, for exampla, has some £350m of loan exposure among the 80 companies

Sir Donald Barron, Midland's chairman, said in March that he felt the trend in this division was getting better."

National Westminster Bank, which saw its bad debt provi-sions rise sharply from £\2m in 1981 to £229m last year, disclosed that £120m of its £188m in specific provisions from domestic Anding.

Senior British bankers con-

time to warn both privately and publicly that even if the UK economy is now approaching a lasting—rather than politically inspired—economic upswing a number of British companies could still fail as a result of the lag factor be-tween recession and recovery. In practice, there are threa

main areas of concern for Britain's major banks, these can be summed up as the threat of more bad debt provisions, the possible wrath of tha Thatcher Government in tha form of another windfall profits tax and finally, perhaps most alarming, the threat of genuine competition for customer deposits from Britain's increas innovative building

None of these areas are com-pletely within the control of the banks. Bad debts will depend upon the domestic and global economy and the extent to which banks are able to carry on supporting the ailing indus-trial companies.

The issue of a special tax on bank daposits, tha so-called windfall profits tax, is every UK bank chairman's private night-mare. Such a tax has only been levelled once, but it is a continuing fear for bankers naver-theless. The situation is not helped by tha fact that Mrs Thatcher and Britain's top bank executives do not have a particularly harmonious relationship.

At a private meeting between

the Prime Minister and senior bankers in February, Mrs Thatcher lambasted the banks for having put up base rates in January while sha was out of the country on a visit to tha

BRITAIN'S BIG FOUR CLEARING BANKS, 1982

7	- ·		Assets (fbu)	Growth per cent	Pre-tax profits (fm)	Change per cent	Bad debt pro End 1982 Sm	visions (1981)
	Barclays		59,046	21.11	495.2	— 12.60	330.2	(146.4)
•	NatWest		54,487	25.82	439	-11.13	229	(42)
ı	Midland		47,999	17.93	251.4	8.27	196.1	(113.5
,	Lloyds	*********	34,457	19.72	315.9	-18.07	218.9	(85,7)
_								

Mrs Thatcher they were only responding to the normal movement of money market rates. which is after all the main way UK interest rates are influenced, but she apears to have left the meeting unconvinced.

Bankers fear the prospect of special tax from the Thatcher they do the prospect of a Labour Government coming to Labour Government coming to power. As the latter appears less likely they are devoting most of their political lobbying efforts to a campaign against any repeat of a windfall tax.

Perhaps the most serious concern for the UK banking oligarchy, bowever, is the competitive mush from Britain's

petitive push from Britain's building societies.

The past year has seen a major increase in competition for deposits, and the building societies are making progress. Barclays Bank and others have been less than pleased that the Abbey National Building Society and the Co-operative Bank bave joined forces to offer an interest-bearing current

Likewise, the banks and building societies are locked in a competition to develop nation wide cash dispenser networks within the next year.

Barclays Bank's response to the new schemes and longer opening hours being offered by building societies was to announce the start of Saturday morning openings last year. Barclays is opening around 400 Saturdays in an attempt to lure

The major banks have count ther this year and for the tered the societies with their customer at least, this is not a own home loan schemes. But now, some two years after the

way this year.

The growth of competition for High Street deposits is almost certain to develop fur-

now, some two years after the banks made a major lunge for mortgage business, most bank bome loan portfolios are full. Call products and services. The one major coup which banks tinue allowing its mortgage could score—offering a genuine business to grow in any real interest bearing current account rather than the string-attached behinds now on offer—seems hybrids now on offer-seems too painful for the Big Four to



RECORD LEVELS-in a period which saw both international lending crises and domestic UK corporate bankruptcies' reaching tewards record levels, Britain's Big Four clearing banks last year made a combined pre-tax profit of £1.5bu, a drop of less than £200m on the 1981 figures. Above: a view of the National Westminster Bank Tower, as seen from the roof of the Stock Exchange.

Impact of Budget strategy geared to reduce demand

Virtual collapse in demand for funds

Ireland

BRENDAN KEENAN

TRISH BANKING has been dominated in the past year by the problems posed by the country's attempts to effect rapid adjustment of the public finances. If anything, this trend has accelerated as a result of the February budget brought in by the new coalition government of Dr Garret FitzGerald.

of Dr Garret FitzGerald.

Budget strategy was geared to reducing demand in tha economy, so as to produce a rapid fall in the balance of payments deficits. This was more than eight per cent of GNP in 1982 but is projected to fall this year to around 15500m, or less than 4 per cent of GNP.

Bankers welcome the thrust

will be boping that further adjustment comes more from cuts in government spending than taxation. But they have had to cope with the effects on their customers—and the effects con-tinue to be painful.

The most marked result has been a virtual collapse in the demand for funds. Retail sales in Ireland fell 5 per cent last year and may decline by as much again in 1983. In tha circumstances there has been substantial de-stocking and very little investment. Tha banks have moved from a position of being generally over-lent three years ago to being under-lent today.

This Irish cnetral bank has operated a system of credit controls for some time, on the theory that, in an open economy like Ireland's, one cannot con-trol that money supply but can influence its sources between domestic and external sectors, with a view to influencing the balance of payments.

Credit limits

The Irish banks have frequently chafed against this particular bit but in 1982 borrowers did not take up the full 14 per cent growth allowed by the central bank. Indeed, total growth in credit may not have exceeded 7 per cent. It seems unlikely that credit growth will threaten the targets this year either.

The credit limits are a source of irritation to the merchant

of irritation to the merchant banks, particularly the branches of foreign banks which set up in Ireland in the 1970s. Bankers like Mr Vincent Reilly of Alge-mene Bank Nederland's Dublin branch argue that they inhibit competition for business among the merchant banks, Even so, margins have been tight in the wholesale sector. with supply generally exceeding

demand. The one bright spot before the First Maryland deal. has been the Irish nationalised B of I had a smaller share of is business overseas. The Irish loans is estimated to have banking community will be increased by 40 per cent. This watching for any similar spread may be a limited phenomenon of interests by Ireland's oldest bank and wondering if AIB's greater geographical spread will begin to be reflected in results. Government moves to

rein in their expenditure. The most dramatic effect the big four Irish banks—Allied Irish, Bank of Ireland, Northern (a subsidiary of Midland Bank) and Ulster (a subsidiary of Nat West)—was in the area of bad debts provision.

Bank of Ireland made a bad

debt provision of I£26m in 1981-82, compared with I£11m in the previous year. Allied Irish's provision was lower at I£17m, although it does not include provision for interest on bad debts.

Casualty

year to around I£500m, or less than 4 per cent of GNP.

Bankers welcome the thrust casualty in terms of results, of these policies, although they will be boping that further adjustment comes more from Es. 4m to £3.7m in sterling terms. Bad debts were largely to blame but a lower tax charge and the end of the UK bank levy enabled the bank to increase net profits from £1.5m to over £2.9m. Considerable re-organisation of the bank's activities is under

There was no escape for the banks from levies in the Irish Republic. A total of IE25m was raised in bank levies in 1982 and a similar amount was imposed in the February budget. The best that Finance Minister Mr Alan Dukes could promise was that levies would be "phased out."

A final factor influencing the Irish banks' performance in 1982 was the very sharp rise in staff costs, of the order of 25 per cent. This was the result of a comprehensive agreement on the introduction of new technology, which is already evident to the customer in the shape of antomatic cash dis-pensers. The impact of staff costs will not be so marked in 1983 and the harder believe the 1983 and the banks believe the deal will begin to pay for itself

after four years.
One response to difficult irish conditions. Which is open to Allied Irish and Bank of Ireiand but not to the subsidiaries, is to expand overseas. The most notable example was the acquisition by AIB of a controlling interest in the U.S. bank First Maryland Bancorp.

The deal cost AIB over IE100m and it catapulted the bank into being far and away Ireland's largest. Perhaps more important, it came when almost 50 per cent of AIB's business was already outside Ireland. although chief executive Mr Patrick O'Keefe was quick to say that there would be no movement of funds out of Ireland as a result of the

acquisition. It is thought that,

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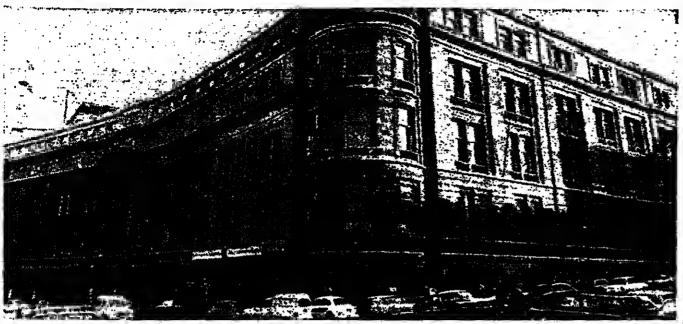
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WORLD BANKING XIII



Belgian banks have managed to pursue their traditional support for public financing while at the same time increasing their profitability

Profits still good despite state borrowing burden

Belgium

PAUL CHEESERIGHT

CONFIDENCE is seeping back into the Belgian economy and bankers are expecting, after some difficult years, the return of more flexibility to their

The annual reports of the banks reflect satisfaction that although the Government may

As the demands of the Government have become more pressing so the amount of bank funds tied up in public debt, both loans and bills for the overnment as well as lending to the public sector, has shown

Societe Generale de Banque, the country's largest hank had BFr 370bu tied to the public debt at the end of 1962, compared with BFr 292bu at the end of the previous year, BFr 220bn at the end of 1979 and BFr 101bn at the end of

But, to put this into per-purposes,

SGB had lent to the private sector and had international exposure worth BFr 662bn.

Last year, the Banque de Commerce noted, the banks made new credits to the Government of BFr 174bn, against BFr 128bn in 1981, and of this total more than a half was lent in foreign cur-rency. This clearly reflected the Government's desire to pro-tect the parity of the franc within the European Monetary

Instability

although the Government may not yet be bringing down its deficit, at least the deficit is not becoming worse. This is a significant point for the banks; because, noted one banker. March, as instability swept the traditionally the Belgian banks have owned a large amount of bank pushed up the discount public debt, running to over a third of deposits in Belgian francs.

As the demands, of the courts bank pushed in rates reassected later in the month the underlying trend in rates reassected their many thanks and the central bank to the central bank and the central bank the central bank to the central bank and the central bank to the central b itself and the central bank lowered the discount rate by 3 percentage points to 11 per

> The discount rate is the bank lending to the major finan-cial institutions,

The banks themselves have

interest rates are still high. Corporate borrowing last year was in any case at a low level largely because of the weakness treasurers remained company treasurers remained cautious about approaches to the banks in the face of the

high interest rates.

Bank credits to the private sector last year were just BFr 198bn, not much more than but one of the striking facts about the lending was the heavy amount done in foreign cur-lending rency-mearly half, according to safer.

the Banque de Commerce.

If the greater confidence noted in economic circles is maintained, with exports in-creasing as last year's devaluation of the franc continues to exercise an influence, and the Government can hold its demands in check, then the balance between banks' public and private lending may this year he slightly redressed.

Senior bankers reflected that bert, which had a rights issue

more attractive, as part of its overall policy of reviving in-dustry, has meant a resurgence on the equity market and the return of companies to the Bourse for capital raising. This could be helpful, bankers said, because company funnc-

excessively through recourse to the banks, leading to narrow equity bases. Bringing more equity in would give what the bankers called "a better sur-face" to companies and making

favourable background hanks have generally been able to crease in pre-tax profits to BFr 9bn, although its net

the heavy demands of the last February had a 25.7 per Government had not created a cent rise in pre-tax profits dur-problem about lending to ing the year to last September private industry, they had not to BFr 5.9bn, while its net been in a position where climbed 27.7 per cent over the Equidity reasons had prevented previous year to BFr 1.4bn.

lending to good risks to the private sector.

In fact the relatively low ending in March. But after the level of private sector demand first half it said it expected the been sowering deposit rates.

In fact the relatively low ending in March. But after the ing 7.25 per cent following a cut from 7.75 per cent.

The lower trend may signal a revival in corporate borrowing in the face of a fractionally particularly for investment purposes, although senior private sector.

In fact the relatively low ending in March. But after the face of private sector demand first half it said it expected the in the face of a fractionally singularly serior at home and abroad, limited opportunities for expansive purposes, although senior And government measures to sion and increased the risks.

Luxembourg banks have entered a period of consolidation after last year's problems

Growth levels at cruising height

Luxembourg PETER MONTAGNON

LUXEMBOURG'S 115-strong banking community managed last year to weather a potentially serious problem that could have jeopardised its future as an international banking centre.

Despite the default of Banco Ambrosiano Holding, the Luxembourg offshoot of Italy's defunct Banco Ambrosiano, deposits at Luxembourg deposits at Luxembourg banks continued to grow. Last year saw an increase of 17.8 per cent in total banking liabilities in the Grand Duchy bringing them to LuxFr 5,987bn at the end of Decem-

ber.
There was little sign of the wholesale withdrawals of funds that many bankers feared as the Banco Ambrosiano crisis developed. The Luxembourg authorities refused to acknowledge a responsibility for Banco Ambrosiano Holding on the grounds that it was a holding company and not a bank. company and not a bank.

As the Bank of Italy also refused to come to the rescue of Banco Ambrosiano Holding this seemed to open up doubts over whether depositors in an offshore centre such as Luxembourg really were protected by the rather shadowy "lender of last resort" facilities which are supposed to act as a guarantor of confidence in the euro-

At the same time, bowever, growth in banking liabilities in Luxembourg has now tended to slow. Last year's rate of increase was the clowest since 1976 and way below the 29.7 per cent advance in 1981.



Banque Générale at Remich

now begun to stabilise. All of this suggests that Luxem-bourg is now past its days of rapid expansion and has ched a natural cruising altitude.

enior bankers in the Grand Duchy tend to confirm this impression. Objectives nowadays concentrate on two main. improving profitability and diversifying away from traditional lending business into more profitable fee-generating activities such as portfolio management.

Over the past few years Luxem-bourg has modified some of its rules to enhance its attraction compared with other similar centres such as

n the first objective Luxem-bourg bankers seem to have been highly successful last year. This may not show up immediately in published results because of Luxembourg's exceptionally generous regulations allowing large tax free provisions The number of banks operating against potential loan losses. in the Grand Duchy bas also Reported net profits in the

Grand Duchy nowadays tend to be very small, but behind this last year lay very strong pre-tax operating earnings.

Senior bankers estimate that operating profits last year rose by more than 50 per cent to an aggregate level of to an aggregate lever of-LuxFr 37bn. A further sign of buoyant banking bosiness in the Grand Duchy is that em-ployment in the banking sector rose by 550 last year, its largest increase since 1969.

Backbone

Yet Luxembourg has still falled Yet Luxembourg has still failed to advance very far down the path towards investment banking. Its backbone remains a large money market. Interbank deposits accounted for Luxer 4,296hn or nearly 72 per cent of total banking liabilities.

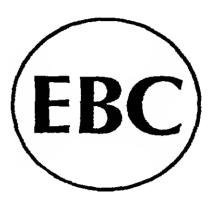
Out of this pool of money banks finance their lending which is heavily orientated towards European corporations al-though the assets side of their balance sheets shows up

relatively large proportion of interbank business at around 51 per cent of the

German banks, too, continue to dominate the Laxembourg scene with 30 Institutions represented. This is followed by 14 Scandinavian banks, 13 institutions from Luxen-bourg and Belgium and 10 from the U.S. British banks have always been reluctant to set up operations there.

This year profits at Luxen bourg banks are expected to continue to rise sharply. They will be belped by the large provisions already established by the banking community ich are in effect little more than interest free deposits Despite the provisions Luxem bonrg bankers argue that their lending is largely ound. They are more afraid in future years that the fiscal anthorities will try to claw back some of these provisions in deferred tax than that the loans provided against will actually turn out to be sour.

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WORLD BANKING XIV

A more circumspect attitude to investment and risk is expected to be adopted this year

Time for a re-evaluation

Netherlands

WALTER ELLIS

WHAT'S in a name? In the case of Slavenburg's Bank, sixth largest commercial bank in the Netherlands, quite a let that its new owners would like the world to forget. A police raid, searches and accusations of fraud, a transfers scandal, two arrests and the resignation of a leading director. Accordingly, the searches are the search of the or a leasing infector. Accord-ingly, Slavenburg's is to be no more. Henceforth it will be known as Credit Lyonnais Bank Nederland after its major shareholder, Credit Lyonnais of France. The hope is that the new rose will smell sweeter. But while the Slavenburg's affair has been the big story in Dutch banking over the past 12 menths, hitting the headlines ar home and abroad in a manner that can scarcely en-hance the sector's conservative image, there have wen ether tales as well, not all with happy

that banking in the Netherlands is in trouble. The traditions are too old and the experience too great for that Yet there is a feeling around that the bad patch in which many institutions are stuck is more than simply the product of bad luck. bankers realise that it is to re-evaluate their use to the market, conresponse to the market, con-centrate on cortain fields of activity and then get to work in earnest. The next 12 months especially if the upturn is con-firmed—could see an overall growth in profits as well as a more circumspect attitude to in-

It would be too much to say

Slavenburg'a lost FI 203m last year, largely because of fraud and the need, in consequence, to increase its general provisions. But the Nederlands of Cradiothank 31 per cont landse Credietbank, 31 per cent owned by Chase Manhattan of the U.S., saw its earnings plummet by 62 per cent to a mere F17.3m; the Nederlandsche Middenstandsbank dropped 39 per cent to F1 90m. Amsterdam-Rotterdam Bank (AMRO), the second biggest banking group in the country, followed a had 1981 (dewn 5

per cent) with a worse 1982.

Net profits plunged by just under 38 per cent to Fl 163m. The biggest commercial bank of all, Algemene Bank Nederrecording a net profit of cent. Rabobank, the awakening giant of the co-operative



reial bank in the Netherlands. S per cent last year, to F1 352m.

sector battered by debt, at home and overseas, trying to conserve its strength in preparation for

not been helped by the allega-tion, substantially upheld by the Government and the central bank that many High Street branches of many banks in re-cent times have been willing to trade in " black " money.

Laundering

Last December the Dutch left-wing magazine, Nietwe Revu, reported that almost every branch of every bank they visited in the Netherlands had been prepared to assist its clients in the "laundering" of undeclared deposits. revelation caused a deal of obloquy to be heaped on the beads of bankers, not only by the Minister of Finance and the Governor of the central bank but by the press and the general public. Suddenly, Dutch banks, previously regarded as models of probityat least by those not pressing "black" notes over the were cast in the cole of accessories before the fact.

The Dutch Bankers Associa-tion acted at once and issued a new set of guidelines for accepting cash from clients. Mr Herman Ruding, the austere Minister of Finance in the Centre - Right Government; pointed out that the new roles against. Mr Willem Duisenberg, the admired and personable Governor of the Nederlandsche Bank, wanned from his tower block in Amsterdam that bankmortgage banks, after two very managers must never succumb as a bank employing certain bad years, are showing some to the temptations offered by senior officials whose activities signs, of incipient recovery, the existence of the black have interested the police.

The new Slavenburg's, under

while some banks have obviously been indulging in activities that imfringe the tax laws of the Netherlands, the problem stems not from banks but from the determination of large numbers of businessmen iarge numbers of businessmen not to pay tax on their full incomes. Mr Andre Battenberg, the outspoken head of ABN, said recently that the real focus of the black money circuit was the transfer abroad of FI 1,000 notes. Billions of guiders, he said, had disappeared out of the country illegally since James and the only thing the banks could do about it was to note the extent of the exercise by the extent of the exercise by counting up the notes sent back to them in the normal course of

If Mr Battenberg is night, then the flight of capital stuffed into the briefcases and back pockets of businessmen is at least as serious as the pro-cessing of doubtful money by the banks. Either way the problem is essentially one for the Government, whose tax laws have prompted the cash exodus and who are elected to see to it that the law is enforced.

Any survey of Dutch banking could not avoid the issues raised above—especially after the dra-matic raid on Slavenburg's beadquarters and two leading branches in February by more than 100 officers of the Dutch fiscal police. But it would be quite wrong for it to be should be adhered to strictly quite wrong for it to be but admitted that the chances of tracing a "hot money" in the Netherlands has become deposit were a milion to one a shady under the counter affair. That aspect of the business should more properly be seen as scum to be brushed from the surface. Even Slavenblock in Amsterdam that bank burg's—Credit Lyonnais Nedering ethics were central to the land—has never come under profession and said that bank suspicion as an institution, only

the supervision of Credit Lyon-nais, has the support of the central bank and is expected to Dutch business life. This much goes without saying for the rest.

ABN and AMRO each have established reputations around the world for possessing a full range of banking skills. Each is a leader in the dynamic inter-national bond sector and both are playing an active role in the expansion of Dutch trade. Rabobank is slowly easing itself into the international market with the establishment of key offices abroad (the latest in London) and in March issued its first ever bond. NMB is also projecting itself increasingly as an international banking house, NCB is undergoing restructur-ing in a bid to re-build profits fer the mid-1980s.

Exposed

So long as the world economic recession lasts, debt provisions are bound to rise and will inevitably depress the results of the Dutch banks. Bankers are aware, too, that the debt prob-lems of the Third World, to which some of them are exposed, are far from resolved and will hit them for some time

In addition, there is the problem of staff mumbers and salaries A new agreement will lead to a 5 per cent cut in working bours for the country's 19,000 bank employees in return for a pay-pause. The scheme will also lead to the part-time employment of 25,000 young people, with a promise of full-time recruitment at the The underlying trend is posi-

tive and with their internal re-organisations complete and the Dutch banks appear set for-The new Slavenburg's, under a more stable 1983.

Banco Ambrosiano scandal fades into the background

Interest rates the major issue

Italy

RUPERT CORNWELL

IN ITALY even the most lurid of scandals cannot run for ever. That lesson of national life is now on display in the country's bank-

The collapse of Banco Ambrosiano last summer may still generate bitterness and lawsuits in the international banking community, but at home it has long since given way as a talking point to whether interest rates charged by commercial banks should go down 2 great deal faster than the latter would

That interest rates in Italy, despite its high inflation, are at last beginning to follow the pattern in the world outside is now beyond doubt.

Cautious

Last month, the Bank of Italy cut its discount rate from 18 per cent, where it had been since the previous Angust, to 17 per cent. The Angust, to 17 per cent. The cautious extent of the step reflected the contrasting pressures exerted by an inflation rate still running al 16 per cent, and the need to finance a public sector becausing requirement which borrowing requirement which might exceed L75,000bn, or 15 per cent of gross domestic product.

The commercial banks, as usual, have been a great deal slower to adjust downwards their rates to borrowers than they are to increase them.

In the first three months
of 1983, hectoring from industry and the politicians produced only two half point reductions, in the rate charged to prime customers, bringing it down to 19.5 per

cent from 20.5 per cent. Shortly after Easter, the Central Bank gave further sign of its willingness to see a further decrease, by lower-ing the bank rate. By the end of April, however, there had still been no response from the commercial banks.

But the pressure on them But the pressure on them to fellow the Bank of Italy's cantieus pointer is likely to remain considerable and not only from industry, which claims it is being unfairly penalised, but also from the Government parties, who will almost cortainly be entering a general election campaign this June.

Ent when political considerations are removed, the arguments main strands are those of always. The banks

those of always. The banks maintain that they cannot lower interest rates for fear of frightening away depositors, and thus endangerdepositors, and thus entanger-ing their own capacity to help fund the Government's huge borrowing requirement. But that reasoning is slightly un-dermined by the latest small reduction in the Treasury's key three, six, and nine-month bill rate.

The numerous critics of liniy's banking system retort also that the scope for an easing of interest rates exists. given the present slack level of loan demand, and the real possibility that failing eil prices will lead to further—if modest—declines in inflation.
A further consideration is that the spreads between "active" and "passive" rates, i.e. those charged to lenders and paid to deposi-tors, is among the highest of any country in Europe: proof, it is elaimed, of the ineffi-ciency and bureaucracy of the

Italian banking system. One cumbersome restraint could be lifted this summer, if the Bank of Italy fulfits Its intention of proclaimed removing the system of credit ceilings. The present

sluggish state of the economy and low loans demand could embolden the Central Bank to keep its promise. On the other hand, in Italy a prefer-ence for rigid control on banks exerted from the centre dies hard.

But that control is not always sufficient, as the Banco Ambrosiano affair so vividly demonstrated.

Subtle

Within Italy, the scandal is increasingly forgotten, but its more subtle consequences are still at work, especially abroad. Chief among them is ahroad. Chief among them is a loss of prestige on the part of the Bank of Italy, for its failure to root out trouble much earlier—and the treatment meted out to those foreign banks which agreed to lead money to Banco Ambrosiano Holding in Luxembourg rather than Banco Ambrosiano in Milan, even though the money leaters. even though the money lent was poured down an identical drain, by identical people in Milan.

There are some grounds for thinking that agreement will be reached between the Rome authorities and the angry creditors. The fermer have aleardy offered \$100m. The latter are insisting on seimbursement of the full
\$450m lent. A compromise
does not seem impossible.
If it is not, then the international financial community

may settle down to enjoy rich fare in the courts. Ambros-lane in Luxembourg is suing the Nuovo Banco Ambrosiano in. Milan, successor to the ill-starred bank destroyed by Sig Roberto Calvi, while the 88 creditor banks have aiready filed suits in Milan to recover their money. Whether their case is watertight remains to be seen. At a first glance, it cannot lightly be dismissed.

There is also the tantalising possibility that the largest

Italian bank, Banca Nazionale del Lavoro, may end up suing itself. BNL is both the second largest single creditor of Ambrosiano Luxembourg, and one of the seven banks which owns the new Ambrosiano in Milan.

To what the appetite of spectators further, the possibility, however remote, exists that someone (maybe Ambrosiano's liquidated subsidiary in the Bahamas, Ambrosiano Overseas), may Ambrosiano Overseas), may take the Istituto per le Opere di Religione (IOR the Vatican Bank) to court. The problem, in that case, is where?

It was, after all, the IOR that technically owned the ten little companies in Panama and Euxembourg through which the \$1,200m at

issue vanished. And although a special commission set up by the Rome Government and the Hely See has been touring the farflung outposts of the exempire of Sig Calvi to assess damage and responsi-bility, there is as yet no sign of a compremise emerging. The disaster, however, may

the disaster, however, may have a few beneficial after effects, including a much-needed clarification of TOR's status as both a domestic and a foreign bank simultaneously, and more effective scrutiny of the offshore operations of Italian banks. ations of Italian banks. The Ambroslano collapse

has already moreover subtly changed the private/public balance in Italian banking. A direct consequence was the sale of Istituto Bancario Italiano, owned by Sig Carlo Pesenti, to the state-owned Cassa di Risparmio delle Provine Lombarde (Caripio). Nuovo Ambrosiano tiself is

no longer gezuinely private, in that 50 per cent of its capital is held by public sactor banks. More than ever today,

Italian banking is a public sector affair, with only 20 per privately-owned banks.

WORLD BANKING XV

Last year profits of the big five banks increased by nearly 14.3 per cent helped by higher dollar and gold rates

A good year for profits

Switzerland

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JOHN WICKS Zurich

SWISS bankers had a good year in 1982, with profits rising much faster than overall business

improved by nearly 14.3 per cent after balance-sheet growth of only 8.3 per cent—and this due, in part, to higher dollar and gold rates and those the 29 cantonal banks by alm 12 per cent following a similar increase in their balance sheets of 7.4 per cent.

With very few exceptions, other banks have been reporting the same sort of boost to

An important factor in this development has been the return to normal of interest rates. In 1981 the jump in U.S. and Euro-market rates led to a strange distortion of interest patterns, short-term investments becoming much more attractive than long-term money.

Since Switzerland has the largest mortgage debt per capita in the world, as well as the highest savings rate, the banks found themselves in considerable refinancing difficulties when clients deserted the traditional low-interest savings books to invest in the money

Temporary toss

By the cutumn of 1981, bankers were claiming that virtually every domestic loan meant a temporary loss from

During last year, short-term rates fell sharply, however, with a resultant broadening of interest margins. The leading banks were able to increase their overall net interest income by between 17 and 45 per cent in 1982, a major factor in the improvement of earnings.

Even more relieved were cantonal and regional banks with a high level of montgage business, many of whom had felt seriously jeopardised by the domestic interest squeeze.

The healthy state of the capital market also helped the banks' profit and loss accounts, reflected both to higher commission earnings and in better yields on securities holdings. Most-though not all-banks from an increase in income from foreign exchange and precious-metals trading.

The Swiss Banking Commission, in fact, claims that in recent years banking has not been as lucrative a business as most people believe. A study for the period 1979-81, details of which were published last month, shows a downward trend" in actual profitability,



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Balance sheet total Advances to clients Clients' deposits Capital resources* Net profits	1982 106,353 47,042 67,393 5,475	1921	138z		1982 73,497 36,171 47,811 4,812 303	1981 73,578 36,996 43,180 4,542 276	1982	1981	1982 9,346 4,741 3,049 640 32	191 8,5 4,4 2,8

Published capital plus reserves after dividend

part of these in, so as to show

director. Bernhard Müller said in Berne recently, though be added that it remained to be seen bow great the banks' requirements for additional requirements for addit provisions will have been.

The need to put money aside for a rainy day has certainly grown considerably. Although the Swiss banking system is much better off in respect of foreign sovereign and corporate risks than that of most other financial centres, the largescale international operations in which it engages have brought with them the danger of at least some potential losses.
As Dr Edwin Stopper, chair-

man of Rank Leu. pointed out at the March AGM, substantial risks are also substantial placing of Swiss banks' money with foreign counterparts, should these founder because of their own loans to "problem

At the same time, domestic credit business is nothing like as copper-bottomed as it used

reamor actually to call sector is essential to protect the of these in, so as to show world payments system — and the hanks themselves — while the hanks themselves — while the hanks themselves admittedly domestic "rescue programmes" Last year's results admittedly domestic " rescue program have become the order of the

> Between 1976 and 1982, the two biggest banks, Union Bank of Switzerland and Swiss Bank Corporation, have alone granted direct "financial contributions" to ailing companies of SwFr 322m and SwFr 119.5m, respectively, as well as building up credit lines under mora-torium agreements of SwFr420m and SwFr 424.4m, respectively.

Watchdog Increased risks have as yet

Increased risks have as yet had no really negative effects on Swiss banks, which are now profiting from the high capital-ratio requirements which many of them have complained of in the past. However, the Banking Commission—as watchdog of the financial scene—wants to be continued that there is quite certain that there is enough money on hand to meet any emergencies. This is why the Commission is doing all it can to determine the full and consolidated risk exposure of banking concerns and why as copper-bottomed as it used to be. More and more Swiss clients are getting into difficulties in the light of national 1982 or 1982-83 accounts, to provide details of sovereign risks. The light of national 1982 or 1982-83 accounts, to provide details of sovereign risks and the corresponding value and the corresponding value and the corresponding value and the corresponding value. While the Commission will banks in their accounts. While the Commission will be allowed the series in their accounts. While the Commission will be activated to the series of the final provisions of the revised Banking Act and such questions as the reporting of unpublished reserves, the insuring of deposits and the removal braking secrecy " and "unsuccessand been very cautious in the approach individual banks seem confident enough about this year's business. Even this rear's possible to the final provisions of the on the final provisions of the one that in the final provisions of the one the final pr

This resulted from the need ments. The bankers agree with moves against the forming of of numerous banks to cut back the National Bank that soli-their transfers to unpublished darity in the sovereign-risk to ahore off affiliate operations from consolidation. A test case this spring has been the order to Credit Suisse to consolidate its CS Holding operation for purposes of capital-ratio calcula

> Generally speaking. Swiss banking is liable to be subject to more control in future. At to be the case: early this year native motions to impose a nev tax on fiduciary accounts, wi it has since joined the governing Federal Council in advising the electorate to throw out the "Banking Motion" supported by the Social Democrats and this comes up for the popular

Nevertheless, political pres sure continues to be brought to bear on the banks—partiy in a governmental attempt to "offset" the left-wing referen-Crédit Suisse chairman Di Oswald Aeppli calls legislative inflation.
With the so-called bank-client

tax rejected, however, and the referendum motion unlikely to find favour with the voter things do not look all that grim Attention is now fixed mainly on the final provisions of the revised Banking Act and such

Nevertheless, there has been there is little carping at this early, many of them have no real withdrawal from the arrangement, though some already forecast good results field of existing credit commit-banks are unhappy at official

Last year was a year of consolidation for credit institutions in Austria

Low credit demand may impair earnings

Austria

W. L. LEUTKENS

SLOWER GROWTH and a pronounced deckine of interest rates made 1982 into a year of consolidation for credit instituthis year is for continued con-solidation, though low credit demand and a stabilisation of interest rates is likely to impair

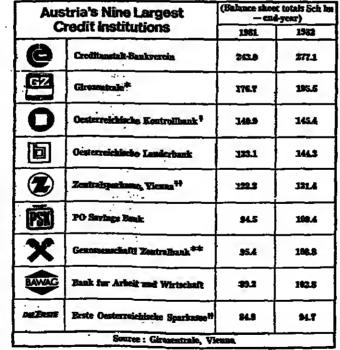
Last year's decline in interest rates improved the profitability of the industry since it acted more quickly on the cost of more quickly on the cost of deposits than on assets. But savings deposit interest is a politically charged matter in Austria. The trade union federation, always a power in the land has fragmently arranged the land, has frequently exerted pressure to prevent too fast a decline of interest on savings.

Savings deposits are the most important source of primary deposits in Austria. The all-Socialist Government of Dr Bruno Kreisky, now defeated at the polls, had created great uncertainty by a proposal to deduct a withholding tax from interest payments. In the light of the election result, that pro-

the bank a right to demand identification from a depositor unless he volunteers it. So savings books have become a popular and quasi-legal means of tax evesion. At the same time the system provides an easy flow of deposits for deposit takers and banks of every kind. It could be impaired by a withholding tax.
Another influence calculated

Another influence calculated to slow down the decline of interest rates is exerted by the budget deficits of the federal Government. Judging by first quarter trends, the Government debt will rise this year from Sch 343bn to Sch 400bn this year. What is notable about the fewrence is that they are lower. year. What is notable about the figures is that they are low by international standards— some 10 per cent of GDP at the end of 1982—but are also rising fast. The new Government, too, will find it hard to close the gap.

The steep increase of state indebtedness since the mid1970s has occasionally caused discussion in Vienna of Austria's creditworthiness.
Little or nothing of that has been noticed in international credit markets; an issue of S150m in notes made in New York recently received its due triple A rating. Moreover, Austrian demands on the inter-national market should fall steeply since the country has got its current external account under control. A deficit of Sch 71bn in 1981 looks like



Whelesale bank and umbrella bank for savings banks;
 Vehicle for export credit guarantee system;
 Savings bank;
 Whôlesale bank and umbrella bank for rural

But the Polish situation must have been a main reason why the largest Austrian bank, Creditanstalt-Benkverein, set aside Sch 100m from its operating profit in order to double its meters which have been underwritten by the Government of Sch 120m. ing profit in order to double its general provision for country risks. Altogether the accounts show a transfer to open reserve of Sch 135m, write-offs of Sch 148m and general provisions of Sch 207m. In addition one With this assistance Laender-

The argument about the with holding tax may sound like a storm in a teacup, were it not for the completeness of Austrian bank secrecy. The law permits the opening of anonymous accounts and denies even and exporters to Eastern in the suppose. Interest the payment of dividends on its balance sheet total by 13 per call for a capital increase to cent in 1982, compared with the 11 per cent of the country's limits set by regulatory law. In the suppose, interest reserves thank has been able to resume the payment of dividends on its continuary characteristic increased.

Creditanstalt increased its balance sheet total by 13 per call for a capital increase to cent in 1982, compared with the 11 per cent of the country's limits set by regulatory law. In the suppose, interest reserves the payment of dividends on its continuary characteristic and to call for a capital increase to cent in 1982, compared with the 11 per cent of the country's limits set by regulatory law. In the suppose, interest reserves to produce, the payment of dividends on its continuary characteristic increased.

Creditanstalt increased its balance sheet total by 13 per cent in 1982, compared with the 11 per cent of the country's limits set by regulatory law. In the suppose, interest reserves to produce, interest reserves to produce. Interest reserves the payment of dividends on its continuary characteristic increased.

Creditanstalt increased its balance sheet total by 13 per cent in 1982, compared with the 11 per cent of the country's limits set by regulatory law. In the payment of dividends on its continuary characteristic and to capital increase to call for a capital increase to call fo

Europe. Just over a year ago derbank. The latter followed gross Comecon debt to Austria an especially cautious policy, was estimated at \$5.40n, a third since it is still labouring under of it owed by Poland. The overall amount does not appear to
bave increased significantly its Austrian clients in 1980 and

must suppose, internal reserves bank has been able to resume were increased.



Banking internationally? 5 good reasons why you should talk to Rabobank.

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WORLD BANKING XVI

Focus on Hessische Landesbank - Girozentrale-"Half of Germany's top 10

banks are Frankfurt-based. We're one of them."

Let's start with Frankfurt. Why is Frankfurt so important?

Frankfurt ranks among the world's foremost banking and financial ceoters, 150 German banking institutions operate international banks than any other city in Continental Europe.

The Bundesbank is headquartered here, and the Frank-furt Stock Exchange is Germany's largest, accounting for nearly half of the stock exchange transactions, two-thirds of its dealings in foreign shares and some 80 per cent of the business in foreign fixed-interest securities.

Perhaps less well-known internationally is that Hessische Landesbank is one of Frankfurt's note and share issues, and big native-born banks. Half of Gerperform brokerage functions many's top 10 banks are Frank-furt-based. We're one of them."

About the bank itself. What are its size and structure?

With total assets of more than DM 62 billion, Hessische Landesbank is Germany's 10th largest bank, 3rd among Laodesbanks. It is a governmentbacked regional bank with its liabilities guaranteed jointly by the State of Hesse and its Spar-kassen and Giro Association. We also act as banker to the State of Hesse from which our name is derived, and perform clearing functions for the 52 local Sparkassen."

What about your service facilities? "As a German universal

bank, our facilities cover the full range of commercial and investment banking services. Internationally, we concentrate on wholesale banking and medium

to long-term financing.

Recently we have also significantly expanded our money market operations, drawing on the combined facilities of our London, New York, and Luxembourg dealing rooms.

regularly in international bond, for international investors. Our membership of the Frankfurt Stock Exchange facilitates dealing in quoted shares and fixed-interest securities.*

And sources of funds?

"A large part of our funding is done by issuing our own bonds and SD Certificates (Schuldscheindarlehen). The total outstanding is over DM 25 billion. As well, corporations, goveroments, and other institutional investors consider Hessische Landesbank a prime name for large-scale deposits."

Financial Highlights	DM million
December 31	1981 1982
Business Volume	61,980 64,638
Balance sheet total	59.063 62.271
Total credit volume	48,986 49,929
Short-term assets	15,513 16,707
Due from banks	9.200 9.668
Due from customers	6,313 7,039
Long-term lending	27,865 28,252
Lending to banks	4.517 4.192
Lending to customers	23,348 24,060
Short-term liabilities	16,573 18,593
Long-term liabilities	6,626 5,459
Bonds issued	23,747 24,994
Capital and reserves	1,196 1,241

Who are the bank's main clients? "As a wholesale bank, our service facilities are tailored for large, internationally-active corporations, foreign governments, and financial institutions, as well as subsidiaries of international companies operating in Germany. As bankers to the State of Hesse, we support state-wide and municipal programs, and work closely with Hesse's Sparkassen and their clients. for example on the foreign side."

How do you see your position developing internationally?

"Without neglecting our home base in Frankfurt, we have assembled a team of banking professionals devoted to building a strong international track record based on pragmatic banking principles, the most modern technical and support facilities, and the highest standards of client service. International banking is quite com-petitive, and banks that try harder for their clients and give them fast, personal service often bave the edge. This is one of our major objectives."

Head Office Junghofstrasse 18-26 D-6000 Frankfurt/Main Tel.: (0611) 132-1, Tx: 415291-0 New York Branch 499 Park Avenue New York, Now York 10022 Tel.: (212) 371 2500, Tx: 234 426 London Branch g, Moorgate London EC2R 6DD Tel.: 01-7264554, Tx: 887511

Luxembourg Sobsidiary Helaba Luxembourg Hessische Landesbank International S.A. 4, Place de Paris Tel.: (52)4994011,Tx: 3295 hela lu

Helaba Frankfurt

Société Générale is pleased to announce that, in 1982 and the first three months of 1983 it lead-managed the following twenty-eight Eurobond issues:

	Sté d'Habitation du Québec.	Can. \$ 50,000,000	(1982-1988)	•
	Banque Nationale du Canada,	Can. \$ 50,000,000	(1982-1988)	•
	Ville de Quebec,	Can. \$ 25,000,000	(1982-1987)	
	Fonds de Réétablissement		(2502-250.)	
•	du Conseil de l'Europe,	ECU 25,000,000	(1982-1990)	
	Istituto Mobiliare Italiano,	US \$ 50,000,000	(1982-1992)	
		Can. \$ 50,000,000	(1982-1988)	
٠,	Province de Québec, Dome Petroleum,	US \$ 50,000,000	(1982-1989)	•
		US \$ 100,000,000	(1982-1992)	
	Ville de Montréal,		(1982-1987)	
	Nacional Financiera SA,	Carl \$ 50,000,000		
	Province de Québec,	Can. \$ 50,000,000	(1982-1989)	
	EDF,	US \$ 100,000,000	(1982-1989)	
	CN.T.	USS \$ 275,000,000	(1982-1990)	
	SNCF.	US \$ 150,000,000	(1982-1988)	
•	Sociétés de Développement Régional,	ECU 30,000,000	(1982-1992).	
	Gas Metropolitan,	Can. \$ 20,000,000	(1982-1990)	
	General Motors Acceptance Corporation		4	
	of Canada, Limited,	US \$ 100,000,000	(1982-1988)	
	Province de Québec,	Can. \$ 50,000,000	(1982-1988)	
	Fonds de Réétablissement			
	du Conseil de l'Europe,	ECU 30,000,000	(1982-1992)	
•	Gaz de France,	Can. \$ 75,000,000	(1982-1989)	
	Crédit d'Equipement des			
	Petites & Moyennes Entreprises,			
	CEPME,	ECU 50,000,000	(1982-1990)	
	S.N.C.F.	US \$ 75,000,000	(1982-1992)	
	Gas Metropolitan,	Can. \$ 40,000,000	(1982-1992)	
	Ville de Québec,	Can. \$ 25,000,000	(1982-1992)	
•	Société Générale,	US \$ 125,000,000	(1983-1991)	
	EEG.	ECU 50,000,000	(1983-1993)	
	BF.C.E.	US \$ 500,000,000	(1983-1988)	
	Crédit d'Equipement des Petites			
	& Moyennes Entreprises, C.E.P.M.E.,	Can. \$ 50,000,000	(1983-1990)	
	Province de Québec,	ECU 50,000,000	(1983-1989)	
	-			



SOCIÉTÉ GÉNÉRALE

French and international bank

Head Office: 29, boulevard Haussmann, 75009 Paris - Tel. 298.20.00.

Summary of Part Two of the World Banking Survey

PART TWO of the World Banking Survey will appear next Monday, May 16, 1983. The topics examined in this 20-page section will include:

Retail Banking: As banks reassess their involvement in international wholesale banking, many are moving more heavily into the retail banking market where

the risks are perceived to be

The survey will examine international payments systems; the pursuit of high net worth individuals; new methods of distributing banking services; money market funds and eash management

 Correspondent Banking:
 Once the Cinderella department of the big banks, cor-respondent banking is now enjoying a new lease of life as banks rediscover their ability to provide profitably banking services to other banks from the safety of their domestic base. Writers will also examine: Cash management services, now enjoying a boom in demand; Treasury management services. A look at the services on offer and their usefulness in making a

Corporate Banking:
For many banks their corporate customers are still the major customers for their services. A look at how banks are servicing their big ellents; merchant banking; leasing; merging and acquisitions

internal information systems and many of the services they offer their customers.

more efficient use of tunds.

Technology: Rapid changes in banking technology are enabling banks to revolutionise their ewn

Alan Cane will look at the major developments on the technology front, and the way various banks are responding to the major challenge of the most effective use of new tech-

• Financial Services: Financial services are be-coming increasingly imporcoming increasingly impor-tant weapons in the financial arsenals of the banks and their competitors. The survey-will look at developments in international perifolio man-agement; financial futures, export credit and trade

North America:
Banks in both the U.S. and
Canada have suffered serious
problems over the past 12
months, Articles will examine
U.S. harticles will examine months. Articles will examine U.S. banking and deregulation; the new competitors in the U.S. financial services industry; New Yerk's international banking facilities; Canada's banks went to the prove their recently tarnished

Middle East: This section will highlight developments in Behrain. United Arab Emirates; Saudi

Arabia; Egypt; and Kuwait. Asia and Pacific Basin: FT correspondents will report on the banking scene in Japan, Hong Kong, Singapore, Malaysia, Australia, New Zealand, India, Pakistan, China, Korea and the Philipsine.

Included in this section will be reports on bank-ing developments in Mexico. Argentina.

Africa: Among the reports from Africa will be special features on Nigeria and South Africa.

Banks stand to gain from the rise in bond prices

Sharp upturn in prospects

Denmark

HILARY BARNES

THE DANISH financial scene The DANISH nuancial scene has changed dramatically over the last few months; the prospects for the banks have changed at the same time — and very much for the better.

Last winter, with the budget leficit rising fast and the cost to the Government of financing the deficit, a thumping 22 per ent, the country seemed to be beading into very stormy mone tary weather. But within a period of six months effective interest rates in the bond market have tumbled from 22 to just over 13 per cent and the official discount rate has falleo from 11 to 7.5 per cent. The share price index bas in-creased by almost 40 per cent

since the end of the year. The rise in bond prices induced a state of euphoria in the financial community, which has never experienced such a turn-round in its fortunes before. The banks stand to gain considerably from both the rise in bond prices (the change in the value of portfolios from

year-end to year-end is entered terest rates

The change was brought about by the success of the four-party non-Socialist Government's anti-inflation policy and has been reinforced by falling international interest rates and

the declino in oil prices.

The first measure to be carried out by the Government when it came into office after eight years of Social Democratic governments was the abolition of the automatic index-linking of wages and salaries. This alone had a significant impact of inflatioo expectations. It was reinstance expectations. It was re-inforced by the conclusion of the two-year collective wage agreements in the private and public sectors this spring, which should hold wage increases to about 6 per cent a year—or perhaps even less. The Government is hoping for 4 to 5 per

Consumer prices, which rose by about 10 per cent last year, have risen by only 25 per cent since last September and are expected to ruse by under 4 per cent between the end of last year and this, In 1984 the increase could be under 3 per cent

The combination of confidence in the exchange rate and low inflation paved the way for the fall in interest rates.

The new-found price stability bankruptcies in industry, agrion the appropriate side of the has in turn strengthened conculture, building and construction and loss account under fidence in the exchange rate and tion. Total provisions made Danish accounting rules) and from the decline in bank in The krone was in fact revalued about DKr 4hn in 1982 to DKr 5bn last year.

by 2.5 per cent egainst the ECU in the recent EMS realignment.

Budget deficit

An important effect of the fall in interest rates is to ease pressures on the budget deficit. In January the budget deficit this year was expected to rise to over 13 per cent of the Gross Domestic Product. The fall in interest rates since then means that it will entire fall the interest rates since then means that it will entire fall the interest rates since them means that it will only in fact be in the region of 11 per cent. In 1984 for the first time since 1975, it may be possible for the Govern-ment to prevent the deficit from rising—in cash terms.

To take the case of Copen

hagen Handelsbank, which-rivals Danske Bank as the country's largest commercial bank, provisions against bad dobts rose from DKr 403m to DKr 433m, which was the main factor in reducing earnings before depreciation and provisions from DKr 671m to DKr 146m. But there was a gain. of DKr 503m on the portfolie value, which enabled the bank to make a record pre-tax profit of DKr 663m. With small variations, this was the pattern for all the banks.

With the prospect that bad debt provisions, after rising sharply for foor years, will fall in 1983, while earnings from For the banks it was fortu- normal deposit and lending nate that the rise in bond prices business as well as from invest-began in the autumn. Without ment portfolios will improve, the banks should have one of improvement in the banks year, their best years ever in 1983, end portfolio values, many which is reflected in the banks, including some of the recovery, of the share price biggest, would have ended the index for the banks. It has risen since the end of the year The operating profits were by over 50 per cent, consider-under pressure from heavy ably more than the overall customer losses arising from index.

Lower interest rates and signs of economic recovery could provide some relief

Profitability decline continues

Sweden

KEYIN DONE. Stockholm

WITH ONLY one or two excep tions the profitability of Swedish commercial banks remained under heavy pressure last year and most institutions have suffered a continuing decline in real profitability over the last five years.

Lower interest rates and the first signs of economic recovery could provide some relief during 1983, however, and the Government at Jeast appears increasingly confident that the measures taken since last October, led by the dramatic 16 per cent devaluation of the krons are stready heripring to krona, are already beginning to

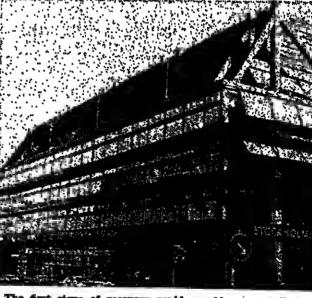
For many banks the most For many banks the most direct result of the devaluation was high currency losses last year, however, which had to be charged against the year's results. The losses resulted out of the balance of gains on net holdings of foreign currency at the time of the devaluation and a loss on lone-term losses resulted. a loss on long-term loans raised to finance investments in foreign subsidiaries and

affiliated banks.
Leading Swedish banks, particular Skandinaviska Enskilda Banken (SE Bank Group) and Svenska Handels-banken, have been pushing ahead with a rapid expansion of international operations during a relatively short time in order to improve the services that can be offered to corporate cus-tomers and to counter the com-petition from foreign banks.

Credit losses

More significant in the banks' performance, however, has been the big rise in credit losses, which have hit all the instituwhich have hit all the insuli-tions engaged in lending to the corporate sector in Sweden as well as abroad. Changes in accounting procedures mean that in 1982 these losses had a much more direct impact than before on the beauty bright and before on the banks' profit and loss statements.

Under amendments intro-duced by Sweden's Bank Inspection Board losses realised on bond sales now appear as an item in the annual income statement, whereas previously the losses were directly to reserves.



SWEDEN'S LEADING BANKS

2.19	Group assets (SKr bn)	operating incomet (SKr bn)	Ne. of branches	Staff
S-E Banken Group	139.6	1.42	361	6.323
Svenska Handelsbanken	120.1	1.39	452	5,040
PK Banken † Before extraordina Source: Annual company	117.2 ry items, reports.	0.98 appropriation	100	0.00=

Such losses — incurred by a bank trying to improve the structure of its bond portfolio with the disposal of low-yielding bonds at prices below par—are now to be reported as a rolling three-year average, helping to make a more correct assessment of the banks' operating performance.

ing performance.

Under other changes in accounting procedures foreign exchange losses are charged to earnings in their entirety in the year they are incurred. In addition actual net credit losses will be charged to earnings as a rolling three-year lowest level for more than five

crease in credit losses. Total losses relating to loans, foreign exchange and bonds charged to earnings amounted to SKr 280m compared with SKr 118m in 1981. The profits performance of the parent bank of the SE Bank Group was even less impressive, with a rise of just 3.3 per cent in operating profit-after currency losses and pro-visions for foreign credit risks — to SKr 1.105bn.

average.

Svenska Handelsbanken managed only a modest £3 per cent increase in operating income as a perinder for the parent bank last year, for instance, to SKr 1.186bn, with the result hit by a sharp in
with the result hit by a sharp in
lowest level for more than five years in 1982 measured in terms foreign currency position. The swedish krona interest margin income as a period of total assets. The moves substantially four the ratio of profitability fell to 1.19 per cent compared with 1.31 per times been too narrow to allow for an adequate profit level, with the result hit by a sharp in-

role they are called on to play in financing the national debt, which has grown explosively in the last ten years. For a number of years government policy has meant that Swedish banks have had to carry a considerable part of state debt in their own portfolios. The Riksbank, the Swedish central bank, ima so-called "liquidity ratio" on each bank which sbould at any time be covered by certain "liquid" assets. The decisive factor among such assets is the banks' holdings of Government and bousing bonds. The result is that banks assets have been unduly swollen by the forced increases in their bond portfolios.

According to S-E Banken
"The Government's financial
needs have made it more and
more difficult for the banks ra
perform their natural duties,
that is primarily to finance trade
and industry."

and industry."

Caught by rising interest rates and a swollen, low-yielding bond portfolie S.E. Banken suffered bond losses in both 1980 and 1981, with a negative margin between the average yield on its bond holdings and the cost of funding. Faced by the task of having to restructure its bond portfolio S.E. Banken has succeeded in reducing the average maturity, however, by about three and a half years and there was a positive yield of 0.32 per cent last year.

Such restructuring cost the

Such restructuring cost the bank SKr 442m in capital losses in the last five years. It has been belped too by Government efforts to shorten maturities for newly issued bonds and to in-troduce interest rate adjustment clauses

Profitability generally has been hampered by the Riks-bank's interest rate controls exercised through special legis-lation. For a Swedish bank the average of lending rates is not allowed to exceed a maximum level set by the Central Bank. Funding costs fluctuate, how-ever, following various factors including conditions in the money market and the current foreign currency position. The Swedish krona interest margin. WORLD BANKING XVII



Government drags feet on private sector plans

Portugal DIANA SMITH

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IN AUGUST 1982 the last institutionalised vestige of the 1975 revolution that swept more than half the Portuguese economy into the public sector was erased with the constitutional review and abolition of the Military Council of the Revolution.

That council had repeatedly vetoed the return of private capital to Portuguese banking on the grounds that it countervened the precepts of the 1976 constitution which pointed Portugal in the direction of Socialism. It seemed logical to assume that, with the disappearance of the council, a Centre-Right administration whose loudest battle cry had been abolition of this obstructive body, whould hasten to untie the bureaucratic knots and let capitalism back into the system.

There was no threat to denationalise the eight commercial banks hauled into the public sector in 1975 by order of the Communist Party, then Portugal's most powerful force bent on maximum centralised control of the economy. It is useful to remember that Portuguese banks were strong family concerns which acted as holding companies for multi-faceted merce through kndustry to tourism and the media—making them a useful catch for a Moscow-orientated Communist Party eager to create a puppet state in south-west Europe.

The idea of the ruing coali-on of Social Democrats, hristian Democrats and Christian Democrats and Monarchists grouped into the Democratic Aliance (AD) was lo permit new Portuguese or foreign banks to operate. The latter tended to be more interested in the wholesale than albeit with time-wasting over-manning and cascades of

offices of major international banks had been opening, having duly received permission from the Portuguese authorities. Most of the 21 offices that had blossomed like erotic new species in the somewhat rigid Portuguese financial habitat by 1982 were of a mind to graduate to full branches, legislation and time permitting.
They came from the U.S., the

UK, Japan, France and Brazil above all, attracted by reiterated promises of economic reforms and Portugal's future status as a member of the European Economic Community. The Treaty of Rome bars discrimina-tion against foreign capital— meaning that sooner or later foreign banks must be given full access to the Portugu market. It seemed wise to make a presence sooner helping to marry foreign credits. If nothing else, it allowed representatives to form on-the-spot rather than remote views of Portugal's small and beleaguered economy.

Watchdog

"watchdog" pres That became paramount as the Government weakened throughout 1982 and omens of serious dependence on the foreign financial market were spotted by observers in a yawning balance of payments gap. They small country with domestic resources.

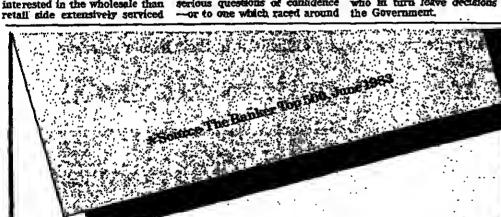
Portugal patently needed help. Just as patently, it could not expect special favours, as a nation whose Prime Minister threw in the towel even though local election results gave him a qualified mandate to go on with promised reforms—raising serious questions of confidence

There were sticky moments when auxious officials, in their rush to secure optimum terms for sorely needed loans, ignored banks in Lisbon and flew over their heads, doing themselves no favour. Hard lessons were learned about the real workings of the international banking system as opposed to the workings imagined by a novice country bred on red tape, paternalism and statements in between lines.

Observing, loan-broking, in a few cases, participation in new ventures like leasing com-panies or, more rarely, investment companies may be the only activities afforded to foreign banks for some time yet. The resounding promise made by Premier Francisco Reiseman in June 1982 that "there will be private banks in Portugal by the end of the fell flat when it transofred that his Government was dragging its feet on the reform Bill that woold permit such an

An insecure administration shrank from a measure bound for a while but needed to goad the Portuguese economy into more dynamic European patterns. As a result foreign bankers and investors who once believed in promises of liberal sation and progress are develop-ing sceptical armour that does not help the country's efforts to be taken seriously as a future tive European market.
The Portuguese banking system is waiting for a new

stimulus that will bring a healthy tang of competition inte its dusty atmosphere. The beginnings of mechanisation ated some transactions, but in most aspects the system is still the ideal home for the bureau crat who shuns risk and leaves decisions to his higher-ups-



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Contact The Marketing Director, The Banker, 102-108 Clerkenwell Road, London, EC1M 5SA Telephone: 01-251 9321/7. Telex 23700FINTEL G Bankers say their house is in order but there are problems ahead

Still in for a testing time

Spain

DAYID WHITE

a sizable dose optimism Spain's top hankers now reckon that after a long series of bank crises and after the spectacular Rumasa affair house is benceforth in

The continuing fragility of many industrial sectors means that the hanking system is still

in for a testing time.

The relgning sensitivity about any further suggestion of major upsets was filustrated by the insistence—perhaps counterproductive insistence—with which recent runours about Banco de Santander, the last big family-controlled bank,

were denied.

The last five years in Spain have seen almost 30 banks collapse, one of the most illustrious names in Spanish International finance - Banco Urquijo — baving lo be rescued and a whole chain of banks controlled by the controversial Rumasa bolding group fall victim to a state expropriation

decree. The three biggest of this long list of accidents landed on the desk of the incoming Socialist Government elected last October. In the case of Urquijo, absorbed by its sister bank Banco Hispano-Americano with help from the authorities, and Rimasa, which the Government claims was headed for inevitable disaster, new solutions have bad to be found to save the whole banking system from irreparable damage.

Components

The virtual bankruptcy of Banca Catalans, a group set up with the political mission of providing Catalonia with its own hig bank, had already given the authorities a major headache. The largest group to go into the care of the Deposit Guarantee Fund—the semi-private, semi-Bank of Spain safety-net body—it bas been the subject of piecemeal negotiations to guarantee the future of its commercial and

Catalana alone brought seven banks into the Fund, including its subsidiary Banco de Alicante. hived off at an early stage to the state-controlled Banco

A recent estimate by the Spanish Private Banking Asso-ciation put the combined assets of banks in a declared state of crisis—29 of them—at \$12bn or 8 per cent of the private bank-ing system. This includes the Rumasa banks, of which 18 we ?: named in the expropriation order in February last and two more, discovered to have been taken over secretly in 1981 and 1982, bave been under Bank of Spain supervision. Rumasa alone is reckoned to account for 4.5 per cent of the system.

Relief

Although the banking com-munity is pressing for the rapid return of Rumasa interests to the private sector, the Government's action was greeted with ill-disgulsed signs of relief. Rumasa was the black sheep of the bank sector. Not only did rumours of its financial pre-cariousness create serious con-cern; its banks also provided tough competition in the above-

the odds terms they offered for deposits. The campaign for reprivatisation now principally affects the largest of the banks it controlled Banco Atlantica which was also the one which most successfully resisted being brought into the "Rumasa system," with risks concentrated in companies of the Rumasa

Of the remaining banks few if any are likely to be taken over on the government's terms —which are that it recovers the money it puts in. No resale is foresecable in any case before the authorities complete their investigations into the group and their legal proceedings over funds which Rumasa channelled during the last two years into undisclosed interests outside Spain.
. The affair has had at least

one positive effect in completsystem, leaving a somewhat tidier structure. This is made-up, as far as the Spanish banks other than savings banks are concerned, of four parts. The expanded state share, apart from the official credit instituindustrial banking components, tions, embraces Banco Exterior stepping up of official comput-whether in private or state and the rimp of Rumasa, which sory deposit requirements.



The last five years has been a period of severe problems for Spanish banks, but there is now more optimism among the nation's top hankers. Above: the Bank of Spain in Madrid.

together would make Spain's

Then come the traditional Big Seven private bands headed hy Banesto, Central and Hispano-Americano, the latter newly returned to the very top league through its takeover of the in-dustrial hanks Bankunion and Urquijo. These account for four out of every five pese deposited in banks in Spain.

Behind them, accounting for less than 5 per cent of total bank assets, come the so-called group of five medium banks. Behind them again is an assort-ment of surviving small local banks. All of these groups are subject to possible reduction through takeovers, in what may be regarded as an inevitable s of concentration.

The speed with which these regroupings take place will be largely dictated by the degree to which profits, already cut down in real terms last continue to be squeezed. Affecting profits are the need for increased provisions to cover bad
debts, slack credit demand,
higher costs of liabilities and a

The proportion of total national banks own treasury deposits which banks have to position and the altered profit place interest-free with the outlook in Spain.

Bank of Spain was raised last Including four banks which December by a full point to 6.75 per cent. The proportion placed at the Bank of Spain's eight per cent hase rate was lifted on April 14 last by the

same margin to four per cent, in a bid to keep money supply in line with the targeted 13 per cent rise this year.

The severity of the banks' situation has been reflected in hard-fought wage negotiations and in the Government's move effectively to discourage more competition from foreign banks. It did this by increasing the minimum capital requirement for foreign banks setting up

branches in Spain from Ptas 750m to Ptas 2bn (\$15m), The authorities argue that this reflects straightforward monefor inflation and the fall of the peseta since the doors to foreign banks were reopened in 1979. But the foreign exchange risk entailed is much less tempting to take now than it was at that

Including four banks which were already on the waiting lists and which have been approved by the Socialist Government (France's CCF, First interstate of California, Banca Commerciale Italiana and Sumitomo) and the four that were already in Spain, the community of foreign banks now numbers 36.

Although only a handfulincluding two post-1979 arrivals which bought Spanish banks, Barclays and BNP—have exten-sive branch operations under the restrictive rules, Spanish banks were pressing to prevent extra competition.

However, almost all the major European and U.S. banks are now established in Spain. This has not only helped in develop-ing the range of banking activity. It has also an important spin-off in so far as these banks' local presence influences their stance as Spain, with its foreign debt of over \$28bn, continues to look for new funds and as key industrial kroups such as Explosives Rio Tinto are forced time and for two reasons: inter- to renegotiate their debts.



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could hit already weak profitability

Bankers fear lower rate ceiling

Dispute over level of interest rates

Norway FAY GJESTER

is growing on the Conservative Government to lower the ceiling on tha rates banks may charge customers — a development which bankers fear could hit their already weak profitability. As it is, bank profits are inadequate to keep equity growth abreast of inflation, so that the banks are constantly having to float new share issues on the relatively small Norwegian

Unemployment The opposition parties — including two which normally support the Government—want lower interest rates as a means of stimulating investment and economic activity generally. Although unemployment in Norway—at around 4 per cent
—is still well below the levels
prevailing in most Western
industrial countries, it is exceptionally high by Norwegian

Storting (Parliament) measures, late in March, re-vealed that a majority of MPs favour cutting interest rates. On that occasion the Government's two political allies—the Chris-tian Democrats and the Centre (agrarian) Party — did not actually vote for opposition motions urging a cut in rates charged by the state banks and "guidance" from the Finance Minister obliging the private banks to cut their interest rates as well rates as well.

The parliamentary leader of the Centre Party said, however, that be assumed the Govern-ment would now take some action in that direction, since "it cannot, in the long run, ignore the fact that there is a parliamentary majority which supports this." The same line was taken by prominent Christian Democrat MPs.

Present Government rules— unchanged since January 1982 -limit interest charges by banks to an average of 14.2 per cent per annum on short-term loans (less than a year) and 12 per cent on longer term loans. In May last year the Bank of Norway sent a circular to banks warning them that they must observe these guide-

There is a strong theoretical case against Government inter-vention to force interest rates still lower, given the present state of the market. Even at current rates demand for credit exceeds supply and the banks are finding it difficult to stay within official lending limits. If borrowing becomes even cheaper, the queue of customers seeking loans will grow longer and an extension of lending limits will become unavoidable. This in turn will increase infiationary pressures in the economy—already strong as a result of expansionist fiscal

These are the bankers' arguments. To date the Government has heeded them—but a change may be on the way.

In the March debate Finance

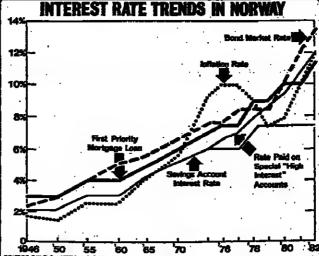
Minister Rolf Presthus said he had no intention of doing any-thing about interest rates before publication of the revised national budget for 1983, due in May. He indicated, however, that he might do something then. A "moderate" settlement of the spring wage talks between the employers and unions could, be inflationary pressures in the economy and make it less risky to lower interest rates.

Developments

In fact a moderate settlement was achieved—providing for a general pay rise of only NKr 0.40 (about 3p) an hour NKr 0.40 (about 3p) an hour for most workers (increases negotiated later, at plant level, will come on top of this). Moreover, tha latest cost of living figures showed a year-on-year rise, at mid-March, of only 9.2 per cent—a great improvement on the 11 per cent-plus inflation experienced in 1982.

These developments—and con-tinuing strong lobbying by the Government's parliamentary allies—make it likely that the revised national budget will include some measures to lower the cost of credit. These could the cost of credit. These count include steps to increase the credit supply, such as a reduc-tion of primary reserve require-ments, and raising of lending

The market certainly appears to be expecting a downturn in interest rates. There has been keen demand for bond issues and Government loan stock at the rates now ruling; a recent



13 per cent, 22-year issue attracted subscriptions totalling a record NKr 6bn. Some com-panies and institutions planning new bond issues are delaying these in the expectation that

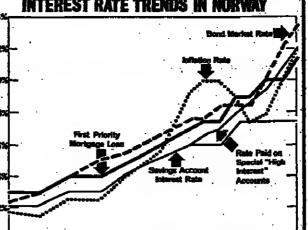
rates will drop.

One leading, credit institution, Den Norske Hypotekforening (DNH), amounced in midapril that it was raising the price of its 14.5 per cent bonds so that their effective yield the only 13.75 per cent would be only 13.75 per cent.
"Somebody has to be first," it
proclaimed, in full page Press
advertisements. Other credit

credit regulations affecting com-mercial and savings banks were mada late last year. Direct regu-lation of lending by savings banks, introduced in June 1982, under section 8 of the Monetary and Credit Policy Act, was lifted, on the grounds that pro-longed use of this measure could lead to inter-bank lending becoming fixed in one particular pattern—a development the anthorities regarded as undesir-

ments for both savings and commercial banks were set at seven per cent — representing a rise of one per cent for the former and a cut of one per cent for the latter. At the same time tha Government intro-duced a new regulation aimed at curbing the volume of guarantees which banks and insurance companies could pro-vide for loans from private sources — tha so-called "grey" market

To inhibit expansion of this market — particularly marked during 1982 — the authorities ordered that the total volume of guarantees provided by the private credit institutions for of guarantees provided by the private credit institutions for wegian limited companies and grey market loans should not be higher at the end of third quarter 1983 than they white Paper on the subject is had been a year earlier. Banks likely later this year.



advertisements. Other credit institutions should follow its lead, said DNH, "if we are right in believing that inflation is on its way down and Norway is on its way up."

Several important changes in modified an explosions affecting com-Mr Lief Loddesol, chairman of the Nerwegian Bankers'

> or insurance companies which Ministry's appeals to curb the number of such guarantees they granted would be less rigor-ously restricted than those who

sociation: lively debate on interest rates

had not. Meanwhile, the future structure of Norway's banking sector has recently been under study — first by a Royal Commission which reperted last December and now by the Finance Ministry, which is mulling the com-mission's conclusions. These included a warning against allow-ing any of the country's three largest commercial banks to par-ticipate in future mergers either with one another or with other banks — and a recommendation that foreign banks should be allowed to establish subsidiaries in Norway, provided

FINLAND'S TOP SIX BANKS

FM bn-December 31, 1982

	Total assets	Deposits	Own fund
Union Bank of Finland	34.71	15.76	1.47
Kansallis-Osake-Pankki	34.53	16.51	1.69
Postipankki	21.81	11.59	.29
Skopbauk	9.15	.84	A9
OKOBANK	9.05	.69	27 .
Bank of Helsinki	6.24	3.15	.37

Commercial banks lifted net profits by nearly 21 per cent last year

Good year for earnings

Finland

LANCE KEYWORTH

FISCAL 1982 was a good year for Finland's banking sector, although it was the second successive year of stagnation for industry. The money market was easy for most of the year, slack investment, activity weakened demand for new credits, foreign business expanded and the commercial banks raised their net earnings by an average of nearly 21 percent compared with 1981. ETSCAT, 1982 was a good year

The situation following the 10.3 per cent devaluation of the Finnmark in October 1982 seems to be fairly well under control. The net long-term foreign debt is large and grow-ing but manageable. Inflation could be a problem, especially as the incomes settlement in April was not the moderate one the Government had pleaded for. Economic activity is expected to revive in the latter half of the year and the growth rate estimated for 1983 is 1.5

In the banking field speci-fically, the Bank of Finland's announcement changes in monetary policy point to new developments ahead. The changes are small and cautious but innovatory for Finnish conditions. In effect the Bank of Finland has given its blessing to the short-term money market which has assumed considerable propormoney tions in the past two or three years but simultaneously plans to initiate soma form of regula-tion of the market.

Cartel system

Bank lending rates in Finland are fixed by the Bank of Finland in accordance with its base lending rate (currently 8.5 per cent). The deposit-taking banks then fix among themselves the interest rates to be paid on deposits from the public. This cartel system, which might be called the regulated money market, worked fairly well until recently, when parallel with it there grew up an unregulated market in which the borrowing and lending rates were freely

These short-term funds derive from companies looking for a better return on their temporary surplus liquidity than the banks can offer. The funds are directly or through the finan-

highest lending rate allowed by the Bank of Finland is 12.5 per

From May 1 1983, however, the maximum lending rate will be raised to 13 per cent and the banks will be permitted to pass on to their credit clients up to 40 per cent of the extra interest costs incurred in using short-term funds. It is estimated that this will push up the banks' average lending rate (at present about 9 per cent) by 0.1 to 0.2 per cent units. In addition, the banks will be free to decide their own differentials between individual categories of credit granted. Primary bousing loans are one exception but consumer credit clients, buyers of country cottages and cars, etc, will now find credit more expensive.

Quota-

The third important change is in the Bank of Finland's call money market conditions. The quots for commercial bank's call money drawings is FM 400m. The interest on drawings within this quots is 8.5 per cent Drawings exceeding the quota are charged 13 per cent and after a certain level an additional 2 per cent. In future there will be a fiat rate for the above quota drawings, though this has yet to be fixed. Simultaneously, call money market placements and borrowings will carry the same rate on interest, which might encourage banks to use the call money market as a home for some of their short-term surplus liquidity.

In any event, as more of the short-term funds flow through normal banking channels, the Bank of Finland will be better able to assess the overall money supply. As said, this is a tipapproach to the problem but tha principle has been wel-comed by the banks. For the moment it applies only to com-mercial banks proper and to Postipankki. The system will be applied to the co-operative and savings banks later. It is not designed to ease the money market. Indeed, the bank's cash reserve deposit obligation was raised by 0.4 per cent units to 4.1 per cent at the end of March.

Foreign banks

The three foreign banks in Finland also welcome tha changes. Citibank's report for the first full year of trading shows a loss of FM 1.8m and a balance sheet total of FM 700m.
"We have reached cruising height and expect to show a Mannola, the managing director. Chase Manhattan's report will also show a loss in 1982 as ex-They are estimated to amount to about FM 13-14bu pected but managing director (£1.6-1.7bu). They are relatively expensive, with rates 13-14 per cent, and if accepted directly by the banks cen only be lent out at the controlled rates. Tha

Foreign banks are confronted by acute new difficulties in their labour relations

Monetary and pay policies hit profits

Greece

VICTOR WALKER

A YEAR ago bankers in Greece were uneasy; today they are depressed, especially if they are officers of the foreign banks operating in the country either through full branches or representative offices.

All commercial banks face a and commercial banks face a problem of declining profit-ability—when the 1982 results are available they are likely to make "sad reading" in the words of one banker. Foreign banks additionally are con-fronted by acute new difficulties

in their labour relations.

Greek bankers tend to discount the credibility, though not necessarily the feasibility, of private talk among the foreign sector of closing down their operations or downgrading them to representative offices, as a reaction of last reoffices, as a reaction of last re-

offices, as a reaction or last re-sort against the Greek Federa-tion of Bank Employee Unions (OTOE), co-ordinating body of the union movement in the They do not expect the present disputes to come to that point, though they admit this could happen at least on a

limited scale.

The problems common to all commercial banks in Greece arise from a tighter monetary policy coupled with increases in wage and other costs.

As a result of Government

policy restricting liquidity, mainly through mandatory through mandatory ent of funds in Treasury placement of funds in Treasury Bills and other reserves, close to 70 per cent of bank deposits are tied down in reserves. While the reserve requirements have not been increased since August

Bankers note at the same tima that the inter-bank money market has been affected by instruc-tions given to banks and other anisations to reduce the rate Tha upshot of this, bankers say, is that commercial banks this year are living from the utilisation of 30 per cent of their deposits and fees from imports and exports.

No reductions

A year ago bankers were anticipating there would be some reductions in deposit rates but these have not occurred. presumably because of Greece's continuing inflation rate of above 20 per cent and the need not to discourage private saving. Thus one-year deposits of more than 3m drachmas still earn a top rate of 20 per cent, falling to between 16.5 and 19 per cent for deposits between Im and 3m drachmas, while Treesury bills yield 13.5 per cent and bankers calculate an average 12.5 per cent for the entire 70 per cent of deposits tled up in one way or another with the central bank.

In recent years there used to be constant talk of liberalising Grece's complex structure of Government-mandated interest rates but bankers say that is now not even under dis-

not been increased since August the rate of increase of private wave. 1981, the adjustments made at savings at 30 per cent was faster For

that time affected profitability only from last year. In addi-tion, last year's collective labour agreement raised bank wage costs by an average of 40 per cent. Despite the partial freeze on wages now in force, banks are anticipating another 20 per cent jump in wage costs than inflation, at a time of follower what they see as a developing private cor amption, that rate this year is already considerably down. The Government has calculated its credit policy for 1983 on the basis of an increase in private deposits by about 26 per cent.

Over what they see as a developing OTOE attempt first to unionise the remaining banks that have branches, and possibly some of the representative a closed shop in all foreign banks. An improvement in bank pro-fitability is regarded as depen-

20 per cent jump in wage costs this year, because of limited indexation payments to be mada in three instalments and the normal increases to cover long service and promotions. dent on either a decrease in interest rates or the release of interest rates or the release of a larger percentage of deposits held by the central bank. One banker says "we are very concerned about the squeeze on liquidity and its considerable adverse impact on profitability." Besides these difficulties foreign banks are operating in what some of their officers feel is an increasingly hostile environment, represented by union encroachment on areas that outside Greece are still

that outside Greece are still regarded as management preserves and a campaign against foreign presence on political grounds mounted both by OTOE and Left-wing parties.

There are 22 foreign banks with full branches and 10 with representative offices, together employing between 2,500 and 3,000 Greek staff out of a total banking sector amployment put by OTOE at close on 40,000.

The banks came to Greece in two waves, tha first at the time

of the seven-year dictatorship when an effort was made to encourage offshore business and the second when it became clear that Greece would join the EEC. Together they account for about 15 per cent of total banking business. The National Bank of Greece and the Commercial Bank Group, both state-controlled, hold about 75 per cent of the market and the balance is shared among small private sector Greek banks. two waves, tha first at the time is shared among small private sector Greek banks.
The 12 foreign bank branches

Foreign banks are concerned

A collective agreement signed last year required formation of a union in any bank still without one, while a complex dispute over two pensions funds is seen as an attempt by OTOE to hring all Greek ex-ployees of foreign banks under-its influence by linking member-ship of the fund offering higher benefits to membership of a

Auxiliary fund

Foreign bank managements are insisting on putting their staffs into a state-run auxiliary fund which is completely independent of the trade union

Meanwhile, in a manifesto published early this year OTOE called for changes in corporate structures seen as amounting to a "Helennization" of the foreign banks. This is envisaged as a phased programme that will include abolition of swaps as a means to financing foreign banks, the full assimilation of all foreign bank employers within a non-merit seniority system and total unionisation of foreign banks.

sector Greek banks.

The 12 foreign bank branches policy and leading decisions, that are unionised are for the most part among those which things get to the stage of the rate of increase of private the rate of private

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Sharp turnaround in external debt

Eastern Europe DAYID BUCHAN

AS A region, Eastern Europe probably deserves slightly better treatment in 1983 than it received from Western bankers in the two preceding years. It was here that the current international debt crisis first broke, in Poland in 1981; but it is also here that the first concerted adjustment — a squeeze on investment and domestic consumption, curbacks in imports and an export drive to win hard currency—have

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taken place. The issue, in fact is whether The issue, in fact is whether Western banks by not only refusing to extend net new credit, an understandable reluctance, but also by sometimes declining to roil over existing loans to Eastern Europe may not be burting their own best interests.

The centrally planned economies have shown in the past two years their ability to-change course speedily. But if they are forced to repay at too rapid a pace, their levels of hard currency imports will have to decline further, hitting not only the sales of western companies, but also indirectly exports on which debt repayments to the Western banks depend.
The turnaround in Eastern

Europe's external financial posibeen dramatic.

lates that last year the aggregate hard currency trade balance of the six East European members of Comecon, Bulgaria, Czechoslovakia, East Germany. Hungary, Romania, and Poland rose to \$5.1bn from \$400m in

With the Soviet Union included, the increase was from around \$500m to \$9.6bm.
On a net basis, Wharton calculates that Soviet bloc debt was \$61.3bm at the end of last year. Only \$8bm of this is owed by the Soviet Union, the rest by its East European allies.

But Trans there as Dr. Jan

But even there, as Dr Jan Vanous of Wharton points out, the \$53bm owed by Eastern Europe (nearly half that by Poland alone) represents 8 per cent of Eastern Europe gross national product, and \$490 on

This compares with Brazil's \$840n debt exceeding 30 per cent of its GNP and Mexico's \$80bn debt amounting to 35 per cent of its GNP. And, Dr Vanous notes, Mexico and

Vanous notes, Mexico and Brazil have only just begun to blue the builet of adjustment which Eastern Europe has already gnawed hard on.

The squeeze on Western credit has only been one problem for East European members of Comecon. The other problem as their deteriorating terms of trada with the Soviet Union, largely because of the rising price of Soviet oil—21-27 per cent higher in 1982, reflecting with a time lag the sharp Opec increases of a couple of years increases of a couple of years earlier.

Soviet Union, East Europe's terms of trade continued to deteriorate by 7 per cent last

The cumulative effect of this has been that growth in Eastern Europe continued to decline last year, with negligible in-creases in Romania and Czechoslovakia, and the earlier attempt to protect consumers from the impact of this was

Rising share

The share of "national in-come produced," as it is termed in Comecon, devoted to re-ducing external indebtedness and offsetting deteriorating terms of trade, has steadily risen.

The Soviet bloc's seven members have differing degrees of control over the future level of their indebtedness to the West. The strongest economies or those with the lowest debt exposure, the Soviet Union and to a lesser extent Bulgaria and Czechoslovakia, are more in a position to determine their own borrowing. Those three borrowing. Those three countries have also shown them-selves politically cautious about being in hock to the West. The other four are more constrained

On the plus side, this should stimulate recovery in Western industrialised countries and thus

ponding increase in prices of as well as depressing interest East European exports to the rates and thus easing Comecon's

Heavily on the minus side is the fact that between one quarter and two thirds of total exports of individual Comecon countries to the Third World go to just three oil producing countries, Iran, Iraq and Libya, which are baving to prune imports.

These three markets account for 39 per cent of total export earnings outside Comecon in the case of Bulgaria, 23 per cent for Romania, and more than 10 per ceot in the case of the other Comecon countries, except

East Germany.

With these factors in mind,
Whartoo is predicting a
decline in Soviat and East
European exports to developing
countries in 1983 and mixed
prospects for sales to the industrialised West, with a 3 per
cent increase in Soviet exports
and a decline in East European
exports though much of this exports, though much of this may be the phasing out of un-profitable Romanian petroprofitable Roma chemical exports.

As for imports from the West, Wharton believes 1983 may see a "sharp increase" in Soviet purchases, spurred by Mr Andropov's economic development ambitions, and a modest rise in East European purchases.
Western governments are
making further entempts to in that they must take what western credit is offered them. co-ordinate a common credit policy towards the East this year but this mainly affects export credit widch they under-write. The chief task is to in order to service existing

Net Hard Currency Debt Fleures in \$bn at end of 1982* Soviet Union Bulgaria Czechoslavakia East Germany Hungary Poland 24.1 Romania *Gross debt to the West, minus deposits in Western banks.

ensure the proper working of the May 1982 agreement, which suffened the terms for the Soviet Union, Czechoslovakia and East Germany.

Source: Wharton Econometrics

Naturally there is some differentation by bankers differentation by bankers between individual Comecon countries. On one side of the scale is the Soviet Union, with its low net debt and debt service ratio, gas and gold reserves to offset lower oil revenue; on the other is bankrupt Poland, which even on the most optimistic essumptions will not be able to pay the interest oo its debt until 1984-1985 and is now seeking a three-year rescheduling of its 1983-85 debts to Western banks. Romania hopes to avoid

Romania hopes to avoid rescheduling its 1984 debts but is negotiating delayed repay ments with Western bankers or debts due this year. In the middle of the scale are Bulgaria, Czechoslovakia, East Germany and Hungary, all of which have been able to keep servicing debt without signifi-

These countries, with, of course, the Soviet Union, are reasonable credit risks in all probability. Whether they are for certain depends very much on how much economic and financial information they are



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Banking is practically confined to the savings bank network

Steady build up of savings deposits

Soviet Union

ANTHONY ROBINSON

THE SOVIET UNION has always been extremely conservative in its borrowing from the West and the debt problems of Eastern Europe in recent years have reinforced its refuctance to increase its exposure.

beyond fairly light limits.

Western estimates of total
net Soviet debt to the West
range between \$8bn and \$10bn; latest Soviet foreign trade statistics indicate that elimination of the country's former hard currency trada deficit re-mains 2 priority of Soviet

Last year the Soviet deficit on trade with the industrialised West fell to a mare \$100m from a high of \$3.6bo in 1976. Higher arms sales and lower imports from the developing countries ensured an overall trade surplus of over 5bo

What was remarkable about this performance was the fact that it occurred against the background of falling prices for its major hard currency exports—oil and gas. The Soviet Unico is not a member of Opec but was quick to raise prices in line with Opec while the going was good. When prices started to fail, however, the Soviet Union became a factor in spurring the declina of the market in order not only to maintain volume but actually to increase sales. According to

Soviet Union sold 55m tonnes of crude oil to the West worth \$14bn last year plus 75m tonnes to Eastern Europe and 20m tonnes to other Communist countries and the Third World.

Its ability to raise volume sales to the West by nearly 40 per cent last year despite a mere 1 per cent rise in production to 613m tonnes was partly the result of supply cottacks to Bastern Europe and the dimestic Soviet market but mainly the result of stepped up oil imports from Libya, Iran and Iraq. Oil was takeo in payment for arms and was sub-sequently re-sold in the West

Resentment

Soviet tactics have incurred growing resentment from several Opec members however and attempts are now being made to persuade the Soviet Union to co-operate in trying to make the agreed Opec minimum price structure stick. A 50 per cent rise in Soviet oil prices in late April may have been partly timed to head off Opec criticism but also reflected the Soviet Union's awareness of the sacrifices it has had to make in order to maintain hard currency earnings at a time of

falling energy prices. In the medium term tha Soviet Union, as a major energy and raw material producing and raw material producing country, stands to be a major beneficiary from any sustained upturn in Western economies, especially when this starts to be reflected in higher commodity prices. But this year is expec-

imports and a continuing need not only for Western technology imports but also semi-manufac-tures, components, chemicals, steel and noo-ferrous products required to fill the gaps left by planning oversights or below-plan production in many key sectors despite an apparent rise in growth and productivity since Mr Andropov took over.

Hitherto one of the main restraints on Soviet imports of. Western technology and plant has been the artificial tightness of the domestic economy and the slowness with which major ating Western plant and equipment have been completed. The exception bere is the, top priority Siberia-West Europe pipeline, whose completioo is pipeime, whose completion is seen as a matter of national and party prestige. But the Soviet appetite for Western technology and the capital to finance its import appears likely to grow as the decade progresses. ses, partly because of the scale, cost and technological com-plexity of exploiting new resources and partly because of the need to bridge what is now perceived as a growing technological gap.

One example of the kind of project now being considered is that of coal gasificatioo in Siberia. A group of West German banks recently visited Mospiness for scarce, especially

a recent report on the Soviet ted to be rather tight from the outlook appears fairly straight economy published by West hard currency point of view, forward, the domestic picture is Germany's Deutsche Bank the with coolinning heavy grain one of a steady build-up in forward, the domestic picture is one of a steady build-up in savings deposits as higher mooey incomes find no corresponding increase in goods and services to absorb them. The domestic banking system is practically confined to the savings bank oetwork. Apart from those members of the Soviet elite with accounts at Gosbank average Soviet citizen has never seen and probably cannot ever image cheque occurris, credit cards and all the other basic services supplied by Western commercial banks.

Most Soviet citizens have simple savings accounts with the state savings bank. Total savings in such accounts rose from 91bo roubles in 1975 to have cootinued rising faster than either incomes or retail trade volume. There is no clearer proof of the degree of pent-up purchasing power and suppressed inflation in the Soviet Union than the figures which show that the total volume of savings now repre-sents nearly 50 per cent of total annual retail volume which in 1980 reached 278bn

prices for scarce, especially Western, consumer products is cow for talks on future Western, consumer products is financing which included so high and why the Soviet preliminary discussion of the financing requirements linked to cootracts for Western companies and repayment in syn-ing them at very high prices thetic oil. While the external banking to soak up these excess funds.

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If you teel challenged, please contact our European banking co-ordinator Peter F. Schlenzka, Director, McKinsey & Company, Inc., Taunusanlage 21, 5000 Frankfurt 1, West Germany, (phone 7 1B 21). We guarantee the strictest confidentiality.

Why the IMF decided to lean on commercial banks to provide new money

Complex international rescue package

Yugoslavia DAYID BUCHAN

THE INTERNATIONAL rescue package arranged for Yugo-slavia this spring may not be the biggest this year, but it is certainly the most complex. It totals nearly \$700 in new and rescheduled financial loans, and it involves all the major infer-national institutions and many of the governments in the West, oot forgetting a little help from Moscow too. By common consent, if it cannot get Yugo-slavia over the hump this year of shouldering its \$180n debt burden, then nothing can.
There is very little chance of such an international effort ever being repeated.

The major elements of the

package are: • Refinancing by commercial banks, which involves reschedusing \$1.4bn in loans maturing this year, rolling over \$1.8-\$20n in short-term credit for two years, and provision of \$600m in new money before June 30. A final \$600m tranche from on existing International Monetary Fund standby credit, 4 \$350m structural adjustment loan from the World Bank and a short-term bridging loan from the Bank for International

why so much support? There were two prime movers behind the rescue package. One was the IMF which remised that its credibility was very much at stake in Yugoslavia, the only major country to hit a debt crisis in spite of being two years into an IMF adjustment programme. Even though it met IMF targets to improve its current account in 1981-2, Yugoslavia continued stubbornly to move towards the precipice. Tha fact that the problems were on Yugoslavia's capital account—a fact that the problems were on Yugoslavia's capital account—a drain in foreign confidence in the country's ill-coordinated banking system—did little to relieve IMF embarrassment. So, the IMF decided to extend the techniques it was already using in the Latin American debt crisis and to lean on the commercial banks to provide new money for Yugoslavia, in addition to inevitable rescheduladdition to inevitable rescheduling of old loans. The banks finally gave in to the pressure, but only by charging the Yugoslavs e high price: 1; per cent over Libor for their new loan and the medium term rescheduling.

The original instigator of the governmental aid was tha U.S., though several other govern-

of A most unusual contribution from 15 Western governments in the form of cash and extended trade credits, worth \$1.35m.

Why so much support? There were two prime movers behind the rescue package. One was the IMF which remised that its credibility was very much at the Warsaw Pact reaching the motor forms. Mediterranean and economic discress there could lead to dangerous social and political tensions. The neutral governments regard Yugoslavia as politically important. For all of them Yugoslavia, with its open economy, has been a profitable market.

Doubts dispelled

Whatever doubts Yugoslavs may have had about denting their non-elignment status with Western financial aid must have been dispelled by the March trip to Belgrade by Mr Nikolai Tikhonov, the Soviet prime minister. In fact, it would seem that the Western help has given Belgrade extra leverage with

from Mr Tikhonov's offer to Yugoslavia of a 20 per cent increase this year in oil Yugoincrease this year in oil. Yugoslavia pays for this oil, albeit banks had done virtually all in world prices, in barter under foreign borrowing in their own its regular clearing arrangename. The new agreements its regular clearing arrangement with the Soviet Union. The Soviet leader also dispelled ings, and 11 per cent over Libor for the rolled-over short term Yugoslav fears that Soviet nonoil trade shipments might be

ptiv a Minister Milka Planinc has not to atruggled to avoid a straight de-stigned fault, partly because it felt this would deal its special brand of communism, based on worker self-management and on regional decentralisation, a very damaging blow. In fact, the argument might be turned around. To a significant degree, it has been the politically laudabla but economically chaotic system of decentralisa-

lauđahla

tion which brought the country to the debt crisis brink. Lack of central control over foreign borrowing and over foreign exchange receipts has seriously weakcood tha hand of the federal aothorities in coping with the country's debts. Some charges have been made Individual companies and republics have agreed to surreoder more of their bard currency export earnings to the National Bank coffers. The National Bank has stepped in with both money and mana; ment to strengthen some of the weaker regional banks. Finally, the Yugoslavs made an impor This was the conclusion drawn tant concession to win the new \$600m loan and rescheduling from the foreign banks. Preare jointly in the name of the regional banks and the National Bank and carry the

guarantee of the republic behind them.

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WORLD BANKING XX

Soaring inflation put a superficial gloss on Israeli bank profits last year

Interest rates out of gear

Israel

DAYED LENNON Tel Aviv

NEW RECULATIONS regarding the taxation of inflationery profits, coupled with income from investments in stocks end daughter companies, enabled the Israeli banks to register handsome profits last year, despite a disappointing perform-ance on the operational side.

INVESTMENT

AAST PAT

Alliantes 18

THERE STULLED IN

ALTONE TEL MERCEPTOL TAN

With inflation running at over 100 per cent annually for the past four years, the Government finally introduced new tax regulations less year which prevent corporations paying tax on inflationary profits. Thanks to this change, all the banks had to set aside much less for taxes.

But the two largest banks, Leuret and Happalim, who control two-thirds of the market, registered a substantial drop in operational profits in real terms. Third placed Discount Bank, with 25 per cent of the market, enjoyed a growth in pre-tax profitability just above the inflation level. The two smaller hanks United Mismachi smaller banks, United Mizrachi Bank and First International Bank of Israel, did much better, achieving substantial growth in operational profits.

The banks blame this situation on the Treasury which prevented them from raising interest rates or the commis-sions on transactions, as part of the Government's attempt to

The problem was caused by the rates being set early in the year, when inflation was running at about 100 per cent, and the banks were not allowed to raise them when the inflation rate shot up to 150 per cent in the second half of the year. At the same time, the competition between the banks led to them paying high interest rates on deposits and various savings

It was also notable that the banks substantially increased their provisions for doubtful debts, as e result of expected losses on some overseas loans. Happealim ran into trouble over International Harvester, and Discount admitted that its outict in Montevideo had a bad year. Leumi also expects losses on its American banking opera-

importance, with over 120 breaches of Israeli banks operating abroad. In the case of Discount, overseas operations contributed 35 per cent of the group's profits last year, which was a lower percentuga than in group's profits tast year, which was a lower percentage than in 1981 when the overseas contribution was 42 per cent.

The other banks are less frank about the scale of the contribution of operations abroad to thair belance sheet, but it is increasingly substan tial. The local market having

they are to maintain their

been saturated, this is the only path for the banks to follow if

curb inflation. This meant, in effect, that the banks were cent in dollar terms to stand at actually charging a negative interest rate in real terms.

Bank Leumt grew by 15 per cent in dollar terms to stand at \$23.4bn at the end of 1982. Its net profit was up almost 30 per cent at \$102.6m.

Bank Hapoalim crept closer to Leumi with a 16.7 per cent growth in the balance sheet to \$22.3bn. Net profit grew by over 28 per cent at \$138.2m. Discount Bank increased its balance sheet by just over 19 per cent to stand at \$11.6bn. Nat profit rose by a more st 14 per cent to just over

Dynamic growth

United Mizrachi Bank and the First International Bank of Israel, who have shown the most dynamic growth in recent years, continued the trend again last year.

These two banks also featured in the most exciting banking event of the year, wheo Mizrachi made a bid to

take over control of FIBL The deal was vetoed by the Treasury, which turned out to be a lucky break for Mizrachi after FIBI shares fell 60 per cent during the Tel Aviv stock exchange collapsa early this Israeli banks is of increasing

> If the banks suffered from a decline in operational profits, thay nona the less did very well from the stock market boom in 1982. Naw issues, turnover com-missions and the sala of shares out of portfolio all contributed to the banks' well being.

They also did well out of the investments outside banking investments outside panking and though tha nverseas opera-tions proved less profitable than in 1981 they still contributed substantially to the banks over-

debts on overseas loans became an issue in 1982 for the first time, investing in expansion of the overseas operations remains a good way to protect the banks against the reveges of indution. But because of the beneficial changes in the tax laws, it is no longer imperative to invest abroad just as a tax haven.

The banks also pushed ahead

SOV

with their computerisation programme. In May this year the Israeli banks will be connected to the Swift system so that funds can be transferred instantly to 10,000 leading banks around the world.

There has been a tremer growth in the installation of automatic teller machines, with about 400 installed in the country's network of about 1,000

All the banks are also working to pur most of their branches on-line within the next three years, and the banks are also studying EFTPS opera-tions, though not much progress has been made on this so far. The banks will hope this year to win Treasury approval for raising interest rates to more

realistic levels, but at the same time will have to try to cut operating costs if they want to return to operational profit-The stock market, which suffered a severe collapse aarly

this year, is not likely to prove as profitable for the banks as last year. But on the other hand the signs of an assing of tha international recession is baing viewed as offering a chance for the overseas opera-tions to increase their contribut-

Government intent on reforms

Turkey

TERRY POVEY

BANKING seems to be very popular in Turkey. The main streets of its cities abound with branches and almost every other advertisement on the hoardings if for a bank. The phenomenal growth in branches resulted from intense competition for deposits that still continues even though many banks now face difficult financial problems in covering the interest pay-ments on these hard-won

With profits for 1981 and 1982 down sharply the country's bank chiefs still seem to believe that the man in the street chooses his bank at random.
"If we falled to match our combranch network we would lose deposit takers is still there. customers," Mr Burhan Karagoz, general manager of Is Bank, the largest commercial bank. Yet the expansion policy has

produced in its wake a crisis in order to preventibeir col-for many banks. Having lapse as a result of the knockattracted deposits at an average on energy astracted deposits at an average on energy as some 500 brokers.

The scale of the problem—banks and private companies, a corresponding return on their some TL55bm (\$254m) was must be forced to open themlean portfolin. Credit to customs of the problem—banks and private companies, and private loan portfolin. Credit to customers involved in purely ing in the capital. Ankara, domestic business activities is alone, was such that millions of so costly that many face bank-ruptcy and cannot repay exist-ceotral bank to the banking

costs because of the many branches even the biggest banks may have to rationalise to survive. This also is part of the Government plan, the full weight of which will only be felt once the existing 25-year-old the low returns," said one Banking Act is radically changed by a decree expected to be promogulated some time this month.

Tha tradition of banking in Turkey has undergone a rapid change in the past three years. Fly-by-night loan sharks who took unsecured deposits emount-ing to billions of kira and lent them out to those who could not obtain funds from the banks bave been driven out of business following the spectac collapse las summ biggest, Kastelli.

Bankruptcies

The legacy of the unlicenesd however. Two of the smaller banks , Istanbul Bank and Hisarbank, are being aun by Government-appointed officials

ing loans—let alona afford system to keep it affort, the economy hoarded money, fresh ones.

Although some of this has now largely made on the extensive Saddled with high coprating been repeid it has all edded to black market the Government

have been a revolt by now over the low returns." said ona official. As it is, the great majority of the commercial banks are owned by familyused bolding groups. These are biterly cootesting the right of the Government to intensify its for what many see at traditional

Almost none of the banks, for example, has an external audit accountant claimed that "you concessions but, comments a should not put too much foreign banker, many of these credence in the balance sheets were only made in the expectation most of tha 24 commercial tion of reciprocal concessions banks." Of course all the banks from the authorities and did not have internal intern (AK Bank, the second largest commercial bank, employs more than 100 inspectors) but public confiderce in the published

figures appears low.
Turkey's Covernment is work-Turkey's Covernment is working to a rather harsh monatarist have determined that the
plan for economic growth and country can only develop and curbing of inflation. "Everyona, modernisa if the financial banks and private companies, system is radically reformed. In dinister. ing will become "more a pro-In order to squeeze beck into fession than a family pastime."

largely mada on the extensive black market the Government recently allowed the legal laun-dering of some TL373bn (includ-ing TL43bn in bearer certificates of depsit) of undeclared wealth. The cash part of this sum is equal to more than half the total amount of notes and coins in circulation at the end of 1982. However, there is little sign yet that this has helped restore tha liquidity position of the private sector and in the short term it may have further weakened the regulatory powers, claiming cash flow positions of some "free enterprise" as the defence smaller banks. Under mounting

money lending barely disguised from ebove, Turkey's banks by modern concrete offices. seem likely to be forced to change. Already in the negotia-tions over the new Banking Acr they have made a number of concessions but, comments a then, it is difficult to evoid the conclusion that banking in Turkey is approaching a watershed. With the military behind them private no officials conceal thet there will be casualties in this process but they bope that per-haps et the end of the day bank-

The shock takes its toll

recovery, led by the United States, if it proves as widespread and sustained as some economists predict, should boost the cross-border trade which is vital if debtor nations are to earn precious foreign exchange with which they can service their debt. Declining interest rates in the U.S. and other countries should

save the debtors a great deal. It has been estimated for example, has been estimated for example, that for every 1 per cent drop in dollar interest rates, Brazil saves \$500m of interest payments.

But interest rates remain far too high in real terms and they can also be the subject of manipulation by governments, particularly when such govarnments are going into general elactions and wish to ensure e gradual economic boom.

gradual economic boom.

While Mr Paul Volcker, the chairman of the U.S. Federal Reserve Board, has numerous fans in the financial community, there are still some bankers who will criticise tha Fed's raluctance to asse its policies further and allow a more rapid declina in interest rates this year. The traditional Fed argu-

interest rates can bring about dangerous bouts of recurring inflation. Yet, some bankers point out that this argument ignores the reality of what they perceive to be the end of a deflationary cycle in Western industrialisad

ant is that too rapidly falling

do with fiscal and monetary

service even their interest pay-ments throughout 1983-84. do with the world recession we are now emerging from ments throughout 1983-84.

There are encouraging signals for the debter countries, however. Global economic interest rates will be only recovery, led by the United around 1 per cent lower than thair current levals by year-end. Another problem for the banking world is thet sovereign

risk is not the only big haad-ache. Last year was also the year in which big corporate entities such as International Harvester, Dome Petroleum, AEG and Grupo Alfa had to restructure their debt. Corpor-ete bankrupteies reeched amazing proportions and some bankers say there will be still more in the pipeline as the world recovers from recessiv. All of this raises the unpleas-

ant question of who is to blame for the mismanagement of country debt, the ebuse of the interbank market and the bage country landing which fuelled country debt erises.

Enough blame

It would seem that there is enough blama to go around for evaryone. Central bank authori-ties are blamed by some bankers for allowing hundreds of billions of dollars of loans to Latin Amarica to pile up without expressing concern to tha lending commercial banks.

This begs the question, how-ever, of whether the Intarnational Monatary Fund, with its unique ability to see the financial position of debtor countries, was not remiss in

world over may blame borrower base. policy and a great deal more to governments such as

administration of President capital basa is by no means tha Lopez Portillo of Mexico, which most worrying of major U.S. from 1976 to 1982 blithaly allowed its public sector debt an mount from e little over \$10bn to more than \$60bn,

All of the banking community seems to agree that countries such as Brazil and Mexico abused the interbank system by allowing the foreign branches of their banks to borrow short-term monay for what was essentially balance of.

payment financing.
But it is the banks themselves which have escaped much of the blame in Europe and are only now under fire in the U.S. Congress. The country risk officers of majors such as Bank of America, Chase Manhattan. Citicorp and others approved billions of dollars of lending to Latin American countries during the later of the lat ing the late 1970s and early

tha recycling process. Tha Mexico City representatives of various U.S. banks, for example, must have had sufficient faith

Now that the house of cards bas collapsad, the issue of bad debt provisions has proved a ticklish one. Take the case of Bank of America, for example: with disclosed loan exposure of the ideas themselves are in\$2.5bn to Mexico, \$2.3bn to the ideas themselves are in\$2.5bn to Mexico, \$2.3bn to teresting, the political will reguired to implement them exposure in just three countries

which was a sum of the ideas themselves are interesting, the political will required to implement them
exposure in just three countries

which was a sum of the ideas themselves are interesting, the political will required to implement them
exposure in just three countries

which was a sum of the ideas themselves are interesting, the political will reteresting, the political will reteresting the political failing to point out to central Brazil and \$2bn to Venezuela, banks the danger signs it must Bank of America bas achieved And Bank of America's

most worrying of major U.S. banks. Bank of America's bed debt provision reserva stood at \$670m at the end of 1982. In

line with other major U.S. and British banks it increased its 1962 bad debt provisions significantly.

But did the banks go far

Look of concern

Ask any bank executive if his Ask any tank executive if his provisions are adaquate and he will invariably say they are. He might add, however, with e look of concern and sarcasm: "But I'm not so certain if my friends at Bank X have provided enough. Why not ask them?" This "Not-me-mate" attitude of many major banks must at

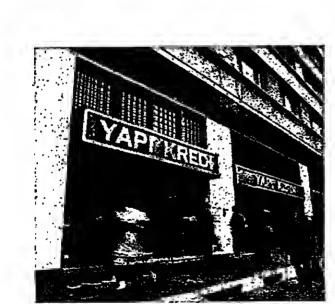
least raise ayebrows. White it can be argued that the debt This was a period when Opec problems are not as bed as they funds, whila declining, were appear and the moncy will still flowing into the Euro-eventually be retrieved, this market end thus halping to fual somewhat begs the issue.

For the rashty of the situa-Mexico City representatives of various U.S. banks, for example, must have had sufficient faith in Mexico to approve loans to come; this limits lending which total billions of dollars flexibility and distorts the role and the lending continued of banks in economies, until July, 1982.

Any number of so-called "lifeboat" or discounting solu-tions have been edvanced and these pages contain a sampling of some of the more talked about of these ideas. But while

These bankers argua that the bave spotted.

Success of many governments in reducing infiation has less to finance ministry officials the in reducing infiation has less to finance ministry officials the of its \$4.57bn equity capital global economy, seems destined to do little more than muddle the ratio of problem exposura to along and hope for the best.



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